UNITED STATES OF AMERICA FEDERAL TRADE COMMISSION OFFICE OF THE ADMINISTRATIVE LAW JUDGES

In the Matter of

Altria Group, Inc. a corporation,

Docket No. 9393

and

Juul Labs, Inc. a corporation,

Respondents.

RESPONDENT JUUL LABS, INC.'S MOTION FOR *IN CAMERA* REVIEW OF <u>CERTAIN TRIAL EXHIBITS</u>

Juul Labs, Inc. ("JLI") respectfully moves under 16 C.F.R. § 3.45 for *in camera* treatment of confidential and competitively sensitive information on the parties' final proposed exhibit lists. Documents and deposition testimony containing such information are identified in Exhibit 1 and the documents are attached as Exhibit 2. As explained here and in the accompanying declaration of Charles Roberts Robbins, Jr., Chief Growth Officer of JLI (the "Robbins Declaration," attached as Exhibit 3), the public disclosure of this information "will likely result in a clearly defined, serious injury" to JLI. 16 C.F.R. § 3.45(b).

I. LEGAL STANDARD

Parties to a Rule 3 proceeding may move the Court to "obtain *in camera* treatment for material, or portions thereof, offered into evidence." 16 C.F.R. § 3.45(b). *In camera* treatment is appropriate if public disclosure of the information is likely to "result in a clearly defined, serious injury to the person, partnership, or corporation requesting *in camera* treatment." *Id.* "[M]aterial made subject to an *in camera* order will be kept confidential and not placed on the public record of the proceeding in which it was submitted." 16 C.F.R. § 3.45(a). "Only respondents, their counsel,

authorized Commission personnel, and court personnel concerned with judicial review may have access thereto, provided that the Administrative Law Judge, the Commission and reviewing courts may disclose such *in camera* material to the extent necessary for the proper disposition of the proceeding." 16 C.F.R. § 3.45(a).

In camera review may be appropriate not just for trade secrets and highly detailed cost data, but also a wide spectrum of ordinary business records "such as customer names, pricing to customers, business costs and profits, as well as business plans, marketing plans, or sales documents." *In the Matter of 1-800 Contacts, Inc.*, 2017 FTC LEXIS 55, at *5-6 (F.T.C. April 4, 2017). In addition, "sensitive personal information"—like telephone numbers, home addresses, and/or social security numbers—within exhibits warrants *in camera* treatment. *In the Matter of Otto Bock*, 2018 WL 3491602, at *3 (F.T.C. July 2, 2018); 16 C.F.R. § 3.45(b)(3).

II. ARGUMENT

The parties' final proposed exhibit lists in this case contain voluminous confidential and competitively sensitive material that, if disclosed, would cause serious harm to JLI. Protection is warranted for the documents (or selected portions thereof) in each of the below categories as trade secrets, business records which if disclosed would result in serious competitive injury to JLI, or sensitive personal information. The below chart lists each category of documents for which JLI seeks *in camera* treatment, the paragraph discussing each category in the Robbins Declaration, and the period of time for which JLI requests *in camera* treatment.

Category	Robbins Declaration	Period of Time for <i>In</i> <i>Camera</i> Treatment
Trade Secrets and Product Development	¶ 9	10 years
Financial Data	¶ 10	5 years
Pricing and Pricing Strategy	¶ 11	5 years
Sales and Marketing Strategy	¶ 12	5 years
Regulatory Strategy	¶ 13	5 years
Strategic Initiatives	¶ 14	5 years
Altria Services	¶ 15	5 years
Sensitive Personal Information	¶ 16	Indefinite

A. Trade Secrets and Product Development

The documents in this category meriting *in camera* treatment include information on trade secrets, such as the formulation of JLI's e-liquid or technical specifications of its current and future products. *See In the Matter of 1-800 Contacts*, 2017 FTC LEXIS 55, at *5 ("Examples of trade secrets meriting indefinite *in camera* treatment include secret formulas, processes, other secret technical information, and information that is privileged.")

This category also includes details regarding JLI's product development plans dated from May 1, 2018. This information is competitively sensitive and the disclosure of this otherwise confidential material would allow competitors to copy JLI's technology, develop commercial strategies designed to undermine JLI's current products, or devise commercial strategies to better compete with JLI's future products. Because JLI would experience a clearly defined, serious injury if its trade secrets and product development plans were publicly disclosed, JLI respectfully requests ten years of protection for these documents.

B. Financial Data

The documents in this category meriting *in camera* treatment contain detailed sales, costs, and margin data dated from May 1, 2018. *See In the Matter of 1-800 Contacts*, 2017 FTC LEXIS 55, at *9 (protecting "financial metrics, customer and supplier data, and market growth indicators."); *see also In the Matter of McWane Inc.*, 2012 FTC LEXIS 143, at *26-27 (F.T.C. Aug. 17, 2012) (protecting "purchase and sales data").

This financial data is fundamental to JLI's operations, and because JLI is a privately held company this information is not publicly disclosed. Disclosure of this data would provide competitors and third parties insight into JLI's financial and commercial performance, including details regarding its margins and profitability, and could be used by competitors of JLI to obtain a competitive advantage. Competitors also could use this confidential financial data to aid their development of strategies related to sales and marketing. For example, having knowledge of JLI's margins for a particular product could allow a competitor to target JLI's sales to particular distributors or customers. In addition, access to this data could undermine JLI's negotiations with its trade partners. Because JLI would experience a clearly defined, serious injury if the financial data in these documents were publicly disclosed, JLI respectfully requests five years of protection for these documents.

C. Pricing and Pricing Strategy

The documents in this category meriting *in camera* treatment contain detailed information, dated after May 1, 2018, on JLI's prices to its customers, how those prices are determined, and whether, when, and by how much to change prices. *See In the Matter of 1-800 Contacts*, 2017 FTC LEXIS 55, at *11 (protecting documents containing "pricing … and internal analyses of customer demographics and buying patterns"); *see also In the Matter of McWane Inc.*, 2012 FTC LEXIS 143,

at *7-8 (protecting documents containing "customer data, pricing and cost information, business strategies, and negotiating strategies").

This pricing information is competitively sensitive and its disclosure would provide JLI's competitors with insight into JLI's pricing methods and policies, causing harm to both JLI and potentially to consumers, as JLI's competitors would have the very information antitrust laws were designed to keep out of competitors' hands. Disclosure could also harm JLI's relationships with its customers and undermine JLI's negotiating positions, resulting in competitive and commercial harm to JLI. Because JLI would experience a clearly defined, serious injury if the information on pricing and pricing strategy in these documents were publicly disclosed, JLI respectfully requests five years of protection for these documents.

D. Sales and Marketing Strategy

The documents in this category meriting *in camera* treatment contain detailed information, dated after May 1, 2018, regarding JLI's strategy and considerations related to sales and marketing. *See In the Matter of 1-800 Contacts*, 2017 FTC LEXIS 55, at *11 (protecting documents containing "marketing and bidding strategies").

By way of example, this category includes documents that provide insight on JLI's commercial planning related to shelf space and marketing with particular retailers. These materials serve as the basis for the formulation of JLI's business plans, and disclosure of these confidential materials would provide JLI's competitors with previously unavailable details regarding JLI's sales and marketing strategies, which they could use in their own negotiations with retailers or as they consider marketing plans to compete with JLI. Disclosure of this information to JLI's competitors could also harm consumers, as the antitrust laws are designed to prevent competitors from gaining access to this type of information. Moreover, disclosure could undermine JLI's relationships and negotiating positions with its customers, resulting in competitive and commercial harm to JLI.

Because JLI would experience a clearly defined, serious injury if the information on sales and market strategy in these documents were publicly disclosed, JLI respectfully requests five years of protection for these documents.

E. Regulatory Strategy

The documents in this category reflect JLI's efforts and analyses related to its PMTA filings with the FDA and its interactions with that agency related to the PMTA filing. The documents also contain details regarding clinical and other studies conducted in connection with the PMTA filing. This information is sensitive because it provides direct insight into JLI's regulatory strategy and deliberative process related to its PMTA filing and its interactions with the FDA, JLI's primary regulator. Disclosure of this information could impact JLI's pending PMTA before the FDA, the granting of which is essential to JLI's ability to continue to operate. In addition, providing competitors with insight into this information may give them an unfair advantage over JLI in the PMTA process, resulting in competitive and commercial harm to JLI. Because JLI would experience a clearly defined, serious injury if the information on regulatory strategy in these documents were publicly disclosed, JLI respectfully requests five years of protection for these documents.

F. Strategic Initiatives

The documents in this category meriting *in camera* treatment contain information on strategic initiatives under consideration by JLI since May 1, 2018. *See In re 1-800 Contacts, Inc.*, 2017 FTC LEXIS 55, at *9 (protecting documents including "evaluations of market factors, market risks, company advantages, company disadvantages, and company risks, and which also review future strategic plans"); *see also In the Matter of McWane Inc.*, 2012 FTC LEXIS 143, at *7-8 (protecting documents "which contain . . . business strategies, and negotiating strategies").

These documents reflect consideration by the JLI Board of Directors of potential transactions, consideration of financing options and timing, other strategic initiatives, and contain confidential information regarding the company's strategic direction. Disclosure of this information could result in serious injury to JLI because it would reveal JLI's internal analyses of its business and provide direct insight into the company's deliberative process with respect to strategic initiatives. Moreover, disclosure of this information could undermine JLI's position in future corporate transactions or financing efforts. Because JLI would experience a clearly defined, serious injury if the information on strategic initiatives in these documents were publicly disclosed, JLI respectfully requests five years of protection for these documents.

G. Altria Services

The documents in this category contain detailed pricing and cost information related to commercial services provided to JLI by Altria in connection with Altria's investment in JLI and merit *in camera* treatment. For example, the documents discuss the cost to JLI of the distribution and warehousing services Altria provided and that reduced JLI's distribution costs. This is confidential information regarding JLI's costs, and it would be harmful to JLI's negotiations with other service providers if this information became public. Because JLI would experience a clearly defined, serious injury if the pricing and cost information related to commercial services provided to JLI by Altria in these documents were publicly disclosed, JLI respectfully requests five years of protection for these documents.

H. Sensitive Personal Information

The documents in this category provide details regarding named individuals' compensation, their job performance, or their personal phone numbers. *See In re Otto Bock*, 2018 WL 3491602, at *3; 16 C.F.R. § 3.45(b)(3). Information regarding compensation and job performance is particularly sensitive and its disclosure within JLI is limited to the named individual and those who need it to perform their job. Disclosure of this material could have the effect of embarrassing the named individuals or impacting their careers, and personal phone numbers need not be disclosed to the public in connection with this case. JLI respectfully requests indefinite protection for these documents.

III. CONCLUSION

Given the serious risk that public disclosure of these materials would cause serious injury to JLI's business or reveal personal identifying information, JLI respectfully requests an *in camera* order to protect the documents from public disclosure.

Dated: May 7, 2021

By: s/ David I. Gelfand

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Counsel for Juul Labs, Inc.

UNITED STATES OF AMERICA FEDERAL TRADE COMMISSION OFFICE OF THE ADMINISTRATIVE LAW JUDGES

In the Matter of

Altria Group, Inc. a corporation,

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Juul Labs, Inc. a corporation,

Respondents.

[PROPOSED] ORDER

Upon consideration of Respondent Juul Labs, Inc.'s ("JLI") Motion for In Camera Review

of Certain Trial Exhibits, it is hereby

ORDERED, that JLI's motion is GRANTED, and it is further

ORDERED, that pursuant to Rule 3.45(b) of the Federal Trade Commission Rules of

Practice, 16 C.F.R. § 3.45(b), the documents identified in Exhibit 1 to the Motion, and any related

trial testimony, shall be subject to in camera treatment and will be kept confidential and not placed

on the public record of this proceeding.

Date:_____

D. Michael Chappell Chief Administrative Law Judge

Exhibit Number	Description	Date	Family Begin Bates	Family End Bates	In Camera Treatment	Partial or Complete In Camera Treatment	Duration of In Camera Treatment
RX0012 PX0031	Responses and Objections to Complaint Counsel's First Set of Interrogatories to Juul Labs, Inc. 10/16/2020 and Objections to Complaint Counsel's First Set of		RX0012-001	RX0012-037	Regulatory Strategy; Strategic Initiatives	Pages 009-014; 022- 23; 026-030	Five years
RX2001 PX2160	JUUL Response to the Request for Additional Information and Documentary Materials	10/10/2019	RX2001-001	RX2001-006	Pricing and Pricing Strategy; Sales and Marketing Strategy; Regulatory Strategy;	Pages 017-018; 034- 040; 041-042; 058- 060; 082-098; 100- 110	Five years
RX0078 PX7025	Burns JLI Deposition	1/27/2021	RX0078-001	RX0078-267	Sensitive Personal Information	Pages 117:21; 186:16-22; 188:22-	Indefinite
RX0124 PX7039	Robbins JLI Deposition	2/5/2021	RX0124-001	RX0124-228	Pricing and Pricing Strategy	110:2-4; 111:9-12; 111:16; 112:24-25; 113:5-6; 113:11-12; 113:16-17; 113:19- 20; 113:22-25; 114:3-	Five years
RX0079 PX7009	Burns JLI IH Deposition	1/23/2020	RX0079-001	RX0079-101	Pricing and Pricing Strategy; Financial Data; Strategic	27:21-28:2; 33:12; 48:13-50:4	Five years
RX0080 PX7024	Crosthwaite Altria/JLI Deposition	1/25/2021	RX0080-001	RX0080-294	Sensitive Personal Information	9:21-22; 39:14- 42:15; 59:6; 59:18	Indefinite
RX0114 PX7035	Masoudi JLI Deposition	2/3/2021	RX0114-001	RX0114-132	Sensitive Personal Information; Strategic Initiatives; Privileged Material (PX2508 and PX2511 were clawed back	7:3; 27:11-21; 121:9-	Indefinite
RX0121 PX7021	Pritzker JLI Deposition	1/21/2021	RX0121-001	RX0121-224	Strategic Initiatives	25:5-23	Five years
RX0128 PX7032	Valani JLI Deposition	2/1/2021	RX0128-001	RX0128-158	Sensitive Personal Information	82:11; 108: 5; 108:19.	Indefinite

Exhibit Number	Description	Date	Family Begin Bates	Family End Bates	In Camera Treatment	Partial or Complete In Camera Treatment	Duration of In Camera Treatment
	Valani JLI IH Deposition	2/5/2020	RX0129-001	RX0129-084	Strategic Initiatives;	109:14; 109:24-	
					Regulatory Strategy	110:5; 182:1.	
RX0129							
PX7011							Five years
RX0084	Cullen JLI IH Deposition	1/20/2020	RX0084-001	RX0084-087		33:6-17; 36:8-12;	
PX7008						39:12-15; 40:6-8;	
						46:8-14; 52:10-15;	
						55:7-10; 59:13-17;	
						60:14-15; 61:12-19;	
						62:1, 8-15, 19-23;	
						63:5-6; 65:8-9; 67:11	
						20; 68:14-25; 69:2-	
						14, 18-24; 70:3-24;	
						71:8-13; 72:21-25;	
						73:12-13, 17-20;	
						74:3-23; 91:13-25;	
						93:23-25; 94:1-2;	
						95:8-11; 96:13-22;	
						103:24-25; 104:1;	
						108:9-14; 111:1-7;	
						112:1-5, 12-16;	
					Altria Services; Sales	113:7-12; 114:6-11;	
					and Marketing	115:21-23; 119:7-9,	
					Strategy; Regulatory	20-25; 120:4-8;	
					Strategy	121:17-25; 122:1-25;	Five years
		12/10/2019	RX0088-001	RX0088-088	Sensitive Personal	159:7-19; 160:2-12;	
RX0088					Information;	192:3-20; 206:13-14	
PX7005	Danaher JLI IH Deposition				Strategic Initiatives		Indefinite

Exhibit	Description	Date	Family Begin Bates	Family End	In Camera	Partial or Complete	Duration of In
Number				Bates	Treatment	In Camera	Camera
						Treatment	Treatment
		1/22/2021	RX0116-001	RX0116-210		26:2; 73:22; 79:6-11;	
						85:21-25; 86:1-25;	
					Sensitive Personal	90:15-19; 91:7-12,	
					Information; Altria	16-25; 92:1-17;	
RX0116					Services; Regulatory	93:23-25; 94:25;	
PX7027	Murillo Altria Deposition				Strategy	95:1-17; 98:7-11;	Indefinite
		6/1/2019	RX1986-001	RX1986-114	Pricing and Price		
	US Country Review Deck -				Strategy; Sales and		
RX1986	June 2019				Marketing Strategy;	All pages	Five years
	US Country Review Deck -	4/1/2019	RX1985-001	RX1985-105	Pricing and Price		
	April 2019				Strategy; Sales and		
RX1985					Marketing Strategy;	All pages	Five years
PX0009	Document: JUUL Narrative	12/06/2019	PX0009-001	PX0009-026	Sensitive Personal	Pages 7-25	Indefinite
	Response				Information		
PX2005	Email from Eric Omwega to	05/17/2018	JLIFTC00634479	JLIFTC0063449			
	Kevin Burns, Tim Danaher,			8			
	Mark Ginn, et al. re: Altria						
	w/Attach: 20180517 Altria						
	Threat				Altria Services	Pages 3-10, 12-19	Five years
PX2017	Email from William Herbert	03/12/2018	JLIFTC01615968	JLIFTC0161602		Page 28	Five years
	to Anjuli Droll re: Please			1			
	print 3 copies of each doc						
	w/Attach: JUUL Investor						
	Presentation - 03.12.18.pdf;						
	Presentation Script (v1.2						
	3.12.17).docx; Investor FAQ						
	(v1.2 3.12.18).docx				Financial Data		
PX2024	Email from Nicholas Pritzker	08/15/2018	JLIFTC00621811	JLIFTC0062181			
	to Howard Willard, William			2			
	Gifford, Riaz Valani, et al.				Sensitive Personal		
	re: Meet?				Information	Page 2	Indefinite

Exhibit	Description	Date	Family Begin Bates	Family End	In Camera	Partial or Complete	Duration of In
Number				Bates	Treatment	In Camera	Camera
						Treatment	Treatment
PX2025	Email from Kevin Burns to	08/15/2018	JLIFTC00621819	JLIFTC0062182			
	Nicholas Pritzker, Riaz Valani			0	Sensitive Personal		
	re: meet?				Information	Page 2	Indefinite
PX2035	Notes: PMTA	00/00/0000	JLIFTC00149380	JLIFTC0014938			
				3	Regulatory Strategy	All pages	Five years
PX2051	McKinsey & Company	06/22/2018	JLIFTC00552624	JLIFTC0055262	Financial Data; Sales		
	Document: JUUL Core team			4	and Marketing	Pages 6-10, 16-23,	
	working session				Strategy	26-28	Five years
PX2056	JUUL Spreadsheet: Market	00/00/0000	JLIFTC00203274	JLIFTC0020327	Pricing and Price		
	Share			5	Strategy	All pages	Five years
PX2059	Juul Presentation: BoD	07/26/2018	JLIFTC01619829	JLIFTC0161984			
	Discussion			5	Financial Data	Pages 11-12, 19	Five years
PX2060	Juul Presentation:	8/00/2018	JLIFTC01621248	JLIFTC0162124	Financial Data; Sales		
	Confidential Private			9	and Marketing	Pages 40, 67, 69-70,	
	Placement Memorandum				Strategy	72-74, 85	Five years
PX2061	Juul Document: Confidential	10/00/2018	JLIFTC01786442	JLIFTC0178655			
	Information Memorandum			0	Financial Data	Page 44	Five years
PX2067	Email from William Herbert	03/14/2018	JLIFTC00798264	JLIFTC0079829	Financial Data		Five years
	to Tim Danaher re: Investor			5			
	Presentation w/Attach: JUUL						
	Investor Presentation -						
	03.13.18.pdf					Page 28	
PX2068	Email from Jeffrey Gordon to	06/11/2019	JLIFTC02082584	JLIFTC0208258			
	Fax Herbert, Tim Danaher re:			6	Sensitive Personal		Indefinite (Page
	Delaware Life IC				Information;		1); Five years
	Questions				Financial Data	Pages 1-3	(Pages 2-3)
PX2070	Email from Tim Danaher to	06/12/2019	JLIFTC02082597	JLIFTC0208259			
	Tim Danaher re: Notes for			8			
	leadership call				Financial Data	All pages	Five years
PX2071	Email from Fax Herbert to	06/20/2019	JLIFTC02082656	JLIFTC0208265			
	Tim Danaher re: Bullets			7	Financial Data	All pages	Five years

Exhibit	Description	Date	Family Begin Bates	Family End	In Camera	Partial or Complete	Duration of In
Number				Bates	Treatment	In Camera	Camera
						Treatment	Treatment
PX2074	Email from Tim Danaher to	06/07/2019	JLIFTC02085135	JLIFTC0208513			
	Emre Eler, Keith Canton re:			9			
	JPM and JUUL: EL				Financial Data	All pages	Five years
PX2098	Email from Sean Hazlett to	02/07/2019	JLIFTC00158250	JLIFTC0015828			
	Tim Danaher, Joseph			3			
	Schmidt re: 4Q18 Earnings						
	and Altria Services						
	Agreement Documents for						
	Tomorrow's Meeting						
	w/Attach: JUUL 4Q18						
	Earnings Script V21						
	020619.docx; JUUL 4Q18				Financial Data	Page 13	Five years
PX2104	Email from Tim Danaher to	04/20/2018	JLIFTC00169901	JLIFTC0016990			
	Kevin Burns re: Call			6			
	tomorrow. w/Attach:						
	04.19.18_final				Financial Data	Pages 3-4	Five years
PX2117	Email from Mark Jones to	11/08/2018	JLIFTC00775638	JLIFTC0077570			
	Tim Danaher re: Completed:			4			
	Please DocuSign: 22. JUUL						
	Labs Board Minutes						
	(280CT2018).docx; 21. JUUL						
	Labs Board Minutes (1						
	w/Attach:						
	1JUUL_Labs_Board_Minut				Strategic Initiatives	Pages 9, 32	Five years
PX2127	Email from Tim Danaher to	04/22/2019	JLIFTC02082131	JLIFTC0208219	Financial Data;		
	Kevin Crosthwaite re: JUUL			3	Strategic Initiatives;		Five years (Pages
	Labs: BOD Materials				Trade Secrets and		5-8, 11-17, 19-20,
	w/Attach:				Product	Pages 5-8, 11-17, 19-	44, 47, 51); Ten
	190425_April_BOD_vPreread				Development; Altria	20, 22-27, 38-41, 44,	years (Pages 22-
	.pdf				Services	47, 48-50, 51	27, 48-50)

Exhibit Number	Description	Date	Family Begin Bates	-	In Camera Treatment	In Camera	Duration of In Camera
						Treatment	Treatment
PX2142	Document: 4(c)-1 Project	12/19/2018	PX2142-001	PX2142-001			
	Tree Board of Directors					Pages 6, 45-47, 64,	
	Meeting Presentation				Financial Data	67, 70-81	Five years
PX2155	Email from William Herbert	03/13/2018	JLIFTC00518656	JLIFTC0051869			
	to Tim Danaher, Vittal			0			
	Kadapakkam re: Mgmt						
	Presentation & Script						
	w/Attach: JUUL Investor						
	Presentation - 03.13.18.pdf;						
	Presentation Script (v2.2				Financial Data	Pages 15, 27	Five years
PX2157	Email from Tim Danaher to	05/27/2018	JLIFTC00791399	JLIFTC0079144			
	Emre Eler re: Draft Materials			8			
	w/Attach: JUUL Investor						
	Presentation 5.22.2018						
	(v6).pdf; JUUL- Model						
	Update - vF.pdf; JUUL					Pages 15, 29, 37-40,	
	Teaser_JPM.pdf; JUUL				Financial Data	43-45	Five years
PX2177	Email from Lou Stefanski to	06/14/2019	JLIFTC02044958	JLIFTC0204496			
	Craig Brommers, Ann Hoey,			3			
	Harsh Tiwari, et al. re: Global						
	Marketing US Altria - Weekly						
	Campaign Overview (06-14-						
	2019) w/Attach:						
	Global Marketing US Altria -						
	Weekly Campaign Overview						
	(06-14-2019).pdf				Altria Services	Page 4	Five years
PX2180	Email from Tim Danaher to	09/27/2018	JLIFTC00045164	JLIFTC0004516			
	Kevin Burns re: Financials for			8			
	BOD with August actuals						
	w/Attach: 18-09-24 JUUL						
	Aug YTD and 2018 forecast						
	BoD.pdf; JUUL BOD MD&A				Financial Data	Pages 2-5	Five years

Exhibit Number	Description	Date	Family Begin Bates	Family End Bates	In Camera Treatment	Partial or Complete In Camera	Duration of In Camera
						Treatment	Treatment
PX2186	Email from	03/13/2019	JLIFTC00067807	JLIFTC0006784			
	tableau.reporting@juul.com			2			
	to flash_report_emea@juul						
	re: Flash Report - EMEA,						
	03/14/2019 w/Attach:						
	Flash_ReportEMEA-2019-						
	03-13.pdf; CHE						
	ExecutiveSummary-2019-03-				Financial Data	All pages	Five years
PX2188	Email from Aman Rangrass	01/21/2019	JLIFTC00386116	JLIFTC0038613			
	to CJ Watson, Jacob Turner,			5			
	Alex Cantwell, et al. re: Prep						
	for tomorrow's workshop on						
	fixtures w/Attach: 20190122				Sales and Marketing		
	1930 Fixtures				Strategy; Altria	Pages 7, 10, 11, 12,	
	workshop_v9.pdf				Services	14, 16, 18	Five years
PX2189	Email from Ryan Durham to	03/04/2019	JLIFTC00667731	JLIFTC0066782			
	Alex Cantwell, Aman			0			
	Rangrass re: Documents for						
	AGDC interaction discussion				Altria Services; Sales	Page 6, 12-13, 18-	
	w/Attach: 20190301				and Marketing	20, 22, 34-35, 38,	
	Commercial Route to				Straetgy	40, 83, 85	Five years
PX2193	Email from Jared Fix to Jed	03/11/2019	JLIFTC00721158	JLIFTC0072116			
	Cullen re: ASA w/Attach: ASA			9			
	- Regulatory Affairs						
	Decision Deck - DRAFT ACP-						
	WP.pdf				Regulatory Strategy	All pages	Five years
PX2196	Email from Peter Hagstrom	03/15/2019	JLIFTC01778284	JLIFTC0177828			
	to Evan Price, Nelson			5			
	Baltazar re: Input Requested						
	by						
	Monday - SC All Hands Deck				Altria Services	Page 1	Five years

Exhibit	Description	Date	Family Begin Bates	Family End	In Camera	Partial or Complete	Duration of In
Number				Bates	Treatment	In Camera	Camera
						Treatment	Treatment
PX2208	Email from Brian An to Jared	08/10/2019	JLIFTC02253920	JLIFTC0225392			
	Fix, Aman Rangrass, Jed			2			
	Cullen re: Altria services						
	cost summary w/Attach:						
	Altria Services Agreement						
	Master Tracker 8.9.2019.pdf				Altria Services	Page 3	Five years
PX2213	JUUL Spreadsheet:	10/01/2019	JLIFTC02318467	JLIFTC0231846			
	DCLAltriaShipped Order			7			
	Items,093019.xlsx				Altria Services	All pages	Five years
PX2220	Email from Nelson Baltazar	08/07/2019	JLIFTC02246866	JLIFTC0224688			
	to Brian An, David Dickey,			5			
	Jed Cullen, et al. re: Altria					Page 1, 5, 9, 11, 14,	
	Services				Altria Services	16, 18-19	Five years
PX2225	Email from Bob Robbins to	02/01/2019	JLIFTC00728663	JLIFTC0072866			
	Kate Morgan, Joseph Lunn,			5			
	Jacob Turner, et al. re:						
	inserts				Altria Services	Pages 1-2	Five years
PX2226	Email from Jed Cullen to Alex	04/22/2019	JLIFTC02244336	JLIFTC0224433			
	Cantwell, Brian An, Marc			7			
	Batchan, et al. re: Fixture						
	Services 2020E+ Budget				Altria Services	All pages	Five years
PX2229	Email from Victor Tsai to	07/24/2019	JLIFTC02062200	JLIFTC0206223			
	Jared Fix re: Prep for Services			2			
	Review w/Attach:						
	20190729_AGDC_Sales &						
	Marketing Services						
	Review_v1 O. pdf;						
	20190729_AGDC_INTERNAL						
	ONLY_Services Review_v1					Pages 1, 2, 4, 8, 14,	
	0.pdf;					16, 27, 28, 30, 41,	
	20190729_AGDC_INTERNAL				Altria Services	42, 44, 46, 50, 56, 58	Five years

Exhibit	Description	Date	Family Begin Bates	Family End	In Camera	Partial or Complete	Duration of In
Number				Bates	Treatment	In Camera	Camera
						Treatment	Treatment
PX2232	Email from Ann Hoey to	03/04/2019	JLIFTC00071058	JLIFTC0007107			
	Kevin Burns, Joe Lunn, Aaron			2			
	Schildkrout, et al. re: Altria -						
	Marketing Workback Plan						
	Summary w/Attach:						
	Marketing Slides for 3.4.19				Altria Services	Pages 12, 14-15	Five years
PX2235	Email from Brian Sloan to	01/30/2019	JLIFTC00660718	JLIFTC0066082			
	Exec Team, Sid Breja, Sean			2			
	Hazlett re: Final board deck				Financial Data;		Five years (Pages
	for presentation w/Attach:				Regulatory Strategy;		5, 7-8, 10-11, 12-
	BOD Materials				Trade Secrets and	Pages 8, 10-15, 24-	15, 24-25, 36, 46-
	(2019.01.31)_Presentation				Product	25, 46, 46-50, 56-61,	50, 64); Ten years
	Draft 013019 vFINAL				Development	64	(Pages 56-61)
PX2238	Email from Jared Fix to board	09/08/2019	JLIFTCD0000002	JLIFTCD00000			
	fwd@juul.com, Jason			28			
	Schneider, Kevin Crosthwaite						
	re: July MOR w/Attach: MOR				Financial Data;	Pages 3, 5, 7, 8, 9, 15	
	July vFinal.pdf				Strategic Initiatives	25	Five years
PX2243	Email from Tim Danaher to	09/10/2019	JLIFTCD0003404	JLIFTCD00036			
	Riaz Valani, Zach Frankel,			03			
	Kevin Crosthwaite, et al. re:						
	JUUL Labs Compensation						
	Committee: UWC approval						
	of 08/26/2019 minutes and						
	CoCAcceleration for Monika						
	Fahlbusch w/Attach:				Sensitive Personal		
	[multiple attachments]				Information	All pages	Indefinite

Exhibit	Description	Date	Family Begin Bates	Family End	In Camera	Partial or Complete	Duration of In
Number				Bates	Treatment	In Camera	Camera
						Treatment	Treatment
PX2252	Email from Charlie Guenther	05/30/2018	JLIFTC00878562	JLIFTC0087865			
	to marc@juul.com,			0			
	afaust@juul.com, Michelle						
	Hsiao,						
	et al. re: Invitation:						
	Consumer pricing regroup @						
	Wed May 30, 2018 8am -						
	9am (PDT)						
	(charlie_guenther@mckinsey				Pricing and Pricing		
	.com) w/Attach: JUUL -				Strategy	All pages	Five years
PX2258	Email from Jamin Agosti to	12/20/2018	JLIFTC00929159	JLIFTC0092977			
	Lisa Stanton, Jonathan Chou,			7			
	Alex Tinucci, et al. re: Project						
	Tree - Darsana - Paperwork						
	and Wire Process w/Attach:						
	clean.zip;				Financial Data	All pages	Five years
PX2262	Email from Tim Danaher to	12/14/2018	JLIFTC00605098	JLIFTC0060509			
	Bob Robbins; Kevin Burns,			9			
	Jerry Masoudi, et al. re:						
	Project Tree: Richard						
	commercial items discussion				Altria Services	Page 1	Five years
PX2264	Email from Vittal	12/16/2018	JLIFTC00927309	JLIFTC0092731			
	Kadapakkam to Tim			3			
	Danaher, Zach Frankel,						
	Chirag Patel, et al. re:						
	Distribution Model				Sensitive Personal		
	w/Attach: Project Tree Cash				Information	All pages	Indefinite

Exhibit Number	Description	Date	Family Begin Bates	Family End Bates	In Camera Treatment	Partial or Complete In Camera	Duration of In Camera
						Treatment	Treatment
PX2265	Email from Tim Danaher to	12/14/2018	JLIFTC00927407	JLIFTC0092748			
	Hardeep Singh, Jeffrey			5			
	Gordon, Jonathan Fraser, et						
	al. re: Diligence Meeting						
	w/Attach: 18-12-11 JUUL -				Sensitive Personal		Five years (Pages
	Cash Analysis_final.pdf;				Information;		5-11, 13-18, 25);
	Comp				Financial Data;	Pages 5-11, 13-18,	Indefinite (Pages
	Deck - Project Tree				Strategic Initiatives	18-24, 25	18-24)
PX2266	Email from Chirag Patel to	12/19/2018	JLIFTC00928464	JLIFTC0092846	U	,	,
	Fax Herbert, Vittal			6			
	Kadapakkam re: Latest			•			
	model				Sensitive Personal		
	w/Attach: Project Tree Cash				Information	All pages	Indefinite
PX2267	Email from Bob Robbins to	12/19/2018	JLIFTC01097795	JLIFTC01097799			
	Theodore Edlich, Kevin						
	Crosthwaite, Jerry Masoudi, et						
	al. re: Tree commercial services agreement w/Attach: Tree - Services						
	Term Sheet (Execution).docx				Altria Services	All pages	Five years
PX2276	Email from Tim Danaher to	08/18/2018	JLIFTC00412294	JLIFTC0041231			,
	Kevin Burns, Vittal			1			
	Kadapakkam re: Nielsen			-			
	stats and concepts w/Attach:						
	10-01-09 Nielsen Tobacco All						
	Channel Report Period						
	Ending.pdf; 18-07-24 JUUL						
	Nielsen Data File.xlsx				Strategic Initiatives	Page 1	Five years
PX2278	Email from Elizabeth Becker to	10/29/2019	JLIFTC-LIT00014988	JLIFTC-		1 486 1	
	Elizabeth Copeland, William			LIT00014989			
	Gardner, Ryan Black, et						- .
	al. re: Questions for McKeganey	10/00/00/0			Regulatory Strategy	All pages	Five years
PX2281	Email from Joe Murillo to	10/30/2019	JLIFTC-LIT00015152				
	Elizabeth Copeland re: C1			LIT00015152			
	Device - FYI				Regulatory Strategy	All pages	Five years

Exhibit	Description	Date	Family Begin Bates	Family End	In Camera	Partial or Complete	Duration of In
Number				Bates	Treatment	In Camera	Camera
						Treatment	Treatment
PX2305	Email from Howard Willard	07/28/2018	JLIFTC_NP_001174	JLIFTC_NP_00	Sensitive Personal		
	to Nicholas Pritzker re: Talk?			1174	Information	Page 1	Indefinite
PX2327	Email from Vittal	02/01/2018	JLIFTC_NP_000001	JLIFTC_NP_00			
	Kadapakkam to Nicholas			0001			
	Pritzker, Vittal Kadapakkam,				Sensitive Personal		
	Riaz Valani,				Information	All pages	Indefinite
PX2328	Email from Kevin Burns to	10/25/2018	JLIFTC_NP_001463	JLIFTC_NP_00			
	Nicholas Pritzker, Kevin			1463			
	Burns and Riaz Valani re: <no< td=""><td></td><td></td><td></td><td>Sensitive Personal</td><td></td><td></td></no<>				Sensitive Personal		
	subject>				Information	All pages	Indefinite
PX2335	Email from Bob Robbins to	12/17/2018	JLIFTC00036187	JLIFTC0003618			
	Kevin Burns re: 181217 store			8	Altria Services; Sales		
	reset cost estimate wav				and Market		
	1.xlsx w/Attach: 181217				Strategy; Financial		
	store reset cost estimate				Data	All pages	Five years
PX2343	Email from Eric Omwega to	06/01/2018	JLIFTC00054387	JLIFTC0005441			
	Kevin Burns re: 2019 BDF			0			
	Discussion Document						
	w/Attach: 20180601 BDF				Sales and Marketing		
	Proposal for 2019_vF.pdf				Strategy	All pages	Five years
PX2351	Email from Nicole LaFlamme	12/21/2018	JLIFTC00080474	JLIFTC0008047			
	to Kevin Burns re: Your			6			
	PROJECT TREE Agreement						
	w/Attach: Kevin Burns -				Sensitive Personal		
	Agreement (1).docx (1).pdf				Information	All pages	Indefinite
PX2357	Email from Riaz Valani to	11/28/2018	JLIFTC_RV_001032	JLIFTC_RV_00			
	Riaz Valani, Nicholas			1032			
	Pritzker, Zach Frankel, et al.				Sensitive Personal		
	re:				Information	All pages	Indefinite

Exhibit	Description	Date	Family Begin Bates	Family End	In Camera	Partial or Complete	Duration of In
Number				Bates	Treatment	In Camera	Camera
						Treatment	Treatment
PX2358	Email from Rudy Lawrence to Jiteender Manik, Kirk Phelps, David Foster, et al. re: Competitive Advantage Discussion	05/17/2019	JLIFTC-LIT00844465	JLIFTC- LIT00844467			
	w/ Kevin				Altria Services	All pages	Five years
PX2365	Email from Stebbin Rinehart to Alex Cantwell, Brad Ferkol, Candy	07/01/2019	JLIFTC-LIT00867596	JLIFTC- LIT00867614			
	Tans, et al. re: 7/1 I Consumables Exec Weekly Update w/Attach: Consumables				Trade Secrets and Product		
	Weekly Dashboard 19-0701.pdf				Development	All pages	Ten years
PX2367	Email from Joanna Engelke to Kevin Burns, Jared Fix, Healy Oppenheimer, et al. re: PMTA tracker slides - work in process for review/feedback	07/18/2019	JLIFTC-LIT00867676	JLIFTC- LIT00867677			
	w/Attach: 190717 PMTA				Regulatory Strategy	All pages	Five years
PX2368	Email from Joanna Engelke to Kevin Burns, Ashley Gould, Josh Vose, et al. re: PMTA Presentation for Review	07/21/2019	JLIFTC-LIT00867678	JLIFTC- LIT00867679			
	Monday w/Attach: 190719_Board				Regulatory Strategy	All pages	Five years
PX2369	Email from Jared Fix to board- fwd@juul.com, Jason Schneider, Jerry Masoudi, et al. re: Document for tomorrow's M&A call w/Attach:	06/19/2019	JLIFTC-LIT00867694	JLIFTC- LIT00867709			
	190618 - BoD M&A Approval.pdf				Strategic Initiatives	All pages	Five years
PX2371		08/08/2019	JLIFTC-LIT00867805	JLIFTC- LIT00867807			
	proposed inhalation studies				Regulatory Strategy	All pages	Five years

Exhibit	Description	Date	Family Begin Bates	Family End	In Camera	•	Duration of In
Number				Bates	Treatment	In Camera	Camera
						Treatment	Treatment
PX2372	Email from Tim Danaher to	08/29/2019	JLIFTC-LIT00867924	JLIFTC-			
	Bob Robbins, Kevin Burns			LIT00867957			
	and Jerry Masoudi re: Note						
	to						
	BOD on price reduction						
	rationale, strategy and				Pricing and Pricing		
	estimated impact w/Attach:				Strategy; Sales and	Pages 3, 6-10, 11-15,	
	20190827_2019 Americas				Marketing Strategies	18, 21-25, 26-30	Five years
PX2374	Email from Willie McKinney	09/19/2019	JLIFTC-LIT00868141	JLIFTC-			
	to Kevin Burns, Jerry			LIT00868142			
	Masoudi and Joanna Engelke						
	re: Altria Considerations for						
	PMTA Filing Strategy						
	w/Attach:						
	Final_PreRead_ALCS						
	Considerations for						
	Establishing Filing						
	Strategy_for JUUL				Regulatory Strategy	All pages	Five years
PX2378	Email from William Wright to	05/29/2018	JLIFTC01481132	JLIFTC01481138	Trade Secrets and		
	Joseph O'Hara, Ramsey Atallah and David Cook re:				Product		
	combustible nic content in aerosol				Development	All pages	Ten years
PX2379	Document: Re our pod strength	00/00/0000	JLIFTC01481133	JLIFTC01481138	Trade Secrets and		,
					Product	All pages	Ten years
PX2384	Email from Nina Mottolese	12/06/2018	JLIFTC_RV_000045	JLIFTC_RV_00			
	re: Invitation: Dinyar Devitre;			0046			
	Riaz Valani & Harry Clark						
	lunch @ Thu Dec 2018 1pm -				Sensitive Personal		
	2pm (EST)				Information	Page 1	Indefinite
PX2401		08/07/2018	JLIFTC_RV_000270	JLIFTC_RV_00		-	
	to Howard Willard and Riaz			0270	Sensitive Personal		
	Valani re: Talk?			_	Information	Page 1	Indefinite

Exhibit Number	Description	Date	Family Begin Bates	Family End Bates	In Camera Treatment	Partial or Complete In Camera Treatment	Duration of In Camera Treatment
PX2407	Email from Riaz Valani to Nina Mottolese re: Updated invitation: Dinyar Devitre; Riaz Valani & Harry Clark	11/27/2018	JLIFTC_RV_000418	JLIFTC_RV_00 0419			
	lunch @ Wed Dec 5; 2018 12pm - 1pm (EST) (rvalani@gacapital.com)				Sensitive Personal Information	All pages	Indefinite
PX2408	iMessage Archives\2018-08- 26	08/22/2018	JLIFTC_RV_000435	JLIFTC_RV_00 0438	Sensitive Personal Information	All pages	Indefinite
PX2409	iMessage Archives\2018-09- 06	09/05/2018	JLIFTC_RV_000439	JLIFTC_RV_00 0440	Sensitive Personal Information	All pages	Indefinite
PX2410	iMessage Archives\2018-10- 24	10/24/2018	JLIFTC_RV_000442	JLIFTC_RV_00 0444	Sensitive Personal Information	All pages	Indefinite
PX2411	iMessage Archives\2018-11- 01	10/28/2018	JLIFTC_RV_000447	JLIFTC_RV_00 0449	Sensitive Personal Information	All pages	Indefinite
PX2412	iMessage Archives\2018-11- 01	10/28/2018	JLIFTC_RV_000450	JLIFTC_RV_00 0451	Sensitive Personal Information	All pages	Indefinite
PX2413	iMessage Archives\2018-11- 26	11/26/2018	JLIFTC_RV_000452	JLIFTC_RV_00 0453	Sensitive Personal Information	All pages	Indefinite
PX2418	Email from Riaz Valani to Riaz Valani, Matt and Kevin Burns re: [Chat #11302]	12/05/2018	JLIFTC_RV_000754	JLIFTC_RV_00 0754	Sensitive Personal Information	All pages	Indefinite
PX2419	Email from Hank Handelsman to Riaz Valani, Isaac Pritzker, Nick Pritzker,	06/03/2018	JLIFTC_RV_000760	JLIFTC_RV_00 0760	Sensitive Personal		6
PX2420	et al. re: Email from Dinyar Devitre to Riaz Valani re: [Chat #16728]	10/29/2018	JLIFTC_RV_000782	JLIFTC_RV_00 0782	Information Sensitive Personal Information	All pages All pages	Indefinite Indefinite
PX2421		10/30/2018	JLIFTC_RV_000784	JLIFTC_RV_00 0784	Sensitive Personal Information	All pages	Indefinite

Exhibit	Description	Date	Family Begin Bates	Family End	In Camera	Partial or Complete	Duration of In
Number				Bates	Treatment	In Camera	Camera
						Treatment	Treatment
PX2422	Email from Riaz Valani to	10/30/2018	JLIFTC_RV_000785	JLIFTC_RV_00			
	Riaz Valani and Dinyar			0785	Sensitive Personal		
	Devitre re: [Chat #16731]				Information	All pages	Indefinite
PX2423	Email from Riaz Valani to	12/05/2018	JLIFTC_RV_000812	JLIFTC_RV_00	Sensitive Personal		
	Riaz Valani re: [Chat #16770]			0812	Information	All pages	Indefinite
PX2425	Email from Kevin Burns to	11/16/2018	JLIFTC_RV_000837	JLIFTC_RV_00			
	Riaz Valani and Nick Pritzker			0837	Sensitive Personal		
	re: [Chat #18768]				Information	All pages	Indefinite
PX2426	Text message from Riaz	12/13/2018	JLIFTC_RV_000856	JLIFTC_RV_00	Sensitive Personal		
	Valani to Peter Gross re:			0856	Information	All pages	Indefinite
PX2427	Text message from Riaz	11/29/2018	JLIFTC_RV_000858	JLIFTC_RV_00	Sensitive Personal		
	Valani to Peter Gross re:			0858	Information	All pages	Indefinite
PX2428	Text message from Peter	11/28/2018	JLIFTC_RV_000860	JLIFTC_RV_00	Sensitive Personal		
	Gross to Riaz Valani re: [SMS			0860	Information	All pages	Indefinite
PX2429	Text message from Riaz	11/28/2018	JLIFTC_RV_000861	JLIFTC_RV_00	Sensitive Personal		
	Valani to Peter Gross re:			0861	Information	All pages	Indefinite
PX2430	Calendar Entry: re: Project	12/13/2018	JLIFTC_RV_000864	JLIFTC_RV_00			
	Tree - Antitrust w/Attach:			0865	Sensitive Personal		
	CalendarEntry_#1067.ics				Information	Page 1	Indefinite
PX2431	Calendar Entry: re:	11/27/2018	JLIFTC_RV_000873	JLIFTC_RV_00			
	Invitation: Call w/David			0875			
	Wise, Altria @ Tue Nov 27;						
	2018 9am -				Sensitive Personal		
	9:30am (PST)				Information	Page 1	Indefinite
PX2432	Calendar Entry: re: Project	10/25/2018	JLIFTC_RV_000886	JLIFTC_RV_00	Sensitive Personal		
	Richard			0887	Information	Page 1	Indefinite
PX2433	Calendar Entry: re: Project	10/19/2018	JLIFTC_RV_000888	JLIFTC_RV_00	Sensitive Personal		
	Richard Call re Issues list			0889	Information	Page 1	Indefinite
PX2435	Text message from Bruce	01/14/2020	JLIFTC_RV_000949	JLIFTC_RV_00			
	Gates to Riaz Valani and			0949	Sensitive Personal		
	Bruce Gates re: [Chat				Information	All pages	Indefinite

Exhibit	Description	Date	Family Begin Bates	Family End	In Camera	•	Duration of In
Number				Bates	Treatment	In Camera	Camera
						Treatment	Treatment
PX2436	Email from Riaz Valani to	11/28/2018	JLIFTC_RV_001029	JLIFTC_RV_00			
	Riaz Valani, Nick Pritzker,			1029			
	Zach Frankel, et al. re: [Chat				Sensitive Personal		
	#35442]				Information	All pages	Indefinite
PX2437	Email from Riaz Valani to	11/29/2018	JLIFTC_RV_001033	JLIFTC_RV_00			
	Riaz Valani, Nick Pritzker,			1033			
	Zach Frankel et al. re: [Chat				Sensitive Personal		
	#35447]				Information	All pages	Indefinite
PX2438	Email from Dinyar Devitre to	12/10/2018	JLIFTC_RV_001144	JLIFTC_RV_00	Sensitive Personal		
	Riaz Valani re: [Chat #44703]			1144	Information	All pages	Indefinite
PX2439	Email from Riaz Valani to	01/10/2020	JLIFTC_RV_001248	JLIFTC_RV_00			
	Riaz Valani, Adam Bowen			1249			
	and Janie Monsees re: [Chat				Sensitive Personal		
	#26500]				Information	All pages	Indefinite
PX2440	Email from Riaz Valani to	01/21/2020	JLIFTC_RV_001259	JLIFTC_RV_00			
	Zach Frankel, K.C.			1259			
	Crosthwaite, Nick Pritzker, et				Sensitive Personal		
	al. re:				Information	All pages	Indefinite
PX2469	JUUL Presentation: M&A Decisions	06/25/2019	JLIFTC-LIT00870991	JLIFTC-			
D3/0474	Appendix - Project Zest	00/10/2010	H 1575 C000 (1000	LIT00871027	Strategic Initiatives	All pages	Five years
PX2474	Email from Bob Robbins to Kevin Burns re: [StratFin I Street	09/19/2018	JLIFTC00044323	JLIFTC00044324			
	Research] Tobacco - MO				Pricing and Pricing		
	Announces Cig List Price Increases -				Strategy	Page 1	Five years
PX2486	Email from Aman Rangrass	06/04/2018	JLIFTC00557570	JLIFTC0055764			
	to Marc Batchan, Alex			4			
	Cantwell, Jacob Turner et al.						
	re: Pricing materials for						
	check-in with Kevin				Pricing and Pricing		
	w/Attach: JUUL - Pricing				Strategy; Financial	Pages 4, 6-9, 13-15,	
	Check-in -				Data	18-24, 27-29, 35, 38	Five years

Exhibit	Description	Date	Family Begin Bates	Family End	In Camera	Partial or Complete	Duration of In
Number				Bates	Treatment	In Camera	Camera
						Treatment	Treatment
PX2526	Email from Sean Hazlett to	12/03/2018	JLIFTC00160470	JLIFTC0016048			
	Tim Danaher re: Marianas			1			
	info request - Juul w/Attach:						
	JUUL Marianas Request				Financial Data;		
	120418.pdf				Strategic Initiatives	Pages 6, 10-12	Five years
PX2534	Confidential Declaration of	10/26/2018	JLIFTC00865621	JLIFTC0086565	Trade Secrets and		Five years (Pages
	Tim Danaher			2	Product		20, 21, 26, 28-
					Development;	Pages 15, 20, 21, 26,	31); Ten years
					Financial Data	28-31	(Page 15)
PX2536	Email from Tim Danaher to	12/14/2018	JLIFTC-LIT00937156	JLIFTC-			
	Jerry Masoudi re:			LIT00937170			Indefinite (Pages
	Distribution Details				Sensitive Personal		9-13); Five years
	w/Attach: Comp				Information;	Pages 3-8, 9-13, 14-	(Pages 3-8, 14-
	Deck - Project Tree				Strategic Initiatives	15	15)
PX2537	Document: Phone Records	00/00/0000	JLIFTC-LIT00976878	JLIFTC-	Sensitive Personal		
				LIT00976879	Information	All pages	Indefinite
PX2538	Document: Phone Records	00/00/0000	JLIFTC-LIT00976885	JLIFTC-	Sensitive Personal		
				LIT00976886	Information	All pages	Indefinite
PX2539	Document: Phone Records	00/00/0000	JLIFTC-LIT00976890	JLIFTC-	Sensitive Personal		
				LIT00976890	Information	All pages	Indefinite
PX2540	Document: Phone Records	00/00/0000	JLIFTC-LIT00976897	JLIFTC-	Sensitive Personal		
				LIT00976898	Information	All pages	Indefinite
PX2558	Email from Howard Willard	10/11/2018	JLIFTC_NP_001412	JLIFTC_NP_00			
	to Nicholas Pritzker; Howard			1412	Sensitive Personal		
	Willard				Information	All pages	Indefinite
PX2566	Burns Call Log	01/21/2021	JLIFTC-LIT00868527	JLIFT-	Sensitive Personal		
				LIT00868527	Information	All pages	Indefinite
PX2594	Juul Presentation: Steam	7/00/2018	JLIFTC00154304	JLIFTC0015430	Trade Secrets and		
	MRD			4	Product		
					Development;		
					Pricing and Pricing	All pages	Ten years

Exhibit	Description	Date	Family Begin Bates	-	In Camera	•	Duration of In
Number				Bates	Treatment	In Camera	Camera
						Treatment	Treatment
PX2598	Email from Fax Herbert to	05/30/2018	JLIFTC00513558	JLIFTC0051365			
	Vittal Kadapakkam re:			5			
	Darsana Investor Meeting						
	Agenda w/Attach: Cohort						
	Analysis v6.pdf; Darsana-						
	D1_Diligence_list.xlsx - D1						
	Diligence.pdf; Diligence						
	Response 5.29.18.pdf; JUUL-						
	Forecast Contextualization -					Pages 22-26, 29-33,	
	v7.pdf; JUUL-				Financial Data;	34, 36-38, 72-73, 79-	
	Model Upd				Regulatory Strategy	88	Five years
PX2599	Email from jacob@juul.com	05/06/2018	JLIFTC00634879	JLIFTC0063493	Sensitive Personal		Indefinite (Page
	to Kevin Burns re: Latest			3	Information;		6); Five years
	BOD Materials w/Attach:				Financial Data;		(Pages 32-35, 38-
	BOD				Strategic Initiatives;		40, 51-55); Ten
	Materials				Trade Secrets and	Pages 6, 32-35, 38-	years (Pages 42-
	(2018.05.08)_v13.pdf				Product	40, 42-44, 51-55	44)
PX2615	Spreadsheet: Steam design	05/14/2018	JLIFTC00153798	JLIFTC0015379	Trade Secrets and		
	model v3			8	Product		
					Development; Sales	All pages	Ten years
PX2619	Document: Standard	10/26/2017	JLIFTC01275131	JLIFTC0127513			
	Operating Procedure for			4	Trade Secrets and		
	Preparation of In-House				Product		
	Menthol Sal				Development	All pages	Ten years
PX4373	Crosthwaite RFP 19 Log	01/15/2021	PX4373-001	PX4373-001	Sensitive Personal	All pages	Indefinite
RX1403	Email from K. Burns to N.	06/11/2018	JLIFTC_NP_001068	JLIFTC_NP_00			
	Pritzker, et al. re: Decks -			1093			
	Richard and Bob attaching				Financial Data	Pages 20, 22, 24-26	Five years
RX1409	Email from N. Pritzker to H.	12/14/2018	JLIFTC NP 002100	JLIFTC NP			
	Willard re: {Unverified} Call			002100	Sensitive Personal		
	tomorrow 3ET				Information	All pages	Indefinite

	Description	Date	Family Begin Bates	-		•	Duration of In
Number				Bates		In Camera	Camera
						Treatment	Treatment
RX1412	SMS messages between N.	12/20/2018	JLIFTC_NP_002320	JLIFTC_NP_00	Sensitive Personal		
	Pritzker and M. Stad			2320	Information	All pages	Indefinite
RX1415	October 2018 R. Valani Text	10/24/2018	JLIFTC RV 000442	JLIFTC RV	Sensitive Personal		
	Messages			000444	Information	All pages	Indefinite
RX1416	Chat #16771 between D.	12/10/2018	JLIFTC RV 000813	JLIFTC RV	Sensitive Personal		
	Devitre and R. Valani			000813	Information	All pages	Indefinite
RX1417	Chat #16782 between D.	12/17/2018	JLIFTC RV 000820	JLIFTC RV	Sensitive Personal		
	Devitre and R. Valani			000820	Information	All pages	Indefinite
RX1418	SMS messages between R.	12/13/2018	JLIFTC RV 000856	JLIFTC RV	Sensitive Personal		
	Valani and P. Gross			000856	Information	All pages	Indefinite
RX1419	JUUL US Revenue Review	01/25/2019	JLIFTC00018177	JLIFTC0001822	Financial Data; Altria	Pages 4-5, 7, 9, 20,	
	(2019)			0	Services	33-36, 45-46	Five years
RX1426	Email from B. Robbins to K.	09/19/2018	JLIFTC00044323	JLIFTC0004432			
	Burns re: FW: [StratFin			4			
	Street Research] Tobacco -						
	MO Announces Cig List Price						
	Increases -						
	Marlboro Prices Going Up				Pricing and Pricing		
	\$0.10/Pack				Strategy	Page 1	Five years
RX1428	Email from E. Omwega to K. Burns				Altria Services; Sales		
	et al. re: 2019 BDF Discussion				and Marketing	All pages	Five years

Exhibit	Description	Date	Family Begin Bates	Family End	In Camera	Partial or Complete	Duration of In
Number				Bates	Treatment	In Camera	Camera
						Treatment	Treatment
RX1438	Email from K. Heidenreich to	01/30/2019	JLIFTC00083186	JLIFTC0008323			
	J. Turner et al. re:			5			
	Documents for send-out,						
	attaching 20190130 BDF						
	Working Session v9.xlsx,						
	20190130 Commercial						
1	workshop_fixture briefing						
	v5.pdf, 20190130						
	Commercial						
	workshop_fixture briefing						
	v5.pptx,						
	Microsoft_Excel_Worksheet						
	12.xlsx,						
	Microsoft_Excel_Worksheet						
	13.xlsx,						
	Microsoft_Excel_Worksheet						
	2.xlsx,						
	Microsoft_Excel_Worksheet						
	3.xlsx,						
	Microsoft_Excel_Worksheet						
	4.xlsx,						
	Microsoft_Excel_Worksheet						
	5.xlsx,						
	Microsoft_Excel_Worksheet					Pages 1, 4-7, 9-18,	
	6.xlsx,					20, 22-24, 29-32, 35-	
	Microsoft_Excel_Worksheet					37, 39-44, 46-50, 55-	
	11.xlsx,				Financial Data	58	Five years

Exhibit Number	Description	Date		Family End Bates	In Camera Treatment	Partial or Complete In Camera Treatment	Duration of In Camera Treatment
RX1439	Email from A. Cantwell to S. Patrick re: Fwd: *** Sales Alert *** Maroon Device Kit Limited Edition, attaching 20180921_2000ET_Ordering Guide - Maroon Included Distributor - Pre-11-1 Price, 8- 48 DK Packing.pdf,		JLIFTC00089804	JLIFTC0008981 1	Pricing and Pricing		
RX1440	20180921_1900ET_Ordering Email from A. Cantwell to M. Walter re:Fwd: BDF planning, attaching Chain BDF Structure.xlsx and Chain BDF	09/28/2018	JLIFTC00092799	JLIFTC00092803	Strategy Sales and Marketing Strategy	All pages All pages	Five years Five years
RX1447	Email from F. Herbert to T. Danaher et al. re: Sales & Marketing Presentation - Final, attaching Sales	11/14/2018	JLIFTC00264504	JLIFTC00264531	Sales and Marketing Strategy	All pages	Five years
RX1454	Email from M. Batchan to K. Cooke et al. re: Door plan vs. door cap	03/04/2019	JLIFTC00382085	JLIFTC00382086	Sales and Marketing Strategy; Altria	All pages	Five years
RX1455	Email from A. Rangrass to C. Watson et al re: Prep for tomorrow's workshop on fixtures, attaching 20190122 1930 Fixtures workshop v9.pdf	01/21/2019	JLIFTC00386116	JLIFTC00386135	Sales and Marketing Strategy; Altria Services	Pages 7, 10, 11, 12, 14, 16, 18	Five years
RX1458		02/05/2019	JLIFTC00426752	JLIFTC0042676 9	Altria Services	All pages	Five years
RX1476		04/08/2019	JLIFTC00630391	JLIFTC00630393	Altria Services	All pages	Five years

Exhibit	Description	Date	Family Begin Bates	Family End	In Camera	Partial or Complete	Duration of In
Number				Bates	Treatment	In Camera Treatment	Camera Treatment
RX1486	Email from R. Durham to A. Cantwell copying A. Rangrass re: FW: Documents for AGDC interaction discussion, attaching 20190301 Commercial Route to Marketv28 full	03/04/2019	JLIFTC00667641	JLIFTC00667730	Financial Data; Sales and Marketing Strategy	Pages 6, 12-13, 18-	Five years
RX1489			JLIFTC00668768	JLIFTC0066878 5	÷.	Pages 7-10, 12, 20- 23, 25	Five years
RX1490	Email from A. Cantwell to K. Cooke copying M. Batchan re: Documents for review, attaching 20190214 Commercial Route to Marketv10 RVP (1).pdf, Sales territories & hiring.pdf, 20180622 SteerCo (with Kevin)_vF (1).PDF, Reset Blitz Pre Post Reset POGs Feb 2019 Final (1).pptx, Microsoft_Excel_Worksheet4.xlsx, Microsoft_Excel_Worksheet3.xlsx, Microsoft_Excel_Worksheet2.xlsx, Microsoft_Excel_Worksheet1.xlsx,	02/15/2019	JLIFTC00668796	JLIFTC00668895	Sales and Marketing Strategy	All pages	Five years
RX1493	Email from J. Fix to J. Cullen re: Fwd: ASA, attaching ASA - Regulatory Affairs Decision Dec - DRAFT ACP-WP.pdf	03/11/2019	JLIFTC00721158	JLIFTC0072116 9	Regulatory Strategy	All pages	Five years

Exhibit	Description	Date	Family Begin Bates	Family End	In Camera	Partial or Complete	Duration of In
Number				Bates	Treatment	In Camera	Camera
RX1497	Email from M. Jones to T.	11/08/2018	JLIFTC00775638	JLIFTC0077570		Treatment	Treatment
KX1497	Danaher re: Re: Completed:	11/00/2010	JLIF1C00775058	4			
	Please DocuSign: 22. JUUL			4			
	Labs Board Minutes						
	(280CT2018).docx,						
	21. JUUL Labs Board Minutes						
	(1 attaching,						
	1JUUL_Labs_Board_Minut						
	es_(12JUL2018).docx.pdf,						
	4JUUL_Labs_Board_Minut						
	es (24JUL2018).docx.pdf,						
	3JUUL_Labs_Board_Minut						
	es (21JUL2018).docx.pdf,						
	2JUUL_Labs_Board_Minut						
	es (15JUL2018).docx.pdf,						
	5JUUL_Labs_Board_Minut						
	es (26JUL2018).docx.pdf,						
	6JUUL_Labs_Board_Minut						
	es						
	Part II (26JUL18).docx.pdf,						
	7. JUUL_Labs_Board_Minut						
	es (29JUL2018).docx.pdf,						
	8JUUL_Labs_Board_Minut						
	es (30JUL2018).docx.pdf,						
	9JUUL_Labs_Board_Minut						
	es_(03AUG2018).docx.pdf,						
	10JUUL_Labs_Board_Minu				Strategic Initiatives	Pages 9, 32	Five years

Exhibit	Description	Date	Family Begin Bates	Family End	In Camera	Partial or Complete	Duration of In
Number				Bates	Treatment	In Camera Treatment	Camera Treatment
				Trade Secrets and		Ten years (Page	
				Product		15); Five years	
				Development;	Pages 15, 20, 21, 26,	(Pages 20, 21, 26,	
				Financial Data	28-31	28, 29, 30, 31)	
RX1503	Email from D. McKay to	11/06/2017	JLIFTC00913844	JLIFTC0091390			
	board@juul.com et al. re:			8			
	JUUL Board Meeting						
	Materials, attaching DRAFT				Pricing and Pricing		
	JUUL Board minutes - August				Strategy; Sales and		
	18 2017.docx, JUUL Board				Marking Strategy;		
	minutes (Oct. 15, 2017)				Trade Secrets and		
	(AG) (Clean).docx, and 17-				Product		
	1107 JUUL Board Meeting				Development	All pages	Ten years
RX1506	Email from F. Herbert to T.	09/16/2018	JLIFTC00948226	JLIFTC00948237			
	Danaher copying V. Kadapakkam						
	re: JPM Pack, attaching JUUL Flavor Analysis 9.16.18.pdf,						
	Investor FDA Response 9.16.18						
	vFinal.pdf, FDA- Letter-to- JUUL-						
	reJUUL.pdf, HQ 508.joboptions					All pages	Five years
RX1515	JUUL Ordering Guide	10/01/2018	JLIFTC01510868	JLIFTC0151086	Pricing and Pricing		
				9	Strategy	All pages	Five years
RX1520	6	03/15/2019	JLIFTC01778284	JLIFTC01778285			
	copying N. Baltazar re: FW: Input Requested by Monday - SC						
	All Hands Deck for 3/20				Altria Services	All pages	Five years
RX1528	Email from M. Batchan to J.	05/30/2019	JLIFTC02047124	JLIFTC0204721		Pages 19-21, 43-44,	
	DeSpain re: NJOY Overview			7	Financial Data	56, 59, 62, 80, 82	Five years

Exhibit	Description	Date	Family Begin Bates	Family End	In Camera	Partial or Complete	Duration of In
Number				Bates	Treatment	In Camera	Camera
						Treatment	Treatment
RX1529	Email from A. Cantwell to B.	08/20/2019	JLIFTC02051593	JLIFTC0205175			
	Robbins et al. re: Fwd: [US			4			
	Country Review] Meeting						
	Materials, attaching				Financial Data; Sales		
	20190820_July				and Marketing		
	2019_US_Country				Strategy; Pricing and		
	Review_vF_0755CT.pdf				Pricing Strategy	All pages	Five years
RX1530	Email from A. Cantwell to A.	08/22/2019	JLIFTC02056749	JLIFTC0205684			
	Flynn et al. re: US Headcount			9	Financial Data; Sales		
	OPEX, attaching 20190820				and Marketing		
	July 2019 US Country Review				Strategy; Pricing and		
	vF 1520CT.pptx				Pricing Strategy	All pages	Five years
RX1534		07/24/2019	JLIFTC02062200	JLIFTC02062232			
	re: [Altria] Prep for Services						
	Review, attaching 20190729 AGDC Sales &						
	Marketing Services Review v1						
	0.pdf,						
	20190729_AGDC_INTERNAL						
	ONLY_Services Review_v1 0.pdf, 20190729 AGDC INTERNAL					Pages 1, 2, 4, 8, 14,	
	ONLY Services Review v1					16, 27, 28, 30, 41,	
	0.pptx, 20190729_AGDC_Sales &				Altria Services	42, 44, 46, 50, 56, 58	Five years
RX1535	Email from G. Ross to K.	08/09/2019	JLIFTC02063796	JLIFTC0206379			
	Cooke et al. re: NJOY ACE			8			
	Weekly Syndicated Report:						
	Nielsen Week Ending 07/27				Pricing and Pricing		
	and IRI Week				Strategy	Page 1	Five years

Exhibit	Description	Date	Family Begin Bates	Family End	In Camera	Partial or Complete	Duration of In
Number				Bates	Treatment	In Camera	Camera
						Treatment	Treatment
RX1536	Email from M.	08/13/2019	JLIFTC02064298	JLIFTC0206430			
	Saravanakumar to A.			2			
	Cantwell et al. re: Draft for						
	tomorrow's pricing						
	workshop, attaching Pricing						
	Deck Draft						
	(1)_with execution (1).pptx,				Pricing and Pricing		
	Microsoft Excel				Strategy	All pages	Five years
RX1537	Email from B. Robbins to K. Cooke,	08/25/2019	JLIFTC02068475	JLIFTC02068573	Financial Data; Sales		
	et al. re: 3PM US Region Call re Plan and Response,				and Marketing		
	attaching US Country Review				Strategy	All pages	Five years
RX1542	Email from J. Cullen to D. Bradley	07/29/2019	JLIFTC02080886	JLIFTC02080905			
	re: Fwd: Altria Update - 7/27/19,						
	attaching Altria Services Agreement Master Tracker 7.27.19.pdf and				Altria Services; Sales		
	20190729 AGDC Sales &				and Marketing		
	Marketing Services				Strategy	All pages	Five years
RX1543	Email from T. Danaher to K.	04/22/2019	JLIFTC02082131	JLIFTC0208219			
	Crosthwaite re: FW: JUUL			3	Financial Data;		Five years (Pages
	Labs:				Strategic Initiatives;		5, 6, 7, 8, 11-17,
	BOD Materials, attaching				Trade Secrets and		19-20, 38-41, 44,
	190425 April BOD				Product	Pages 5, 6, 7, 8, 11-	47, 51); Ten years
	vPreread.pdf				Development; Altria	17, 22-27, 19-20, 38-	(Pages 22-27, 48-
					Services	41, 44, 47, 48-50, 51	50)
RX1548	Email from V. Tsai to K. Cooke et	06/27/2019	JLIFTC02195679	JLIFTC02195694			
	al. re: Pre-Read for ITP						
	Conversation, attaching ITP Overview and Implementation						
	Process Final (1).pptx and 5 Signed						
	SOW 5 Fixture and Sales				Altria Services	All pages	Five years

Exhibit	Description	Date	Family Begin Bates	Family End	In Camera	Partial or Complete	Duration of In
Number				Bates	Treatment	In Camera	Camera
						Treatment	Treatment
RX1551	Email from A. Cantwell to N.	06/04/2019	JLIFTC02222581	JLIFTC0222272			
	LaFlamme et al. re: Americas			7			
	Country Review 6/5/2019,						
	attaching April 2019 Canada						
	Country Review 6.4.19 vF.pdf				Financial Data;		
	and April 2019 US Country				Regulatory Strategy;		
	Review				Sales and Marketing		
	6.4.19 vF.pdf				Strategy	All pages	Five years
RX1552	Email from J. Cullen to A. Cantwell	04/22/2019	JLIFTC02244336	JLIFTC02244337			
	et al. re: Fixture Services 2020E +				Altria Services	All pages	Five years
RX1565	· · · ·	01/31/2019	JLIFTC02316710	JLIFTC0231679			
	Directors Meeting Slides			9	Financial Data	All pages	Five years
RX1570	JUUL Ordering Guide	07/24/2019	JLIFTC20000055	JLIFTC2000005	Pricing and Pricing		
				7	Strategy	All pages	Five years
RX1571	JUULOrdering Guide	07/24/2019	JLIFTC20000058	JLIFTC2000006	Pricing and Pricing		
				0	Strategy	All pages	Five years
RX1576	ALCS Considerations for	10/09/2019	JLIFTC-LIT00790724	JLIFTC-			
	JUUL May 2020 Filing			LIT00790724			
	Strategy Discussion on						
	October 20, 2020 Slides				Regulatory Strategy	All pages	Five years
RX1577	Email from J. Murillo to S.	02/29/2020	JLIFTC-LIT00825436	JLIFTC-			
	Sinha re: Altria Service Credit			LIT00825438			
	for FY 20 and FY 21				Altria Services	Pages 1-2	Five years
RX1579	Email from J. Murillo to E.	10/25/2019	JLIFTC-LIT00836811	JLIFTC-			
	Copeland et al. re: Altria Takeaways from JUUL Visit - October 21-22,			LIT00836812	Regulatory Strategy	All pages	Five years
RX1581	Email from A. Flynn to K.C.	02/11/2020	JLIFTC-LIT00854323	JLIFTC-			
IVIJOT	Crosthwaite et al. re: Altria	52/11/2020	JEIT IC-LITUU0J4323	LIT00854326			
	Services, attaching Altria			1100034320			
					Altria Services		Five vears
	Spend 2 11.pdf				AILIIA SEIVILES	Pages 1-2	Five years

Exhibit Number	Description	Date	Family Begin Bates	Family End Bates	In Camera Treatment	Partial or Complete In Camera Treatment	Duration of In Camera Treatment
RX1583	Email from C. Rehberger to A. Gould et al. re: PMTA Bi- Weekly Executive Update, attaching PMTA _ Bi-Weekly	09/11/2019	JLIFTC-LIT00863880	JLIFTC- LIT00863921			
RX1584	Executive Update.pdf Email from W. McKinney to K. Burns et al. re: Altria Considerations for PMTA Filing Strategy, attaching Final_PreRead_ALCS Considerations for Establishing Filing Strategy_for JUUL	09/19/2019	JLIFTC-LIT00868141	JLIFTC- LIT00868142	Regulatory Strategy		Five years
	Governance	/ /			Regulatory Strategy	All pages	Five years
RX1585	ALCS Immediate Considerations (Next 30	10/01/2019	JLIFTC-LIT00908495	JLIFTC- LIT00908498	Regulatory Strategy	All pages	Five years
RX1586	PMTA Work Stream Status Update Slides	10/15/2019	JLIFTC-LIT00908834	JLIFTC- LIT00908858	Regulatory Strategy	Al pages	Five years
RX1596	Email from Contracts Team via DocuSign to T. Danaher re: Completed: Please DocuSign: Altria JUUL Labs SOW #28 Sales Services (Nov-Dec) (25OCT2019), attaching Altria JUUL Labs SOW #28 Sales Services (Nov -	10/28/2019	JLIFTC-LIT01124247	JLIFTC- LIT01124256	Altria Services	All pages	Five years
RX1598	Email from T. Duncan to F. Herbert et al. re: [AC/AWP] JLI - Follow Up Requests re SEC, attaching 4.3.4 - JUUL	09/06/2019	JLIFTC-LIT01165414	JLIFTC- LIT01165435	Financial Data	Dagos 12 14	Eive voors
RX1599	Investor Presentation Email from A. Sidhu to A. Ozvald et al. re: Actions: 20 Nov 2019 PMTA Work Stream Status Weekly, attaching PMTA Weekly Work Stream Status Update Nov20	11/20/2019	JLIFTC-LIT01185417	JLIFTC- LIT01185446	Regulatory Strategy	Pages 12-14 All pages	Five years Five years

Exhibit Number	Description	Date	Family Begin Bates	Family End Bates	In Camera Treatment	Partial or Complete In Camera	Duration of In Camera
						Treatment	Treatment
RX1600	Email from A. deSouza to M. Misra et al. re: PMTA Weekly Work Stream Status Update 06Nov2019 - Actions Items, attaching PMTA Weekly Work	11/07/2019	JLIFTC-LIT01185515	JLIFTC- LIT01185544			
	Stream Status Update				Regulatory Strategy	All pages	Five years
RX1601	Email from A. deSouza to J. McElhattan et al. re: PMTA Work Stream Status Update 09Oct2019 - Action Items & Minutes, attaching PMTA Weekly Work Stream Status	10/10/2019	JLIFTC-LIT01185545	JLIFTC- LIT01185572			
	Update 09Aug2019.pdf				a 1 a 1	All pages	Five years
RX1602	JUUL Ordering Guide	08/26/2020	JLIFTC-LIT20000015	JLIFTC-	Pricing and Pricing		
				LIT20000015	Strategy	All pages	Five years
RX1603	JUUL Ordering Guide	02/28/2020	JLIFTC-LIT20000016	JLIFTC-	Pricing and Pricing		
				LIT20000017	Strategy	All pages	Five years
RX1604	JUUL Ordering Guide	01/07/2020	JLIFTC-LIT20000018	JLIFTC-	Pricing and Pricing		
				LIT20000019	Strategy	All pages	Five years
RX1605	JUUL Ordering Guide	04/24/2019	JLIFTC-LIT20000020	JLIFTC-	Pricing and Pricing		
				LIT20000022	Strategy	All pages	Five years
RX1606	JUUL Ordering Guide	11/19/2019	JLIFTC-LIT20000023	JLIFTC-	Pricing and Pricing		
				LIT20000024	Strategy	All pages	Five years
RX1607	JUUL Ordering Guide	08/26/2020	JLIFTC-LIT20000025	JLIFTC-	Pricing and Pricing		
				LIT20000026	Strategy	All pages	Five years
RX1608	JUUL Ordering Guide	02/28/2020	JLIFTC-LIT20000027	JLIFTC-	Pricing and Pricing		
				LIT20000028	Strategy	All pages	Five years
RX1609	JUUL Ordering Guide	04/24/2019	JLIFTC-LIT20000029	JLIFTC-	Pricing and Pricing		
				LIT20000031	Strategy	All pages	Five years
RX1610	JUUL Ordering Guide	11/22/2019	JLIFTC-LIT20000032	JLIFTC-	Pricing and Pricing		
				LIT20000033	Strategy	All pages	Five years

Exhibit Number	Description	Date	Family Begin Bates	Family End Bates	Treatment	Partial or Complete In Camera Treatment	Duration of In Camera Treatment
RX1614	Email from K. Burns to N. Pritzker and R. Valani re: Fwd: Decks - Richard and Bob, attaching JUUL Investor	06/12/2018	JLIFTC_NP_001067	JLIFTC_NP_00 1093			
	Presentation 5.1.2018.pdf and 04.19.18_final number				Financial Data; Sales and Marketing Strategy	Pages 21, 22, 25-27	Five years
RX1985	sharing.pdf US Country Review Deck - April 2019	04/01/2019	RX1985-001	RX1985-105	Financial Data; Sales and Marketing Strategy; Pricing and		Five years
RX1986	US Country Review Deck - June 2019	06/01/2019	RX1986-001	RX1986-114	Financial Data; Sales and Marketing Strategy; Pricing and	All pages	Five years
RX1987	US August Country Review (Q4 2019 and 2020 Action Plan)	08/01/2019	JLIFTC02056752	JLIFTC0205675 2	Financial Data; Sales and Marketing Strategy; Pricing and		Five years
RX1988	US August Country Review (Q40219 and 2020 Action Plan)	08/01/2019	JLIFTC02051595	JLIFTC0205175 4	Financial Data; Sales and Marketing Strategy; Pricing and	All pages	Five years
RX1989	JUUL Labs 2020 Device pricing strategy	07/25/2019	JLIFTC02050077	JLIFTC0205007 7	Pricing and Pricing Strategy	All pages	Five years
RX1991	Unlocking value via Revenue Growth Management ("RGM") - Consumer Pricing	06/05/2018	JLIFTC01930035	JLIFTC0193006 2	Pricing and Pricing Strategy	All pages	Five years
RX1993		05/01/2018	JLIFTC01091866	JLIFTC0109195 2	Pricing and Pricing	All pages	Five years
RX1994	Channel margin update, JUUL discussion document	06/22/2018	JLIFTC00556824	JLIFTC0055686 2	Sales and Marketing Strategy; Pricing and		Five years

Exhibit Number	Description	Date	Family Begin Bates	Family End Bates	In Camera Treatment	Partial or Complete In Camera Treatment	Duration of In Camera Treatment
RX0120	O'Hara JLI Deposition	2/2/2021	RX0120-001	RX0120-205	Sensitive Personal	8:16-17;	Indefinite
PX7033					Information	155:9-157:25;	
					Trade Secrets and	160:14-162:3;	
					Product	162:17-164:12;	
					Development	165:14-21;	
					Strategic Initiatives	166:19-173:7;	
						188:9-190:17;	
RX1217	Expert Report of Kevin	3/15/2021	RX1217-001	RX1217-167	Pricing and Pricing	031; 032; 052; 053;	
	Murphy				Strategy	064; 065; 066; 068;	Five years
PX0001	JUUL Presentation:	11/17/201	FTC-ALTRIA-	FTC-ALTRIA-	Regulatory Strategy	006-019	Five years
	Regulatory, Clinical &	8	00000654	00000654			
	Behavioral Programming,						
PX0002	JUUL Presentation: Financial	11/00/201	FTC-ALTRIA-	FTC-ALTRIA-	Financial data	Complete	Five years
	November 2018	8	00001494	00001494			
RX0046	Document: JUUL - Ninth A&R	1/28/2020	PX0014-001	PX0014-043		Complete	Five years
PX0014	Voting Agreement				Strategic Initiatives		
RX0045	Cooperation Agreement	1/28/2020	RX0045-001	RX0045-018		Complete	Five years
PX0013					Strategic Initiatives		
RX0041	True-Up Convertible Security	12/20/2018	RX0041-001	RX0041-009	Strategic Initiatives	Complete	Five years
RX0040	IP License Agreement	12/20/2018	RX0040-001	RX0040-007		Complete	Five years
PX6000					Strategic Initiatives		
RX0039	Eighth Amended and	12/20/2018	RX0039-001	RX0039-054		Complete	Five years
	Restated Voting Agreement				Strategic Initiatives		
RX0037	Ninth Amended and	12/20/2018	RX0037-001	RX0037-050		Complete	Five years
	Restated Right of First						
	Refusal and Co-Sale				Strategic Initiatives		
RX0036	Ninth Amended and	12/20/2018	RX0036-001	RX0036-066		Complete	Five years
	Restated Investors' Rights				Strategic Initiatives		

Exhibit	Description	Date	Family Begin Bates	Family End	In Camera	Partial or Complete	Duration of In
Number				Bates	Treatment	In Camera	Camera
						Treatment	Treatment
PX5000	Expert Report of Dr. Dov	2/15/2021	PX5000-001	PX5000-152	Financial data	008; 023; 078; 087;	Five years
	Rothman				Sales and Marketing	089; 090; 091; 092;	
					Strategy	093; 094; 096; 099	
					Regulatory Strategy		
PX5001	Expert Rebuttal Report of Dr.	3/26/2021	PX5001-001	PX5001-055	Financial Data;	013; 014; 022; 023;	Five years

FEDERAL TRADE COMMISSION | OFFICE OF THE SECRETARY | FILED 05/07/2021 | DOCUMENT NO. 601377 | PAGE Page 44 of 48 * PUBLIC * In the Matter of

Altria Group, Inc. UNITED STATES OF AMERICA a corporative DERAL TRADE COMMISSION a WFFICE OF THE ADMINISTRATIVE LAW JUDGES Juul Labs, Inc. a corporation,

Respondents.

Docket No. 9393

DECLARATION OF CHARLES ROBERTS ROBBINS, JR. IN SUPPORT OF RESPONDENT JUUL LABS, INC.'S MOTION FOR *IN CAMERA* REVIEW OF <u>CERTAIN TRIAL EXHIBITS</u>

I, Charles Roberts Robbins, Jr., declare as follows:

1. I am Chief Growth Officer for Juul Labs, Inc. ("JLI" or "Respondent").

2. I submit this declaration in support of Respondent JLI's Motion for *In Camera* Treatment of Certain Trial Exhibits (the "Motion") made in compliance with the Federal Trade Commission Rules of Practice for Adjudicative Proceedings, 16 C.F.R. § 3.45. JLI seeks *in camera* treatment for the trial exhibits and portions of exhibits identified in Exhibit 1.

3. I have personal knowledge of the competitive significance to JLI of the categories of documents described further below and the level of confidentiality associated with their contents. Based on my review of Exhibit 1, my conversations with the individuals who reviewed the documents at my direction, my knowledge of JLI's business, and my familiarity with the confidentiality protection afforded this type of information by JLI, I submit that disclosure of the exhibits listed in Exhibit 1 to the public and JLI's competitors would either result in clearly defined, serious injury to JLI or reveal sensitive personal information.

4. In the ordinary course of business, JLI would treat this information as strictly confidential and would limit its disclosure to employees that need to know it to perform their business function. JLI also takes reasonable steps to protect its network and electronically stored information to prevent access by outside parties.

5. Each exhibit identified in Exhibit 1 was designated as "Confidential Material" pursuant to the Protective Order entered on April 2, 2020.

6. The Motion is narrowly tailored to protect JLI's confidential information. JLI counsel carefully reviewed the exhibits and provided me with the exhibits identified in Exhibit 1. I reviewed Exhibit 1, and JLI counsel described to me the approach used to select the exhibits listed on Exhibit 1 and the categories of confidential information that appear in the listed exhibits.

7. For ease of reference, JLI has grouped the exhibits identified in Exhibit 1 into the following categories:

- a. Trade secrets and product development
- b. Financial data
- c. Pricing and pricing strategy
- d. Sales and marketing strategy
- e. Regulatory strategy
- f. Strategic initiatives
- g. Altria services
- h. Sensitive personal information

8. Each category describes materials that either (a) disclose confidential and competitively sensitive financial and business information, including proprietary business information, confidential pricing terms and structures, and information regarding margins and financial arrangements, or (b) reveal sensitive personal information. Competitors and third parties with access to this information would either gain a significant business advantage at the

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expense of JLI or obtain sensitive personal information to the detriment of the individual whose information is revealed of the exhibit of the relevant category of confidential

information, and the duration of in camera treatment sought.

9. Trade secrets and product development: The documents in this category include information on trade secrets, such as the formulation of JLI's e-liquid or technical specifications of its current and future products. This category also includes details regarding JLI's product development plans dated from May 1, 2018. This information is competitively sensitive and the disclosure of this otherwise confidential material would allow competitors to copy JLI's technology, develop commercial strategies designed to undermine JLI's current products, or devise commercial strategies to better compete with JLI's future products. Because JLI would experience a clearly defined, serious injury if its trade secrets and product development plans were publicly disclosed, this information should remain confidential for ten years.

10. Financial data: The documents in this category contain detailed sales, costs, and margin data dated from May 1, 2018. This financial data is fundamental to JLI's operations, and because JLI is a privately held company this information is not publicly disclosed. Disclosure of this data would provide competitors and third parties insight into JLI's financial and commercial performance, including details regarding its margins and profitability, and could be used by competitors of JLI to obtain a competitive advantage. Competitors also could use this confidential financial data to aid their development of strategies related to sales and marketing. For example, having knowledge of JLI's margins for a particular product could allow a competitor to target JLI's sales to particular distributors or customers. In addition, access to this data could undermine JLI's negotiations with its trade partners. Because JLI would experience a clearly defined, serious injury if the financial data in these documents were publicly disclosed, this information should remain confidential for five years.

11. Pricing and pricing strategy: The documents in this category contain detailed information, dated after May 1, 2018, on JLI's prices to its customers, how those prices are determined, and whether, when, and by how much to change prices. This pricing information is competitively sensitive and its disclosure would provide JLI's competitors with insight into JLI's pricing methods and policies, causing harm to both JLI and potentially to consumers. Disclosure could also harm JLI's relationships with its customers and undermine JLI's negotiating positions, resulting in competitive and commercial harm to JLI. Because JLI would experience a clearly defined, serious injury if the information on pricing and pricing strategy in these documents were publicly disclosed, this information should remain confidential for five years.

12. Sales and marketing strategy: The documents in this category contain detailed information, dated after May 1, 2018, regarding JLI's strategy and considerations related to sales and marketing. By way of example, this category includes documents that provide insight on JLI's commercial planning related to shelf space and marketing with particular retailers. These materials serve as the basis for the formulation of JLI's business plans, and disclosure of these confidential materials would provide JLI's competitors with previously unavailable details regarding JLI's sales and marketing strategies, which they could use in their own negotiations with retailers or as they consider marketing plans to compete with JLI. Disclosure of this information to JLI's competitors could also harm consumers. Moreover, disclosure could undermine JLI's relationships and negotiating positions with its customers, resulting in competitive and commercial harm to JLI. Because JLI would experience a clearly defined, serious injury if the information on sales and market strategy in these documents were publicly disclosed, this information should remain confidential for five years.

13. Regulatory strategy: The documents in this category reflect JLI's efforts and analyses related to its PMTA filings with the FDA and its interactions with that agency. The documents also contain details regarding clinical and other studies conducted in connection with the PMTA filing. This information is sensitive because it provides direct insight into JLI's regulatory strategy and deliberative process related to its PMTA filing and its interactions with the FDA, JLI's primary regulator. Disclosure of this information could impact JLI's pending PMTA before the FDA, the granting of which is essential to JLI's ability to continue to operate. In addition, providing competitors with insight into this information may give them an unfair advantage over JLI in the PMTA process, resulting in competitive and commercial harm to JLI. Because JLI would experience a clearly defined, serious injury if the information on regulatory strategy in these documents were publicly disclosed, this information should remain confidential for five years.

14. Strategic initiatives: The documents in this category contain information on strategic initiatives under consideration by JLI since May 1, 2018. These documents reflect consideration by the JLI Board of Directors of potential transactions, consideration of financing options and timing, other strategic initiatives, and contain confidential information regarding the company's strategic direction. Disclosure of this information could result in serious injury to JLI because it would reveal JLI's internal analyses of its business and provide direct insight into the company's deliberative process with respect to strategic initiatives. Moreover, disclosure of this information could undermine JLI's position in future corporate transactions or financing efforts. Because JLI would experience a clearly defined, serious injury if the information on strategic

initiatives in these documents were publicly disclosed, this information should remain

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15. Altria services: The documents in this category contain detailed pricing and cost information related to commercial services provided to JLI by Altria in connection with Altria's investment in JLI and merit *in camera* treatment. For example, the documents discuss the cost to JLI of the distribution and warehousing services Altria provided and that reduced JLI's distribution costs. This is confidential information regarding JLI's costs, and it would be harmful to JLI's negotiations with other service providers if this information became public. Because JLI would experience a clearly defined, serious injury if the pricing and cost information related to commercial services provided to JLI by Altria in these documents were publicly disclosed, this information should remain confidential for five years.

16. Sensitive personal information: The documents in this category provide details regarding a named individuals' compensation, their job performance, or their personal phone numbers. Information regarding compensation and job performance is particularly sensitive and its disclosure within JLI is limited to the named individual and those who need it to perform their job. Disclosure of this material could have the effect of embarrassing the named individuals or impacting their careers, and personal phone numbers need not be disclosed to the public in connection with this case. As a result, this information should remain confidential indefinitely.

17. Because disclosure of the exhibits described herein is likely to either reveal sensitive personal information or cause clearly defined, serious injury to JLI's financial and competitive position, JLI respectfully requests that the exhibits listed in Exhibit 1 be given *in camera* treatment.

Pursuant to 28 U.S.C. § 1746, I declare under penalty of perjury that the foregoing is true and correct.

Executed this __ day of May, 2021 in

By:

Charles Roberts Robbins, Jr. Chief Growth Officer Juul Labs, Inc.

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CERTIFICATE OF SERVICE

I HEREBY CERTIFY that, on May 7, 2021, I caused a true and correct copy of the foregoing Motion for In Camera Review of Certain Trial Exhibits to be filed electronically using the FTC's electronic filing System, which will send notification of such filing to:

April Tabor Acting Secretary Federal Trade Commission 600 Pennsylvania Ave., NW, Rm. H-113 Washington, DC 20580 ElectronicFilings@ftc.gov

The Honorable D. Michael Chappell Administrative Law Judge Federal Trade Commission 600 Pennsylvania Ave., NW, Rm. H-110 Washington, DC 20580

I also certify that I caused the foregoing document to be served via email to:

James Abell Dominic Vote Peggy Bayer Femenella Erik Herron Joonsuk Lee Meredith Levert Kristian Rogers **David Morris** Michael Blevins Michael Lovinger Frances Anne Johnson Simone Oberschmied Julia Draper Jennifer Milici Stephen Rodger Federal Trade Commission 400 7th Street, SW Washington, DC 20024 jabell@ftc.gov dvote@ftc.gov pbayer@ftc.gov eherron@ftc.gov jlee4@ftc.gov

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