1	FEDERAL TRADE COMMISSION
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4	NIXING THE FIX
5	A WORKSHOP ON REPAIR INSTRUCTIONS
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11	Tuesday, July 16, 2019
12	12:30 p.m.
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19	Washington, DC 20024
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1	FEDERAL TRADE COMMISSION	
2	I N D E X	
3		
4		PAGE:
5	Welcome and Opening Remarks:	
6	By Commissioner Christine Wilson	
7		
8	Panel 1: How Do Repair Restrictions Affect	
9	Consumers and Small Businesses?	
10		
11	Panel 2: What Are the Arguments For and Against	
12	Repair Restrictions?	
13		
14	Panel 3: What's the Fix?	
15		
16	Closing Remarks by Lois Greisman	
17		
18		
19		
20		
21		
22		
23		
24		
25		

PROCEEDINGS

MS. DAFFAN: Good afternoon, everyone. Hello, my name is Kati Daffan. I'm with the Division of Marketing Practices here at the FTC, and it's an absolute pleasure to welcome you all to today's event. Before we get started, I have the absolute pleasure of reviewing some required administrative details with all of you.

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9 Please silence any mobile phones and other 10 electronic devices. If you need to use them during 11 the workshop, please be respectful of the speakers and 12 your fellow audience members. Please be aware that if 13 you leave the Constitution Center building for any reason during the workshop, you'll need to go back 14 15 through security screening again. So especially if 16 you're participating in a panel, please bear that in 17 mind.

18 Most of you received a lanyard with a 19 plastic FTC event security badge. We reuse these for 20 multiple events. So when you leave for the day, 21 please return your badge to security on your way out. 22 If an emergency occurs that requires you to leave the conference center but remain in the building, follow 23 24 the instructions provided over the PA system. And if an emergency occurs that requires the evacuation of 25

the building, an alarm will sound, and everyone should leave the building in an orderly manner through the main 7th Street exit.

After leaving the building, we'll all turn left and proceed down 7th Street and across E Street where there's an FTC emergency assembly area and remain there until instructed to return to the building.

9 If you notice any suspicious activity,10 please alert building security.

11 Please be advised that this event may be 12 photographed, webcast, or recorded. By participating 13 in this event, you are agreeing that your image and 14 anything you say or submit may be posted indefinitely 15 at FTC.gov or on one of the Commission's publicly 16 available social media sites. And please -- I see 17 that you're all doing this -- take seats rather than standing up for fire code reasons. 18

19 Restrooms are located across the hallway 20 just outside the conference room. Almost done. The 21 cafeteria will be open until 2:00 p.m. and then will 22 offer limited service until 3:00. So please note that 23 it will be closed during the break.

And then here's the last thing on this level, tune into it. There are question cards that are available in the hallway and on the information table immediately outside the conference room and there are also FTC staff throughout the room who have question cards. If you have a question, raise your hand, get a card, fill it out, and FTC staff will come and get it.

For those of you participating by webcast,
you can tweet your questions at @FTC using the hashtag
#nixthefixftc. Please understand that we may not be
able to get to all of the questions today, though
we'll do our best.

Now, I'm honored to introduce Commissioner Christine S. Wilson, who will provide opening remarks. You should look at her entire bio in your program. You'll see an exceptionally broad array of experiences that all inform her work as a commissioner here.

17 She's practiced competition and consumer 18 protection law at law firms such as O'Melveny & Myers 19 and Kirkland & Ellis and also as in-house counsel, 20 including as senior vice president at Delta Airlines. 21 She also spent time in the FTC's Bureau of Competition 22 and as chief of staff for then Chairman of the FTC Tim 23 Muris.

Please join me in welcoming CommissionerWilson to the podium.

WELCOME AND OPENING REMARKS

1

2 COMMISSIONER WILSON: So you can look very 3 closely at my bio and one thing that you will not see 4 on there is any ability to fix or repair things. I 5 definitely trust the experts on that.

6 So let me start, first of all, by welcoming 7 you to the FTC's Nix the Fix Workshop, and then, 8 second, with a question. How many of you watched 9 "MacGyver," not in reruns, not the second one, but the 10 original in the '80s. Did anyone watch? All right, 11 nice.

12 So as I was preparing for this, I had the 13 opportunity to go back and watch some of the snippets and videos and some of the cooler tricks that MacGyver 14 15 has done. My favorite was when he was stranded on top 16 of a mountain with a pilot from a downed aircraft. 17 And there were enemy soldiers coming up and they had to figure out how to get off the mountain safely. So 18 19 MacGyver took a flare gun from the downed aircraft, 20 and he pounded it with a rock while the pilot is 21 screaming at him, what are you doing? 22 And so he narrowed the nozzle, and then he 23 grabs the pilot in a bear hug. And he shoots the 24 flare gun, which, of course, acts like a rocket

25 thruster and carries them off the mountain to a safe

distance where he can open the parachute that he
 conveniently grabbed from the airplane and they drift
 to safety.

So, you know, I can't fix anything. 4 I**′**m 5 inspired by MacGyver and other people who can. And if you've watched "MacGyver," and it seems like a lot of 6 7 you have, then you know one of the things that he says 8 is there always seems to be a way to fix things. And 9 he uses gum and chocolate and cold capsules and duct 10 tape and whatever else he has in his pocket or in the 11 immediate vicinity to fix things.

12 But in today's connected world, MacGyver may 13 have had a bit more difficulty getting out of sticky situations. Today's consumer devices are more 14 15 complicated than ever. And this may be blasphemy to 16 the "MacGyver" fans out there, but I'm not sure that 17 he could fix a smashed smartphone with gum and a paperclip. After all, he's not a licensed repair 18 19 professional.

20 So we go to the heart of today's discussion. 21 When should independent companies and consumers be 22 allowed to repair consumer devices? A bedrock 23 principle in a free market economy is that robust 24 competition provides the greatest benefits to 25 consumers. Competition incentivizes companies to offer the best services at the most attractive prices.
 And it's based on this understanding that Congress
 passed the Magnuson-Moss Warranty Act in 1975.

4 The Warranty Act prohibits companies from 5 linking warranty coverage to the use of particular 6 products and repair services unless the company 7 provides those products or services for free. The law 8 was intended to protect consumer's choice and 9 stimulate competition among small businesses vying to 10 serve consumers' repair needs.

11 The FTC takes seriously our mandate to 12 enforce the Warranty Act. Last year, the FTC sent 13 warning letters to several companies whose warranties 14 appeared to violate the anti-tying provisions of the 15 law. Notably, recipients of those letters responded 16 by adjusting their business practices.

Of course, while competition is beneficial, it's not the only laudable or worthy goal. Safety, privacy, data security, and other legitimate goals do exist. And manufacturers have explained that they impose limitations on who can fix consumer products, because of safety and security concerns, as well as product characteristics that consumers demand.

24 So today, replacing a battery is no longer 25 as simple as popping in two new AA Duracells, or if you're MacGyver, using a lemon and nails and a copper penny. Instead, this task can require application of specific adhesives that maximize runtime without causing a phone to overheat. Yesterday, I read an article about an iPhone that sparked and burned holes in a child's bedding, and facts are developing.

7 Of course, another concern is consumer 8 privacy. A phone repair person usually is given a 9 consumer's password, which comes, of course, with 10 access to emails, texts, pictures, and other personal 11 information or security programs that are stored on 12 the device.

13 The battery replacement example illustrates 14 how complicated repair questions have become. And 15 weighing questions of competition and other goals, 16 like consumer safety, can bring complexities. But 17 challenging issues like these play to one of the FTC's 18 strengths and, indeed, it's one of the reasons that I 19 love being at this agency.

The FTC perennially pursues learning to inform its policy and enforcement approaches. We conduct R&D by engaging with industry participants, soliciting public input, and conducting or soliciting research. And as today's event indicates, we also hold hearings, workshops, and roundtables.

1 I anticipate that input from today's 2 workshop will contribute to the agency's ability to 3 assess the dynamics of the repair market in measured and thoughtful ways. Today's first two panels will 4 5 explore limitations imposed by manufacturers on the 6 availability of diagnostic tools, software, and 7 replacement parts for products, the rationales for 8 those limitations proffered by manufacturers, and the 9 impact that those limitations have on the ability of 10 consumers and independent repair shops to repair some 11 products. 12 We will also consider the privacy, data 13 security, and safety ramifications of allowing consumers and independent repair shops to make 14 15 repairs. Panelists will endeavor to identify what 16 costs are imposed on consumers and small businesses by 17 repair restrictions and answer whether the costs and 18 burdens are justified by other legitimate goals. 19 The third panel of this workshop will 20 discuss whether a fix is needed or if competition is 21 effectively protecting consumer interests and wallets. 22 Panelists will explore the existing and currently proposed fixes. They will also discuss whether there 23 24 are opportunities for consumers and independent repair shops to access the tools and information necessary to 25

make repairs without compromising data security,
 privacy, safety, and other legitimate goals.

3 So before we get to the first panel, I'd like to thank everyone who made this event possible. 4 5 First, obviously, many thanks to the panelists and all 6 of those who've already submitted research and 7 comments in advance of this workshop. Second, thanks to Dan Salsburg from the Office of Technology Research 8 9 and Investigation, and Christine Todaro and Claire 10 Wack, from the Division of Marketing Practices, for 11 planning this event. Thanks to our colleagues from 12 the Office of Policy and Planning, the Division of 13 Consumer and Business Education, and the Office of Public Affairs, who have all provided vital input. 14

And I'd especially like to thank my friend Bruce Jennings and Crystal Peters and their entire team for helping make your Wifi during this event possible. And, finally, I'd like to convey the FTC's appreciation to our in-person attendees, as well as those watching online via our live webcast.

21 Stakeholder input helps us advance our 22 thinking on complex issues like the ones that will be 23 discussed today. We anticipate and hope that this 24 workshop will spark further conversation, research, 25 and collaboration by and among industry, consumer

1	groups, researchers, and staff. We encourage you to
2	submit comments and empirical research through
3	September 16th of this year.
4	And now I'll turn it over to Claire Wack,
5	who will be moderating the first panel.
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1	PANEL 1: HOW DO REPAIR RESTRICTIONS AFFECT CONSUMERS
2	AND SMALL BUSINESSES
3	MS. WACK: Good afternoon, and as
4	Commissioner Wilson said, welcome to the Nixing the
5	Fix Workshop. My name is Claire Wack. I'm an
6	attorney in the FTC's Bureau of Consumer Protection
7	Division of Marketing Practices. We will be hearing
8	from our panelists on what impacts, positive or
9	negative, repair restrictions have on small businesses
10	and consumers. We will also discuss the potential
11	safety concerns surrounding uncertified product parts.
12	Joining me in this discussion are Jennifer
13	Larson, the CEO of Vibrant Technologies in Eden
14	Prairie, Minnesota; Theresa McDonough, the owner of
15	Tech Medic in Middlebury, Vermont; George Borlase,
16	research staff member at the Institute for Defense
17	Analysis Science and Technology Policy Institute and
18	formerly of the US Consumer Product Safety Commission,
19	where he most recently served as an assistant
20	executive director for hazard identification and
21	reduction; Nathan Proctor, the director of the
22	Campaign for the Right to Repair at US PIRG; and
23	Walter Alcorn, vice president of environmental affairs
24	and industry sustainability at The Consumer Technology
25	Association.

1 I'll be giving each panelist about seven 2 minutes to offer their perspective, at which point 3 we'll move on to a discussion. I will be accepting questions and will ask them as time and conversation 4 5 allows. If you have a question, please write it on 6 one of the question cards and FTC staff will bring it 7 up to me. With that, we will hear first from Jennifer 8 9 Larson of Vibrant Technologies. 10 MS. LARSON: Thank you, Claire and Dan, for 11 making this possible. I appreciate the opportunity. 12 So a little bit about myself, I'm the owner 13 and CEO of Vibrant Technologies. I've run the company 14 for 20 years, which means I was a toddler when I 15 started it. We're primarily a reseller of refurbished 16 servers, storage networking, and we're a small 17 company. 18 I also wanted to remark, because I'll touch 19 on this in a little bit, I'm also the founder and CEO 20 of an autism center. My son has autism; he turned 19 21 today. 22 And I also want to make the point that I'm not a PowerPoint whiz. Please don't get your hopes up 23 24 that in any way this is going to be that amazing. So I was asked to come and talk about, from 25

1 my perspective, how these policy changes over the last 2 20 years have affected my business and my customers. 3 And I can tell you, over the past 20 years, the OEMs 4 have become increasingly hostile to my market and 5 third-party maintainers. They're doing everything in 6 any way they can to try to stop and control the 7 lifecycle of the equipment.

A lot of times we don't have the ability to repair and it goes straight to a landfill. And a lot of times the resale of the equipment, now, sometimes we can't even sell it at all. So things have changed a lot in 20 years.

Our biggest issues at Vibrant are licensing and tying. Because I'm a B2B and we do server storage and networking, I deal less with consumers. So these are all licensing issues, property rights issues, as well as tying -- when you tie one product, like Christine was saying, to the next. We see that all the time.

I'm going to actually go over a few examples that are just right off my floor. Right before this, when Claire said we needed slides, I went to the back and I just said, okay, guys, download on me, what did we run into today? So I'm going to give some examples. I'm trying to keep them high level, even 1 though they sound technical, because I want you to see
2 real life, how this stuff affects a business.

3 So here's an example -- these are from July 1st. So we sold a machine that was \$40,000, an IBM 4 5 machine, to one of our customers who's a broker in 6 Denmark. They then sold it to a client, an end-user 7 client. Well, apparently, when they got it there, the firmware level was too low to connect with the other 8 9 equipment that they have in their data center. So 10 they would need what's called a firmware upgrade. 11 Firmware, for those who don't know, makes 12 your equipment connect. So it's interoperability. 13 It's like when you have a printer that you buy to 14 connect to your laptop at home. If every time you got 15 a new laptop or device, you had to buy a new printer, 16 that's what this is kind of like. 17 So they couldn't use it. They had to ship 18 it back. And, you know, we'll probably end up with --19 with servers, what we're seeing is because of these 20 issues we end up parting them down and reselling the 21 parts to maintenance companies because it's becoming 22 almost impossible to sell servers because of this type of situation. And it's even worse in the US. 23 24 An example in the US would be, say we're

25 going to sell a machine to a customer in the US and

1 they want it quickly. That's often a benefit of used 2 equipment is we have it in the warehouse, right? 3 Well, so then they have to transfer the serial number and it will make it a lengthy three or 4 5 four weeks. And then they have to -- they'll say, 6 okay, if you want to get it under maintenance, that's 7 going to be another however long. And in the end, 8 they'll end up buying a new machine because IBM will 9 say, well, why don't you just buy a new machine and 10 we'll give you maintenance super cheap, way cheaper 11 than you'll get on that used machine, and, you know, 12 this can just go in a landfill then basically. 13 I don't know if that makes sense, if I'm going too fast on those topics. Oh, my gosh. I have 14 15 to go guicker. 16 Okay. So product defects, another example is the POWER8 RAID controllers. They actually have a 17 defect and you can only get the -- fix them if you get 18 19 a support contract. So basically these are worth 20 1,200 bucks if they're fixed, but you have to buy the 21 support contract, which is more than that, to sell 22 them. So they just get scrapped. 23 Another example is upgrading memory. You 24 can't even upgrade memory, even though it's better for power consumption, unless you have, again, the 25

firmware upgrades. So you have to buy the maintenance
 again, tying or suspected tying.

Or in my own environment, our Cisco ASA in my production environment had a bunch of fixes that needed to be done because of their software that made it vulnerable. So these are problems in their actual product. But I can't get those fixes unless I buy, again, a support contract.

9 And here's one from my autism center because 10 with my own son and all the kids, they have to 11 constantly buy new iPads because you can't update the 12 iPad to have it high enough to get a lot of the 13 programs that are useful for kids that are nonverbal or need an iPad for communication. So I mean, I could 14 15 give you examples for hours. It's just everywhere and 16 it's affected my business in a very major way.

17 Oh, I forgot I put this one up here. I 18 wasn't sure. So the whole Magnuson Act, I had a 19 furnace go out. We had two furnaces. It was 60 below 20 in Minnesota.

Dave, you probably remember this, a few
years ago.
L couldn't get it fixed because I wasn't

I couldn't get it fixed because I wasn't on the emergency list because I had another furnace. So a friend of mine who lives down the road said, I'll

1 come over and fix it. I'm, like, yes, because it's 2 freezing on that side of the house. And he did. 3 Well, then the next time someone came out, the gentleman says, your warranty is going to be voided 4 5 because I can tell there was a third-party repair. 6 I just about lost my mind. I said, it was 7 60 below and you guys couldn't get here. And I'm supposed to -- luckily, he was misinformed, because I 8 9 about -- yeah. So that's my consumer experience. 10 So overall, I've lost millions in revenue 11 for sure. I mean, I can't even quantify over 20 years 12 how much I've lost. The whole business has 13 substantially changed from whole servers, like I was saying, to having to part them down and sell to 14 15 maintenance companies. So you get these huge chassis 16 that are going in landfills. 17 Inventory overall has become less valuable. We have angry, angry, angry people when they find out 18 19 that their hardware is basically worthless when they want to sell it back to us because we can't give them 20 21 the kind of dollars they think they should be getting for it when they put all this money into it, and, you 22 23 know, much more equipment going into landfills. 24 I did want to say one real quick thing that's not on here. So Cisco had a really fun thing 25

1 that came out recently. They're calling it the smart 2 licensing. Instead of the license being perpetual on 3 the device, now you have a subscription to the license and it has to call home every day. And if it doesn't 4 5 call home to Cisco within 30 days for some reason, 6 they'll shut down your equipment. Not only that, but 7 you can't even sell it on the used market anymore. If 8 you're going to sell the equipment, you have to sell 9 it back to Cisco. 10 So that's just another fun point. And that's about it. Thank you. 11 12 (Applause.) 13 MS. WACK: We'll hear next from Theresa 14 McDonough. 15 MS. MCDONOUGH: I'll just do my comments 16 from the desk because I don't have a PowerPoint. 17 So today, I'm here to share my experiences 18 as a repair technician. I own my own cell phone and 19 computer repair shop in Middlebury, Vermont. Many of 20 my customers are blue-collar workers, students, and 21 farmers. 22 Over the years, I've come to realize just 23 how reliant we all are on our phones and computers. 24 Most of my customers will say, I can't even be without my phone for an hour. It's pretty funny because most 25

1 of the time it's the adults who have the problem and 2 not the teenagers, despite what we may all think. For 3 many of them, you know, people are running their small 4 business on their device. So a day without a phone 5 really could mean a day without being paid.

6 What I find most amazing is that many of my 7 customers are return customers. If you have a family of four or five, as many of you may know, it's not 8 9 unusual to see something being broken every other 10 month. With the average device costing anywhere 11 between \$500 to \$1,000, this could mean a replacement 12 cost of up to \$6,000 a year for the average family, if 13 they could not repair their device. That's more than 14 most people pay in property taxes. At my shop, I can 15 often save these customers thousands of dollars, with 16 most repairs only costing about \$80.

17 I recently had a single mother in. She broke her cell phone and she had her own landscaping 18 19 business. This woman was literally crying because she 20 had to decide between paying her electric bill and 21 fixing her phone. And even still, this cost of repair 22 was going to be significantly less than replacing it, but it was still a really hard decision for her. 23 24 I've been fixing phones for about seven

25 years, just out college. After that, I started my own

business. And I have seen the repair industry
 literally do a 360. Although some devices have gotten
 better, a lot of devices have gotten a lot worse to
 repair.

5 Just for example, what I see every day, 6 like, a Samsung S4 used to be super easy to take 7 apart. You could change the battery out. I'm sure 8 most of you have had phones where you can replace your 9 own battery.

10 I have a device here. This is the Samsung 11 S6. This device is completely sealed. If I had a 12 customer come in and their charging port was broken, I 13 would have to tell them, in order to fix your charging 14 port, I have to also fix your screen because they 15 glued everything shut. And this is a common 16 occurrence with many devices.

Apple's phones are fairly repairable; however, I've seen their computers go from upgradeable, where you could put in a new hard drive, a solid state, which makes them much more reliable and faster, but now you have their computers where everything's soldered right to the logic board. It's almost like looking at an iPad inside.

I had a gentleman recently who is a flight attendant and his iPad literally died two weeks after

the warranty was void. He had an iPad Pro, very expensive. And, unfortunately, I don't do micro-soldering. It is a very technical, laborintensive sort of repair. And so this poor gentleman was stuck without a device he could use and he had just paid a lot of money for it.

7 I would say one of the hardest parts for me 8 to source is good aftermarket lithium batteries. 9 Batteries are consumable. It's not a matter of when, 10 it's if, you know, they're going to go. Instead of 11 making these batteries replaceable, many companies use 12 strong adhesives to keep them in. This never used to 13 be the case.

The iPhone 5 used to have a pull tab. So why did companies go from having a battery that was easily removable to now basically gluing them in? I don't think this is adding any sort of innovation. This hasn't really changed the devices in my perspective, and I work on these every day.

A lot of companies claim, well, the batteries, when you go to replace them -- it's probably the only time that I see the potential for injury for any consumer or repair shop. And this is an issue that companies have created themselves. If you don't want us being injured by repairing the battery, which is going to go, then why glue them in?
 Why not have them easily removable like they used to
 be?

And then you have companies like AT&T and Verizon kind of perpetuating this issue. They work on commission. So at the end of the day, they're not telling customers, hey, go up the street and get this fixed. They want to sell you a new device. In the US, we throw away 400,000 smartphones every day, and a good majority of these devices are repairable.

11 So I was just talking to a good friend of 12 mine, Robin, who many of you may know. He owns Good 13 Point Recycling. And he was saying, one of the most concerning issues to him is the billions of dollars in 14 15 potential loss for small businesses because of the 16 possibility of losing the refurbishing market. If 17 companies start using blockchain and RFID parts 18 basically that are not interchangeable, we're going to 19 lose a whole sector of small business.

Basically, iPhones have parts that are basically synched to the logic board. So if that part breaks, that is no longer repairable. This technology is not prevalent, but it is coming down the pipeline. And that is really concerning for a lot of small repair shops.

1 Whether you believe in global warming or 2 not, the environmental impact of e-waste is 3 undeniable. And technology is playing a larger role in all of our lives. I just saw on the news the other 4 5 day that robots are now being used in certain cities to deliver packages. Soon, most of the devices in our 6 7 homes are going to have complex logic boards, and it's 8 essential that we have the ability to fix these 9 devices.

10 My biggest concern is, what is technology 11 going to cost us in 10 or 20 years from now on a 12 yearly basis? And will the less fortunate among us be left behind because of the economic costs of repairing 13 14 or replacing these devices? What standards are we 15 going to hold these companies to for quality and 16 repairability? I don't really know of a standard of how long each device is supposed to last. I think, at 17 18 the very least, we could offer some sort of 19 repairability score for each device and make this 20 available to consumers when they're purchasing. 21 I can confidently say that all of my

customers have no idea whether or not their devices are repairable. So many times I've heard, had I known I couldn't fix it, I would not have purchased it. My customers want to be able to repair to their devices.

They want to be as environmentally friendly as
 possible. And that's why I'm here today, to give them
 a voice.

4	We need to wake up and see what corporations
5	are doing. You know, they know we're so reliant on
6	these devices and, at the same time, they're making
7	them less repairable and not any better quality. It's
8	their interests they're serving not ours. So please
9	let's work together to find a solution that can work
10	to address these issues for today's generation.
11	Thank you.
12	(Applause.)
13	MS. WACK: Next is George Borlase.
14	MR. BORLASE: Good afternoon, everybody. I
15	was born in New York City, and I'm a big basketball
16	fan. So I was really excited to be here to talk about
17	fixing the Knicks. But then I reread the email.
18	And they didn't sign Kevin Durant anyway. So it
19	probably made it a harder discussion when they didn't
20	sign him.
21	But I do want to take a second and thank the
22	FTC for putting on the workshop. That is a great idea
23	for a Knicks workshop though. I mean, you pay that
24	ticket price for Madison Square Garden, you should be
25	able to see a quality team, right? No comment on the

1 local team.

2	But I do want to thank the FTC for putting
3	on this workshop and tackling a terribly nuanced
4	topic. It's really complicated. And I especially
5	appreciate the FTC's call for empirical data. Coming
6	from the Consumer Product Safety Commission where we
7	spend a lot of effort collecting consumer injury data,
8	I appreciate your call for the data.
9	Also, as an engineer, I am supremely
10	overconfident in my own ability to repair anything.
11	So I really appreciate your comments because I would
12	be the exact customer who would come in and say,
13	somebody tried to fix this first, so I need you to do
14	it for me, please.
15	My background though is safety and risk
16	management. And so my comments today are really going
17	to be based on that lens of consumer product safety.
18	
	And I'm just going to start by putting out really
19	And I'm just going to start by putting out really there a couple of principles regarding repair, as
19 20	
	there a couple of principles regarding repair, as
20	there a couple of principles regarding repair, as we're talking about this today.
20 21	there a couple of principles regarding repair, as we're talking about this today. I think, first, regardless of who is doing
20 21 22	there a couple of principles regarding repair, as we're talking about this today. I think, first, regardless of who is doing the repair, do no harm or do no additional harm.

1	The second principle I would put out there
2	is any replacement parts or software should at least
3	meet the same safety standards or the design
4	requirements as the original part. Look, everything
5	is in a complicated system nowadays. But what we're
6	trying not to do is introduce any new hazards from
7	fire, shock, mechanical, et cetera, with a part that
8	doesn't meet the same requirements as the original.
9	For all these parts, as complicated as they are, there
10	is a design process that goes through in the
11	development of them. Decisions are made on the design
12	to try and balance safety and a number of other
13	things. And what you're trying not to do when you're
14	putting a replacement part in is really kind of create
15	a more hazardous situation than you might have had
16	before in the original.
17	I especially appreciate, Theresa, the
18	comments on batteries. That is one area where you
19	definitely see, one, a number of counterfeit
20	batteries. Every device now is going to lithium-ion
21	batteries. Apple TV used to have two AA batteries in
22	the controller. Now, it's a rechargeable lithium-ion
23	battery. People want more power and a smaller
24	footprint for all their devices. It's going that way.
25	But I appreciated your comments about batteries

because from a consumer product safety perspective, when we see fires, et cetera, a lot of them are battery-related and a lot of them do become related to either a replacement battery or a battery that may not have been certified along with the original.

6 With these two principles in mind, I just 7 want to take a minute to highlight why, in my view, 8 balancing consumer and product safety and the right to 9 repair is getting more difficult. And I think the 10 Commissioner kind of talked about it before. We are 11 definitely in the fourth industrial age, often called 12 the exponential age.

Consumer expectations of their products are increasing rapidly, as is the complexity of the products that we're seeing. Industries used to really be hardware industries. They would build dumb metal boxes, for lack of a better way to describe the old washers and dryers, right? But they're no longer that way.

Hardware companies are really becoming software companies. You see it in automotive; you see it in appliances. And a lot of that is due to the real price drop in everything from sensors to control systems to programmable circuit boards, all of which really lowers the cost barrier to putting things into 1 products.

2 I remember when fidget spinners came out a 3 couple of years ago. Everybody remembers those. There were fidget spinners, and there was one that had 4 5 a little speaker, a Bluetooth shield, and a tiny 6 lithium-polymer battery so you could play music 7 through this terrible little speaker in your fidget 8 spinner. Now, why did they do that? It's kind of 9 like climbing Everest. Because it was there, right? 10 But the ability to, in a fidget spinner, put in a 11 Bluetooth shield, a lithium polymer battery, and a 12 circuit board for it was really something. Now, admittedly, there wasn't room for the 13 14 battery circuitry that would protect the battery from 15 overheating when you charged it. So there were some 16 shortcuts taken. But my point being that the 17 miniaturization of all these sensors and really the drop in cost for all this has really reduced the 18 19 barriers to putting a lot of these additional 20 technologies into devices that never really had them 21 before. 22 So what does that mean? I mean, that really

23 means the design and the manufacture of all this stuff 24 is more complicated. The companies are balancing the 25 costs -- and I think this is what we're hearing up

here -- that companies are balancing the costs of the material availability, complexity, and even more, the sustainability. Although, clearly I think there's a lot more discussion to be had on sustainability and lifecycle management for this.

6 I did want to kind of put together maybe a 7 proposition of a framework of questions. I usually 8 like to do it that way. I like to ask questions and 9 kind of run things through a framework of questions. 10 But as we're looking at the difficulties in fixing 11 anything -- you know, I was thinking about the right 12 to repair. And I always go back to my favorite answer 13 from my favorite lawyer which is, it depends. So in trying to answer the "it depends," as the answer to 14 15 the question of who should repair what and when, I 16 would say, here's three questions to really maybe 17 create a rubric of asking who can repair what and 18 when.

19 The first question is, what is it that's 20 broken and how is it broken; in other words, the 21 complexity of the product and what's the complexity of 22 the repair for the product? I think Theresa probably 23 could talk to some fixes being easier than others on 24 the phones, as an example, or for the networking 25 equipment, also. So that's the first question. 1 The second question is, with what? With 2 what are you going to effect the repair? And this is 3 where I go back to the certified parts and the fact --4 you know, bringing those principles in. That you are 5 looking for a product that isn't going to create a 6 problem that wasn't there before. That's the second 7 question.

8 And then the third question I would ask is, 9 by who? I mentioned being an overconfident engineer. 10 But when you say the public has the right, what is 11 your mental model of who can fix this? You know, they 12 have certified service technicians that go to school 13 for six to eight weeks to kind of learn how to repair some of these things. Probably not going to be able 14 15 to do it for everybody.

16 When you're looking at a member of the public to repair something, I would say, what is your 17 mental model? You know, I always used to go back to, 18 19 on the safety side, a grandmother in Kansas. Is that 20 something they could fix? Is that something, right? 21 Because that's the exact opposite of me. But you have 22 to have a good mental model of who is trying to effect the repair and what really are their abilities and 23 24 skills enabled to do it.

So I just put those three questions out

1 there as maybe a framework of questions to ask as you 2 go through the right to repair. So with that, I just 3 want to say thank you again for the opportunity to be on the panel. And thank you again to the FTC for 4 5 putting this together today. 6 (Applause.) 7 MS. WACK: Next, we'll hear from Nathan 8 Proctor. 9 MR. PROCTOR: Thank you Claire, FTC. I'm 10 excited to be here. 11 My name is Nathan Proctor. I'm the national 12 campaign director with the US Public Interest Research 13 Group's Right to Repair Campaign. We're a consumer advocacy organization that tries to put the public 14 15 first. And we are concerned with the consumer impacts 16 of restrictions around repair. 17 You know, I love "Star Trek," and they literally have six different devices on the Enterprise 18 19 to do what one smartphone does. They could not 20 imagine technology that powerful or useful. And as 21 Theresa said, Americans dispose of 416,000 smartphones 22 every day. We buy \$1,000 supercomputers -unimaginable technology to even people 15 years ago --23 24 and then we're, what, recycling them for commodity value. It's an absurd -- something is wrong here. 25

And the truth is it's bigger than just smartphones,
 right?

3 Our relationship with electronics is kind of 4 changing direction. And I think that there are some 5 serious things that if we don't address we're going to 6 lose fundamentally the democratic sense of maintenance 7 and ownership of technology in our lives.

8 So when I talk about repair restrictions, 9 I'm going to talk about kind of three categories. So 10 first would be devices that are not intended to be 11 repaired. They were engineered without repair as a 12 consideration whatsoever. That's a choice that 13 manufacturers make. They should be upfront with 14 that choice, but that just exists in the world. Two 15 are warranty repairs and three are post-warranty 16 repairs.

17 So just talking about warranty repairs, I 18 think for most people there's issues around warranty 19 repairs. So for example, inconvenience, people do not 20 have access to timely repairs. If your LG fridge goes 21 out and LG needs to send a service technician and they 22 just don't have enough and you're two weeks without a fridge, two weeks is a long time to be without a 23 24 fridge. You can try that if you want, see what that's like. 25

But, largely, these things get fixed in ways that's satisfactory to consumers. But one of the things that we found is these warranties are conditioned to the manufacturer being the only person allowed to touch the device. And this is something that the FTC took action on in April of last year when they sent warning letters to six companies.

8 And I did a survey of 50 appliance 9 manufacturers where I read their warranties and then I 10 called their customer service lines or went through 11 the email or chat features they had on their customer 12 service and asked them, if a repair was done to this 13 device by an independent, even if it met or exceeded 14 your own repair standards, would my warranty be 15 voided? And at the end of that, I had five companies 16 that would honor the warranty in spite of independent 17 repair and 45 that would inform the customer that no, 18 they would lose their warranty.

And I think that that's an issue, not only because Magnuson-Moss kind of speaks to that in a way that would not encourage it, but also it communicates something to the consumer. The consumer is told the manufacturer controls this device, you do not control this device. If you try to take any kind of control of the device, you make your own decisions about the

device, you've broken your relationship with the
 manufacturer and they don't owe you anything anymore.
 And I think that that scares people off.

And I don't know how many times -- you know, Theresa said, people come in and they don't want to get something fixed because they're worried about their relationship with the manufacturer, regardless of their rights as consumers.

9 I recently had somebody send me a photo from 10 an AppleCare response where it said, we're denying 11 your AppleCare service because there were unauthorized 12 modifications to the device and that caused the 13 problems that you have. Now, that's carefully worded. I'm sure lawyers are involved because they're probably 14 15 allowed to deny service to somebody who had 16 unauthorized modifications in such a way that damaged 17 the phone. Like, it's not Apple's fault if I try to 18 soup-up my phone and break it.

But the truth is, the person just had their screen fixed and then an independent technician opens the phone up, immediately finds the problem -something that they deal with all the time -- fixes it, completely unrelated to the repaired screen. But if you're a consumer, all you know is if I take this somewhere else, Apple's not going to help me anymore. 1 And that's not okay. This is a problem that needs to 2 be addressed.

3 And so -- oh, I have this little thing. 4 UNIDENTIFIED FEMALE: Yeah, push the green 5 button.

6 MR. PROCTOR: Push the green button. 7 So why is it so hard to fix our stuff? And I'm glad that George brought up these parts. The 8 9 spare parts we use should be to the exact 10 specifications of the engineers. I agree. Please 11 sell us OEM spare parts so that we can fix things to 12 the exact specifications or give us the schematics so 13 that we know exactly how the thing is intended to 14 work.

15 No one is out here trying to repair things 16 in such a way that violates the engineering standards that were made. We just want to do the right job and 17 we don't want to have to enter in a monopoly 18 19 environment to pay through the nose to get it done. 20 Some of the other restrictions that we see, 21 you know, diagnostic software, firmware we talked 22 about, proprietary. I want to click through a couple of things. So this is the market share for iPhones in 23

2017. You see that the last four iPhones,

24

60-something percent of the market. So actually the 25

1 crowdsourced information for how to fix an iPhone is
2 pretty good. And, in fact, we have reason to believe
3 that some of the crowdsourced resources are being used
4 to train Apple's own technicians thanks to some leaked
5 stuff.

6 But here's the next problem. These are the 7 Android phones on the market. So imagine you're 8 Theresa and someone brings in that tiny little green 9 one, brings that to you and says, I need this fixed. 10 You don't have the parts, you don't have the 11 schematic, you don't have the diagnostic software. 12 How are you going to figure out how to fix that phone 13 in a way that's profitable for your small business? 14 You're just going to tell the person, I don't have 15 enough time to troubleshoot this for you, you know. 16 Here's another -- these are all the screw 17 This is a sampling of screw heads out there in heads.

18 the wild. You know, some of these make sense. I like 19 torque bits, they're really effective. You know, I 20 think Phillips are overused. But some of these are 21 just essentially like -- just purely to be a barrier 22 for repair. They're just silly.

This is Willie Cade standing in front of a John Deere tractor. John Deere tractors are notorious because they have these extensive software locks. If something goes wrong on that device, you need the John Deere service advisor software to come and let you get it running again, even if the device is completely fixed.

5 And this photo was in an article in Crain's 6 Chicago Business. They found that the profit margin 7 for repair was five times higher than the sale of new 8 equipment. And I think an easy explanation for that 9 discrepancy would be the repair is monopolized, the 10 sale is competitive. And I think repair should be 11 competitive. And that's what I've got to say about 12 that.

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MS. WACK: Our last presentation will be byWalter Alcorn.

(Applause.)

MR. ALCORN: All right, thank you very much.
I appreciate the opportunity to be here today and
address this topic.

All right, good. So my name is Walter Alcorn. As mentioned earlier, I'm the vice president for environmental affairs and industry sustainability at the Consumer Technology Association. I'll just disclose right up front, my focus for the past two decades has been on electronics recycling issues for our industry. So I come at this with a little bit of 1 knowledge from that point of view. But some of the 2 other interesting twists on this are relatively new 3 that I've picked up just in the last year or two.

I want to point out, for those of you that 4 5 are not aware of the Consumer Technology Association, 6 we're probably best known for the Consumer Electronics 7 Show, CES, which is -- occurs every January in Las 8 I know a number of you have been to CES. I've Vegas. 9 seen a number of you at CES and encourage you to 10 attend it. It really is the place where people go and 11 see new technologies and see what is coming to the 12 market, a lot of which does not pan out. So that is 13 us.

We also focus primarily on consumer technology. So my remarks today, and during the Q&A, will be focusing on consumer technology, consumer electronics, not on the B2B side.

18 So I would just point out -- it's 19 interesting. This whole discussion, I think, 20 underscores the evolution in the notion of ownership 21 that we're seeing in the economy right now. It used 22 to be before software was embedded in these devices, 23 ownership was very cut and dried. You owned it or you 24 didn't. But now with software, that has become a little bit more complicated. 25

And in another twist -- and I think this is true of a lot of the folks in this room -- now we have services. So the combination of hardware, of software, and services is an interesting mix. And I think it does put some of these topics or issues into the gray area.

7 So I'm going to be quickly going over five 8 different items. Let me just underscore one of the 9 things that George said in his opening in terms of 10 repair -- and I would say, in this case, I'm talking 11 about the manufacturer role -- "it depends."

12 So there are different products that have 13 different histories, and I think we need to 14 acknowledge that from the get-go. It's very hard to 15 come at this issue and come up with a blanket ideology 16 that really applies to all products in the industry. 17 So I think it's important that we look at each one at 18 a time.

For example, these days you can go into a gas station and buy a cable to basically attach your iPhone to the car. You paid \$5 for that. I don't think anybody is expecting the manufacturer to provide diagnostics to the consumer so they can fix the cable. You're lucky if it works, but you know that going in. That's the very low end of the market. 1 It changes as you go up in the market. And, 2 frankly, some of the biggest fights we've seen have 3 been at the top of the market because that's where 4 there's demand and that's where the market is. And I 5 think it's important for us all just to acknowledge 6 that.

Now something that really does affect the way manufacturers look at this issue is a concept called extended producer responsibility. Usually we hear that term in the context of the area that I know best, electronics recycling. But, in this case, it applies across different topics.

13 The basic idea is this: The day is long 14 gone when manufacturers' responsibility stopped when 15 they sold the product. These days, manufacturers 16 still have responsibility. They're still expected to 17 have responsibility long after their product has been 18 transferred to somebody else.

19 So for example, somebody earlier mentioned 20 battery safety -- and I know this is going to come up 21 throughout the day in terms of having batteries be 22 removed -- as an important thing. About three years 23 ago, I was in the office of OSHA and, frankly, I heard 24 OSHA staff complaining about the access that consumers 25 and others have to lithium-ion batteries. There are lots of issues, I would say, competing priorities, as
 was said in the opening, that I think we have to
 acknowledge.

On recycling, we do have 24 states now that mandate some form of responsibility for manufacturers to recycle old electronics. And now we're seeing, as well, cybersecurity privacy protection. And I'll get a little bit more into that.

9 The last bullet there points out that we are 10 seeing -- and a lot of us have been involved in legislation at the state level. None of those bills 11 12 have passed, but they're still definitely a point of 13 discussion. In effect, what those bills do is -- or at least they have the potential to do -- is create a 14 15 new point of manufacture, but without transferring the 16 responsibility that manufacturers assume when they 17 make a product.

18 So to get very specific to the FTC, the FTC 19 has issued guidance for manufacturers that make it 20 clear that they have a responsibility during the 21 lifecycle -- during the use-phase of their product 22 that could be jeopardized, in my view, depending on 23 what kind of legislation or government mandate that 24 might be enacted.

25

So I would just point to the second bullet

1 there, which is -- there's actually -- in this FTC 2 document, the Internet of Things and in Start With 3 Security, they make a point of telling manufacturers to be very careful about the service providers you 4 5 hire, to make sure your service providers implement reasonable security measures. Well, if manufacturers 6 7 are required to provide all the software and the 8 ability to repair, to change products, well, that 9 pretty much goes out the window. I'm not sure how you 10 reconcile these. This, again, is a rather complicated 11 area that I think needs to be explored more.

12 And then I would just point out, we do have 13 benefits of existing authorized repair networks. One 14 of the things we're doing at the Consumer Technology 15 Association, we're putting together an online system 16 for consumers to find authorized repair services for 17 mobile devices. We're planning on rolling that out at 18 the end of the year.

And as part of that process, we've been getting lists of authorized repair providers by different manufacturers. That list is now in the thousands of facilities. There is competition out there. It's also something we would like to see more authorized repair facilities come online in order to have a more robust system.

1 But setting that aside, we do have things 2 that authorized repair does provide, including the 3 training that's been mentioned, quality control. We actually have -- some of the FTC issues are addressed 4 5 through authorized repair networks, background checks. 6 And I would also point out, if we go down 7 this road and the Government, at one level or another, requires that this information be available so that 8 9 anybody can do repairs, we're going to change things 10 in the secondary market for used devices. Because, 11 right now, when you acquire, say, a used iPhone or a 12 used Samsung device, you generally expect that that phone has only been messed with by those manufacturers 13 14 or somebody authorized by those manufacturers. 15 That's not true with cars, at least in my 16 day. Typically, if you get a used car, you expect somebody to have gotten in there and repaired it or 17 18 maybe there are aftermarket electronics in there. 19 That would fundamentally change the view of used devices. So there are consequences that I think we 20 21 should keep in mind. 22 And then just to run through these real 23 quick, some of the issues that the FTC I know cares 24 about are potentially at risk from some of the solutions that have been put out legislatively. 25

And you can read through some of those, particularly the idea of remote access. Basically, the ability for a manufacturer to control what happens to data generated from the use of a device, pretty much goes out the window if you open up the device as has been proposed.

So that's it. I've gone over my time, and I
appreciate it. Thanks for the opportunity to speak
today.

10 (Applause.)

MS. WACK: Thank you. My first question is for you, Theresa. As someone who makes a living fixing things, what kind of issues are you encountering when you're trying to repair devices? You mentioned a sealed phone. What other things are you encountering?

17 MS. MCDONOUGH: Definitely access to reliable parts. I would say one of our most popular 18 19 repairs are iPhones. And it's funny because in the 20 rest of the world Samsung and Android kind of rule. 21 But here in the US, we really love our iPhones. And 22 sourcing these parts can be frustrating. Luckily, 23 I've been doing this long enough that I now have a 24 really reliable aftermarket manufacturer that I get my parts from. 25

1 But when you're first starting, or any small 2 businesses is first starting, you can get really, what 3 I call, shoddy parts. And it's frustrating. You can usually get your money back from this manufacturer. 4 5 But it's more frustrating for the customer because 6 they kind of lose their confidence in you. They get a 7 part on their phone and say their phone starts phantom 8 typing and calls their mom at 2:00 in the morning. 9 That's a real issue. These phones, if you don't have 10 reliable parts, they can start doing funny things. 11 And it's not necessarily something that the technician 12 did. It could simply be just from not having access 13 to good parts. So I would say that's probably one of 14 my -- at first was one of my biggest hurdles. 15 Luckily, now, I really try to source -- when 16 I'm doing computers, for example, I really try to 17 source OEM parts from devices that are being recycled. 18 So we pull them off of actual Apple computers that 19 might have been damaged from something happening. So 20 we try to recycle these parts. 21 But every single time a new device comes 22 out, you know, you kind of panic and you think, okay, 23 what are they going to do to us this time that we 24 can't fix. I really think it's not doing our customers any service to not allow them to upgrade 25

even the hard drives in their computers. That's
 something that you've been able to do almost since the
 existence of personal computers. And now everything's
 soldered in.

5 So it's like when you go to the store, you 6 have to make that decision of what you want then and 7 there because there is no changing your mind. So 8 that's probably the main thing.

9

MS. WACK: Thank you.

10 George, during your time at CPSC, the agency 11 issued a letter stating that uncertified parts were 12 more dangerous than those that were certified. Does 13 that mean that the parts that manufacturers use are 14 the only safe parts? Are only manufacturer parts 15 certified? What can you elaborate on?

16 MR. BORLASE: Sure. I'll go general. What 17 we were doing, when I was at CPSC then, was trying to 18 address what I talked about in my points here, too, 19 which was you're trying not to create a problem when 20 there wasn't necessarily a problem before or something 21 was being managed by the way that part was designed 22 and by putting a different part in you create a problem. I mean, kind of like what Theresa was 23 24 describing as a specific example.

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So in terms of something that's certified

versus uncertified, I will say that we stopped short of saying it must bear a specific mark. But certainly the point was that if you have a replacement part or something that has been tested to requirements and you know it meets a standard, that's going to be better.

6 That really came up on the hoverboards. If 7 you remember with all the hoverboard fires, that came 8 Really a fascinating example of manufacturing in up. 9 the 21st century. Hoverboard design suddenly rolled 10 out and it was like the Wild West in having those 11 built. We're buying hoverboards, and every time we 12 opened one at CPSC, different circuit -- very similar 13 circuit board design, but some were blue and some were 14 green. They were just different enough.

15 The batteries were all the same shape. They 16 were 2 by 10, meaning, like, 2 and parallel 10 in 17 series. So there were 20 batteries in each, but every 18 single battery pack was different. And you just 19 pictured that literally they were going on their 20 favorite bulk Chinese Amazon supply -- or supply site, 21 not Amazon, sorry -- supply site buying things in 22 packs of 1,000 and just putting them all together.

23 Sorry, long story to really just point out 24 that as we were looking at hoverboards, specifically 25 trying to make sure that the battery packs which were

1 causing the fires, which were the hazard that we were 2 really worried about, fires, at CPSC at the time, 3 making sure that they were being tested to a standard. MS. WACK: Nathan, I'm sure we all remember 4 5 a couple of years ago when cell phone batteries were 6 exploding on airplanes and now we're hearing about it 7 with vaping devices and issues with hoverboards. 8 These things can really hurt people. And not everyone 9 will do their due diligence to make sure they are 10 making repairs safely, to the extent that they can be 11 safe. 12 Putting aside repair professionals, do you

12 Futting aside repair professionars, do you
13 support consumers being allowed to fix anything and
14 everything?

MR. PROCTOR: So it's an interesting question. And George kind of raised this. Like, you know, who should do it? And then there's another question which is, whose decision is it to make what people do? And there are a lot of different options for that.

The option I do not accept is the manufacturer decides, after selling something to somebody, what they can do with it. If the FTC or the Consumer Product Safety Commission were to come in and say, these are particular devices that have some kind of safety things and then there is a licensing
 program, which is hopefully -- I mean, we talked a
 little bit about authorized service.

I mean, if you say the only parts that are good are the manufacturer parts and then you refuse to sell the manufacturer parts and then you ask the Consumer Product Safety Commission to ban the use of any non-OEM parts, you have just required the Government to set up a monopoly for you. And that's a little bit unacceptable to me.

11 So who should decide? I think that that's a 12 good question, but there is other elements to this, 13 too, which is how it is accountable to the public. 14 Who gets to decide what products are fixed in what 15 way? That balances ownership, a free market for 16 repair, and safety. Those are all things which we 17 should care about.

But the solution being let's monopolize the repair process because this benevolent monopoly will protect consumers, yeah, I'm not a big fan of that particular line of reasoning.

MS. WACK: We heard from both Jennifer and Theresa about how these repair restrictions have affected their small businesses. Walter, 80 percent of the members of your organization, CTA, are small

1 businesses or startups. What impact would opening up 2 this repair ecosystem and requiring devices to be 3 repairable have on those organizations' ability to innovate and their bottom lines? 4 5 MR. ALCORN: Yeah, I think it varies. Honestly, for manufacturers, I think it would have a 6 7 pretty significant impact. Most of CTA's members are 8 -- actually, the majority of them are not 9 manufacturers. They're either installers of consumer 10 electronics devices or retailers. We have also 11 technology-based companies. We also have ridesharing 12 companies. We have lots of different companies that are focused on consumer technology, either as a 13 technology provider or as a manufacturer of 14 15 technology. 16 So I think it's hard to generalize how the

17 impact would be for CTA overall. But I would point to 18 the companies that show up at CES, which are -- at 19 least the ones that exhibit are overwhelmingly 20 manufacturers. And this is one of the few issues that 21 I've heard from many, many, many manufacturers about 22 in terms of concern that some of these state bills would be enacted. I have heard concerns that range 23 24 from everything that's more practical, how the heck would I provide all this information to everybody who 25

1 asks; I've heard concerns about long term -- about 2 liability. Who's responsible when an unauthorized 3 repair provider does do something wrong based on 4 technology or based on software that was provided by 5 the manufacturer that enabled them to get in there and 6 do the wrong thing?

7 I think it would be a big change that would 8 be instigated, as been proposed, by the Government. 9 And I think that just because we're talking about a 10 new government mandate, it's something that we should 11 all pause a little bit and make sure that we've 12 thought through the consequences, that we've worked 13 out these details.

I don't even think we've really gotten very far in that conversation at this point. So I have a hard time coming to a bottom line, but there would definitely be an impact.

MS. WACK: Walter, you mentioned unauthorized individuals getting in and making maybe shoddy repairs. Does CTA have any empirical data that shows that authorized repair providers perform higher quality or more secure repairs than owners or independent repair providers? Is that something that's been studied?

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MR. ALCORN: I'm not aware that anybody has

studied that. I would presume that given the fact that these manufacturers, who put the most time into authorizing repair providers -- these happen to be some of the brands that are the most valuable in the world -- they want to make sure that whoever is working on their behalf is doing a good job.

7 Whether that actually happens, I don't have 8 any data on that. I sure hope it does. There are 9 probably a lot of shareholders out there that hope so, 10 too. But that is one thing that -- that's probably 11 yet another thing that hasn't yet been studied.

12 MS. WACK: Theresa, many third-party 13 repairers will just become certified by an OEM. Why isn't that sufficient? Are you still limited in your 14 15 ability to conduct repairs even if you're certified? 16 MS. MCDONOUGH: Well, I'm not certified by 17 any OEM. The reason being is I don't find it necessary. I want to work on all devices and not just 18 19 be considered, like, an Apple repair specialist. 20 In our state, there is only one Apple-certified 21 retailer and they don't work on phones and they don't 22 work on tablets. And there is no Apple store. So to 23 me, I really don't see a benefit in picking one over 24 the other.

And even having that training doesn't

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1 necessarily -- we were talking about this earlier --2 mean that you'll get certified. You can spend \$2,000 3 for their training, which I bet I already know most of it just because I do it every day. You know, maybe 4 5 for somebody starting off, they might think that it's 6 a benefit. But I've read some of the requirements 7 that these companies have. You have to have a line of 8 credit. You have to have a certain amount of 9 employees. Like the list is -- the bar is very high. 10 And for a small business, when you live in a state of 11 600,000 people, I just don't see it as beneficial to 12 spend that sort of money on a certification that I 13 already think I have. MS. WACK: Jennifer, for you, you're an IT 14 15 professional, you're engaged in technical and 16 specialized work. Does that make a difference as to 17 whether you should have access to information on repairing certain kinds of devices? Like should there 18 19 be a litmus test for --20 MS. LARSON: For my technicians? 21 MS. WACK: Well, for your technicians, yes. 22 But if you are dealing with a highly technical device, is that something where there should --23 24 MS. LARSON: We deal with very highly

25 technical devices and we aren't authorized. But I

1 would say, any good business owner who wants to keep 2 their brand and reputation is going to make sure they 3 have technicians that can repair appropriately. My technicians go to training like certified technicians. 4 5 They do certifications, but they aren't certified through IBM, per se. 6 7 But we work on high-level EMC, Hitachi all the time. And in 20 years, if I didn't have good 8 9 people, I wouldn't still be around. So I don't know 10 if that answered your question specifically. MS. WACK: Well, sort of. My question is, 11 12 also, when you're dealing with these highly 13 sophisticated -- you're dealing with a server, should anyone be allowed to get in there or do you think that 14 15 the companies should be able to say you need to have a 16 certification? 17 MS. LARSON: Oh, no. I'm with Nathan. Ιf 18 you buy it, you own it. You should be able to do 19 whatever you want with it. I own the equipment. It's 20 my inventory. I can say, you know, to whatever 21 technicians I want to work on it. But, absolutely, it 22 should be a free market, it should be my product, and 23 nobody should be telling me what I'm going to do with 24 it. MS. WACK: Nathan, one of the points in your 25

1 PowerPoint was that manufacturers design products 2 without considering repairability. But what leads you 3 to believe that repairability is something consumers 4 care about? 5 MR. PROCTOR: Yeah, that's a good question. 6 I want to quickly follow up on some of this 7 "authorized" conversation because I feel like we're misconstruing the point a little bit, which is the 8 9 authorized process is not a technical training. 10 MS. LARSON: Right. 11 MR. PROCTOR: To construe it as that would 12 be to fundamentally misrepresent it. 13 MS. LARSON: That's good. 14 MS. MCDONOUGH: Right. 15 MR. PROCTOR: The authorized process is a 16 business relationship between you and the OEM. So the 17 question is not, do you want training on how to fix 18 these things. The question is, do you want to enter 19 into a relationship with this business, which has a 20 whole set of contractual obligations. So it's much 21 bigger than the training. I just wanted to make that 22 point. 23 MS. LARSON: Right. 24 MS. MCDONOUGH: Yeah, yes. MR. PROCTOR: I would say that, yes, 25

consumers lack information at the point of purchase about repairability. And so it's difficult to look at consumer behavior at the checkout line and say, okay, these people -- you're making all these different determinations about what you want when you buy something. And then you find out much later that the repairability is an issue.

And then you come to somebody like your 8 9 friendly consumer advocate and you write an angry 10 email saying somebody should stand up and fight these 11 guys because -- you know, Paul Roberts was just 12 telling me he bought a \$70 Logitech mouse and the 13 whole thing is epoxied together and the battery went after 18 months. And he didn't know that the whole 14 15 thing was -- how could you know if you were at the 16 checkout line? This looks like a high-quality piece 17 of electronics. It's epoxied together; it's 18 essentially a disposable product. Luckily, he's got 19 some friends who know a lot about fixing stuff so he's 20 going to get some advanced epoxy-undoing techniques. 21 But, you know, this is a problem.

You know, Consumer Reports had a series of Dyson vacuums which they reviewed really highly on their initial pass, and then they had to reduce the Consumer Reports ranking after they got, you know, a couple years out when that found that consumers
 started reporting in mass numbers that these devices
 break down and are unfixable.

4 So I think the problem is the point of sale 5 is just -- consumers don't have enough information and 6 then we're trying to like -- I mean, people are trying 7 to crowdsource that information, but that's a problem now. You know, you can't say the consumers don't want 8 9 it because I hear those complaints all the time. 10 MS. LARSON: Yeah. 11 MS. MCDONOUGH: Yeah, they do want it. 12 MS. WACK: Walter, manufacturers assert that 13 many of these methods, including the epoxying of parts 14 together, that are often discussed as repair 15 restrictions are, in fact, just design decisions that 16 are necessary to meet consumer demands for smaller, 17 thinner, and more secure products. What effect would right to repair have on those sorts of decisions? 18 19 MR. ALCORN: Well, thank you for asking that 20 question. I actually was hoping to get in on the 21 consumer demand issue. I think if we're talking about 22 a requirement that -- well, I think it depends in 23 large part on what exactly would be implemented. I 24 think it's hard to generalize because there are a number of different components that have been put on 25

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the table in terms of legislative or regulatory fixes.

I think, in general, it's safe to say that it could have a negative impact on innovation, and here's why. We've heard problems of batteries being glued in. My understanding, and I've talked to a number of manufacturers about this issue, we're seeing batteries glued in for a couple of reasons.

8 One, there is the issue and the concern 9 about the wrong battery being put in upon replacement, 10 which creates safety problems. Thermal events, I 11 think as some people call them. But then the other 12 issue, which is a significant issue, is consumer 13 demand. If you actually have a battery that's fully 14 integrated, say, into a smartphone, you can put a much 15 thinner battery in there, which means you get a much 16 thinner phone. That's what consumers are buying.

17 And, now, it's moving to other products. 18 We're starting to see this. I'm not saying this is 19 good for the repair industry, but this is being driven 20 by consumer demand for slimmer, sleeker products that 21 have the functionality. I mean, I think we are seeing 22 advances in some ways and then challenges being created on the other side. So consumer demand is 23 24 something that these manufacturers spend an awful lot of time and money trying to figure out and they 25

1 compete fiercely for that.

2	I wish there were more demand from consumers
3	for environmentally related attributes. In this
4	country, we just have not seen that harnessed by
5	anybody. And if there's entrepreneurs in this room
6	that can figure out a way to do it, I'm all for you.
7	MS. WACK: Speaking to the question of
8	environmental effects, Theresa, you said that over
9	400,000 smartphones a day are being recycled. Where
10	does that come from? Where does that number come
11	from? And does that number include phones placed on
12	the secondary market?
13	MS. MCDONOUGH: Yeah, I think that was
14	actually
15	MR. PROCTOR: It's an EPA statistic.
16	MS. MCDONOUGH: Yes, I think I got that one
17	straight from Nathan on NPR.
18	MS. WACK: Walter?
19	MR. ALCORN: Yeah, that was an EPA statistic
20	in one report about 15 years ago. You can't even find
21	it on the EPA website. You have to go to their
22	archives in order to find that number. And the reason
23	that you can't find it is it's not a good number.
24	400,000 phones a day if you did the sloppy math and
25	you assume that every phone that went out of service

was thrown away, then, yeah, that might be a pretty
 good number. But that's just not the case.

3 At CTA, every couple of years we do a 4 consumer recycling and reuse survey. And one of the 5 things that we ask is, what do you, as a consumer, do 6 with your old device whenever you're done with it? 7 Well, the overwhelming number of consumers that 8 responded to our survey say that they donate them to 9 friends and family. And then beyond that, you recycle 10 them. There are other things that people do. You get 11 down to "throw it in the trash," for smartphones in 12 particular, 1 percent of all consumers that got rid of 13 a phone last year, which is about a quarter of all 14 consumers, said that they threw it away. That is a 15 heck of a lot lower than 400,000.

16 I've seen that number around. It drives me 17 nuts. This is actually the type of thing that I go to 18 state legislatures and talk about. Because there may 19 be reasons to have repair legislation, this is not one 20 of them. Don't buy into that one.

21 MS. WACK: Nathan, it looks like you had 22 something to say?

23 MR. PROCTOR: Yeah, I have a couple of 24 points to make on that. So the UN World Economic 25 Forum said in January that electronic waste is the

1 fastest-growing waste stream in the world. We know 2 that electronic waste is a huge problem. And it's 3 true that the 416,000 cell phones which enter the waste stream every day are not literally going into 4 5 dumpsters. But let's talk about cell phone recycling 6 because this is the solution manufacturers say, we 7 recycle these things. But how much of the commodity 8 value of a cell phone is recouped in that process? 9 And how much is that worth versus how much is a used 10 cell phone or a repaired cell phone worth? We're 11 talking about an enormous drop in value.

12 The iPhone 7s, when you drop them, the audio 13 CODEC chip sometimes pops off. It creates this thing called "boot-looping." I'm sure that Theresa's seen 14 15 this many times in her store. This chip is tiny. It 16 weighs a fraction of a gram. If you are under 17 AppleCare and you take your iPhone 7 with a 18 boot-looping issue to Apple, they will give you a 19 refurbished iPhone. And maybe that's good. But if 20 you take it to an independent technician and they 21 replace a tiny fraction of a gram component and 22 restore 99.9 percent of the material value of that phone, that's like recycling at 99 percent efficiency. 23 24 The best electronics recyclers in the world are nowhere near 90 percent. In fact, Apple brags -- and 25

1 they have invested incredibly in their recycling -2 it's 40 percent material recovery.

3 So maybe 25 percent of the cell phones are 4 effectively recycled and 40 percent of those materials 5 are recouped. Ecologically, repair is just, in order 6 of magnitude, more important for the environment than 7 recycling.

8 MS. LARSON: It's not just cell phones.9 I'll make that point.

10

MS. MCDONOUGH: Yes.

MS. LARSON: My servers and the chassis that are going into the scrap are huge and enormous and it's only getting worse, all of our switches that can't be resold. I mean, I can't even fathom how much that's grown. I should probably try to see if there are statistics on it.

17 MR. ALCORN: Yeah, just one point, and I 18 think this is a really good discussion. Thanks for 19 getting on turf that I can talk. The one thing I 20 forgot to mention, and this does go back to 21 smartphones, how many people in this room have sold 22 your smartphone or traded it in for credits? How many 23 folks have done that? 24 MS. LARSON: I just did that.

25 MR. ALCORN: Okay. Many, many of us have

done that. That's actually what's driving this.
Nobody pays to recycle a smartphone. That's all going
into the reuse market. And the point there is, the
way many of us see this issue -- on some products, not
on all, this is a battle about who does the repair,
not where the repair is done.

7 I totally agree with Nathan. Repair is 8 better than recycling. We want to see more repair 9 done. But let's not conflate no repair with who's 10 doing the repair because they're really two different 11 issues.

12 MS. LARSON: Can I make a point that repair 13 has a lot of different meanings? Like when I'm 14 repairing and I need firmware, that's a repair to make 15 it work with other equipment. This is so much broader 16 than just repairing cell phones. I understand this is 17 a consumer panel. But, overall, this goes from 18 everything like we've talked about, small consumer 19 items all the way up to tractors like we said.

20 So I just want to remind people that some of 21 the issues like tying and the licensing, that all goes 22 into this. It's not just can I open up a cell phone. 23 I just want to make that point while I'm up here 24 because that's my business.

MS. WACK: That actually leads well into the

1 next question I was going to ask, Jennifer.

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MS. LARSON: Okay.
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3 MS. WACK: You mentioned that -- well, you 4 just said that a lot of the issue that you face with 5 repair is updating the firmware. And that when you 6 can't do that, then the device just needs to be thrown 7 away. But we've also heard about security concerns 8 that allowing third parties access to that sort of 9 information could cause a cybersecurity threat. Can 10 you speak to that? MS. LARSON: Yeah, we don't want anything 11

deeper than just diagnostics and firmware patches. 13 It's just like anything else. We don't want to get 14 into the software, none of that. I just want made 15 available to me what authorized dealers get.

16 When I buy a server, I buy firmware with it. So I should be able to get the updates needed to make 17 18 it connect to other software. In fact, I was reading 19 last night that this Mozilla FTC filing said 20 interoperability is a powerful key to unlock 21 competition in the tech sector. I'm talking about 22 interoperability -- operability, sorry. And the idea 23 that I have a machine that I own and I bought the 24 firmware with it, but now to make it connect to new equipment I have to have a maintenance contract, 25

1 that's just wrong and anti-competitive.

2 MS. WACK: Walter, you were just discussing 3 that the question isn't necessarily whether things get 4 repaired but who does the repair. But what about 5 instances where the OEMs are just not interested in 6 engaging in repair? You know, if it's more than just 7 a broken screen or a battery, why should that not be 8 something that's opened up to third-party repairers or 9 to consumers to be able to repair those devices? 10 MR. ALCORN: Well, I think it's a good 11 question as it relates to maybe the low end of the 12 market for many product categories because -- and, 13 again, my knowledge is on the consumer side, not the 14 B2B. But at least in the consumer market, 15 manufacturers that are active in CTA's process, all 16 have some form of repair capability they provide to 17 consumers. So we may, but I don't think we represent the manufacturers of those cables that are sold in gas 18 19 stations, maybe somewhere. But I know for the brand 20 names, they do all provide some sort of repair option 21 to consumers. Now, it varies considerably. We have 22 some companies that have gone out and literally 23 authorized thousands of repair facilities.

24 We have others that basically have very few 25 options or they want you to mail it back in order to get it repaired. So I'm not saying it's perfect, but what I've seen is, at least, the more valuable the product, the higher end of the market, the more those companies are focusing on repair and making sure that consumers have the ability to get it repaired at authorized places.

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MS. WACK: Theresa?

8 MS. MCDONOUGH: Can I just make a point to 9 that? Basically, that sounds idealistic in a way. 10 When you live in a state where there is no Samsung, no 11 Apple store, how many of you could be without your 12 phone or computer for three or four days when you run 13 a business or you do your work on it? Not very many 14 of us.

15 So having the ability for small shops like 16 myself to fix these devices is so important because 17 most states or rural areas don't have access to quick 18 reliable repair shops that are certified Apple or 19 certified -- well, I don't know about Samsung. But 20 it's vital that you have these small shops because 21 otherwise people are going to be forced to upgrade 22 because they can't be without a device for very long. 23 MS. WACK: We have a question from the

audience for Nathan and George. With the future ofcars and software controls, how can we be sure our

1 computers are safe before we're sharing the road with
2 others?

3 MR. PROCTOR: "Our computers are safe." That is an engineering question for the manufacturers. 4 5 And a lot of these repair conversations sometimes are 6 really engineering questions for the manufacturers. 7 They design and deploy devices that function a certain 8 way and they make certain engineering choices that 9 implicate the cybersecurity of those devices and the 10 repairability of those devices. And, yeah, I think 11 that there should be hard questions about the 12 trade-offs that are being made.

And the standards especially for things -like, we have really good product safety standards for airbags. But what about our data security in a car or what about, like, I mean, people who are driving their Tesla and then it has a failed firmware update halfway through and the car pulls over because it needs to flash the firmware and you were driving?

I mean, I think that there are problems that we're experiencing we haven't experience before. And I think it's good to engage in those problems, but those are engineering problems at the manufacturing stage.

MS. WACK: So my last question is -- I'm

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1 going to end with you, Theresa, as well. So in one of 2 Walter's slides, it said that the right to repair 3 bills that have been introduced in the states would 4 require device manufacturers to allow anyone to change 5 or enhance their devices, on top of just repairing 6 them. So you've supported the Right to Repair bill 7 that came up in Vermont. Is that an accurate 8 characterization of what you were supporting, the 9 ability to change and enhance?

MS. MCDONOUGH: So few people even -- I mean, my mother can't even reply to a text message. So for the average consumer to want to enhance their device, that's only for a few techie people out there who want to customize and flash their device. The average consumer just wants to be able to use it.

16 The right to repair bill is not really --17 you know, we don't want to have to change the actual software of the phone. We want to just have access to 18 19 fix our phones. We want to have access to good, 20 reliable parts. And, yes, most phones do get passed 21 down, but I can guarantee you a good majority of you 22 who've passed your phones down have also had to have 23 them repaired because you've broken them.

24 So the Right to Repair bill does encompass 25 all that, but particularly why I -- you know, yes, it

1	is my career. I want to be able to have a job 20
2	years from now. Who knows where technology will be,
3	but it's not that we want to recreate the wheel.
4	MS. WACK: So I hope you'll join me in
5	thanking these panelists for their time.
6	(Applause.)
7	MS. WACK: Our second panel will be
8	beginning in just a few minutes. Thank you very much.
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1 PANEL 2: WHAT ARE THE ARGUMENTS FOR AND AGAINST 2 REPAIR RESTRICTIONS? 3 MS. TODARO: Thank you, everyone. If you all could take your seats again, we'll get started 4 5 with Panel 2. 6 Thank you. My name is Christine Todaro, and 7 I'm an attorney in the FTC's Division of Marketing 8 Practices within the Bureau of Consumer Protection. 9 And I have the pleasure of moderating this Panel 2, 10 which is focused on the arguments for and against 11 repair restrictions. 12 As a reminder, please silence your cell 13 phones and any other noisemaker you may have on you. And as with the prior panel, if you have any 14 15 questions, please write them down on a question card 16 and FTC staff will come and collect them if you raise

18 As you'll see in their bios, I'm joined by 19 four esteemed panelists. Gay Gordon-Byrne is the executive director of the Repair Association. Dr. 20 21 Gary McGraw is a security researcher and supporter of 22 securerepairs.org. George Kerchner is the executive 23 director of the PRBA - The Rechargeable Battery 24 Association. And Dr. Earl Crane is a security advisor for the Security Innovation Center. 25

your hand, and then those will be brought up to me.

I've asked each panelist to give a brief
 seven-minute statement on their position of the right
 to repair. So we'll start with Gay.

MS. GORDON-BYRNE: Sure. Hi, everybody. Gay Gordon-Byrne. I'm the executive director of the Repair Association. We're actually formerly the Digital Right to Repair Coalition, which is just a mouthful, so we call ourselves the Repair Association.

9 We formed ourselves in 2013 in order to 10 drive legislation that would be repair friendly, 11 because we were noticing monopolies of repair in just 12 about every market we ever looked at. We've also been 13 working with standards groups and regulators, the US Copyright Office, and some international entities to 14 15 try to do similar things for the benefit of restoring 16 our options as owners of equipment to be able to 17 repair the things that we purchased.

18 Monopolies on repair are, unfortunately, the 19 new normal. We used to always be able to fix our 20 stuff. It was a right of ownership. It still is a 21 right of ownership, and we've lost it because we've 22 failed to pay attention to all the nasty little things that were happening around us, such as the presence of 23 24 end user license agreements, the degradation of contract to the point where Magnuson-Moss was being 25

ignored very broadly, lots of antitrust questions
 about whether or not you can tie a service contract to
 a purchase, and things along those lines.

So I just want to remind everybody repair is 4 5 legal. It has always been legal. Repair is not how people violate copyrights. It's not how they steal 6 7 patents. It's not how they acquire trade secrets. 8 It's not how they hurt customers. And it's not how 9 they violate cybersecurity. So I hope that we'll be 10 able to talk through some of those issues here on this 11 panel.

12 Now, the reason that repair monopolies are 13 so prevalent is the number one thing is they're extremely easy. Manufacturers basically do nothing. 14 15 They do less than they used to do in order to 16 monopolize repair. They used to print instruction 17 manuals and repair manuals and schematics and ship 18 them with the product. Soon as they could post them 19 up on the internet, they no longer had to print and 20 ship. It was a cost savings.

The more stuff they got put up on the internet was a cost savings. And then some bright light -- I don't know where -- said, hmm, we should password protect this. And then somebody said, even better, we should charge for it. And then the final

1 bright light is, we shouldn't let anybody see it.

2 So it's cheap and easy for manufacturers to 3 monopolize repair, which is a triple win for them. Because once they monopolize repair, they can charge 4 5 anything they want and you're stuck. Consumer Reports 6 did a study, it came out in 2014, and they advised 7 their entire membership that if the cost of repair is 8 more than 50 percent of the cost of a replacement, buy 9 the replacement. It's horrifying to say that that was 10 good advice, but it was good advice.

11 So they get to charge anything they want, 12 and amazingly enough, repairs are now roughly 50 13 percent or more of the cost to replace the device. It's almost uniform. If a refrigerator is \$1,000, 14 15 repair is \$500. It sends you into the showroom, and 16 that is the intent. So the main benefit of all of 17 this accrues directly to the manufacturers in every 18 single way possible.

And the holy grail of all of it is to send you to the showroom to buy another product. And if they can then turn around and say, and I'll give you a great trade-in, which no one else can do because, by the way, they've also destroyed the used market, it is a perfect cycle of monopoly. And I hope that the FTC and some of the other regulators view it as the 1 monopoly that we see it as, because every aspect about
2 it is unfair and deceptive.

3 So here's what's going on. You buy 4 something, you go to the store, you own it until you 5 turn it on. Because now those little end user license 6 agreements say, they're active when you turn it on. 7 There's no counter-study. There's no negotiation. 8 There's not even a click to accept anymore. It's 9 over. You turn it on, you've agreed to these 10 ridiculous contracts. 11 And if you actually took a look at the 12 contracts -- and I did -- and I did and provided it to 13 the FTC as part of this panel -- basically, 100 14 percent of manufacturers have restrictions on repair 15 in every one of their contracts. There's maybe one 16 company, a company out of Europe called Fairphone. 17 Their contracts are a little hard to find because I can't even find them. They may not even have them. 18 19 Everybody else has the same language that says, you 20 can't do this; you can't do that; you can't open the 21 device; you can't upgrade it; you can't demanufacture. 22 You can do nothing with this.

Now, this is totally incompatible with ownership, which is where the real problem is for consumers. We expect to be able to fix our stuff.

And we don't need any secrets to do it. We just need
 exactly the same information that the manufacturer
 created in order to fix their stuff under warranty.
 Because guess what? It costs them money to make good
 on a warranty, and that information is public
 knowledge.

7 The average in the tech industry is about a 5 percent accrual for them to be able to actively 8 9 deliver on their warranties. So if their costs --10 they basically said, on a \$1,000 product, I need to 11 make sure that my warranty cost is no more than \$50. 12 You better believe they've created the diagnostics, 13 the procedures, the parts, and the tools that make that 50 bucks happen. But that's the information that 14 15 they will not share. It already exists. It costs 16 them nothing to deliver it. It's already out on a 17 website. It's just the access to the website has been 18 removed.

19 So that's the framework that I'm looking at. 20 I think the answer to the basic question is, why is 21 repair being monopolized? It's just money. If you 22 dig in any one of these corners, you will find a pot 23 of money. So, thank you.

24 (Applause.)

25 MS. TODARO: Dr. McGraw?

DR. MCGRAW: Hi, everybody. Pleased to be here today. I'm a security guy, which is odd, because it makes me sad. Because everything is insecure. And I've been working for 30 years to try to make stuff less secure, mostly by building it properly and designing it properly.

7 So what's that got to do with being able to repair something? Well, it turns out there are some 8 9 lessons that we can draw from engineering -- and 10 security engineering, in particular -- that apply 11 directly to this repair thing. And that is as 12 follows: If you think about repair and you have the 13 capability to repair as part of your design 14 requirements, you can create a system that is 15 repairable. And in fact, we have lots of examples of 16 those, because for many, many years, things were able 17 to be repaired, even high-tech things.

18 Same thing goes for security. If you think 19 about security while you're building something, you 20 end up with a much more secure design than if you try 21 to tack security on at the end or, God forbid, pretend 22 you have security by putting security on your box without actually having any security. And if we 23 24 design things to be secure, they're often much better than if we just sort of hope that things are secure or 25

1 we just connect insecure things to the internet.

2 The bad news about these two things that are 3 related is that we're not so great at security 4 engineering right now. We do have a problem with 5 insecure devices. We do have a problem with insecure 6 websites with software that's insecure, with cars that 7 are insecure. And the internet is working its way into everything, as is software, so we can expect more 8 9 insecurity. That's why I'm sad.

But if we work on security and, at the same time, we think, gosh, one of the aspects of being secure is being able to be fixed and changed and evolve over time according to the threat model that's out there in the world, then we can have, as one of our design constraints, the idea that people should be able to fix their stuff.

17 In fact, I think if a software manufacturer 18 came to you and they said, well, we're just giving you 19 this software and you can't change any bits ever for 20 any reason, and, oh, by the way, there are these 21 massive security problems that come and we're not 22 going to fix them and you can't fix them, so nobody can fix them, so we're all stuck with this broken 23 24 stuff, do you think that would fly in the high-tech software world? It would not. It would not. We have 25

to be able to fix things. In fact, security demands
 that we be able to fix things.

3 So the question is, who should fix things? 4 Should it just be the manufacturer that sold you that 5 stuff? Is it okay to count on monopolies, in some 6 cases, to control the right to repair going forward? 7 I think the answer to that is clearly no.

8 But I do think that free markets are things 9 that we should strive for and we have to support the 10 free market. It is fine with me if a monopoly decides 11 we're going to say this is not repairable, and we're 12 going to sell it as something as-is forever, doesn't 13 change, here you go. And we, as consumers, can decide 14 whether that's good for us or not.

You know, we may decide that's fine. I'll just throw it away and get a new one. That's a consumer decision. But, you know, if a company decides they want the right to repair to be built in, like security is built in, and they can advertise that fact and compete in a fair market, then we've got something better.

This does not speak to the third-party markets that we heard about this morning in the other panel. I think that's also important, but I think that the main gist of what we've got to get to today

1 is how we can tease apart this spurious security 2 argument that I've heard out there in the world and 3 the repair argument. Because mixing them together is a very sneaky trick, but it's not really true at all. 4 5 The truth of the matter is we can design things to be repairable, we can design things to be 6 7 secure, and those things are not orthogonal. And 8 that's all I've got to say. 9 (Applause.) 10 MS. TODARO: George? 11 MR. KERCHNER: Well, Gary's the security guy 12 and I'm the battery guy. So I'm here to speak to some 13 of the battery issues that were mentioned in the panel 14 earlier today, but also give you a little education on 15 the lithium-ion battery and cell world and how these 16 batteries are designed to power certain consumer 17 products. 18 So I'm with PRBA, The Rechargeable Battery 19 Association. We're based here in Washington, DC. We 20 represent the major manufacturer of consumer and 21 industrial rechargeable batteries, as well as the 22 products that are powered by these batteries. So 23 everything from a cell phone to an electric vehicle to 24 a 40-foot container that's used to hook up the electrical grid, our members manufacture those 25

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batteries and those products.

2	As we know, lithium batteries lithium-ion
3	batteries, that is is the preferred rechargeable
4	battery for consumer products. We are committed to
5	the safe transport, use, recycling, and disposal of
6	these batteries. And we actually would like we're
7	here to discourage new rules or policy from the FTC
8	relating to right to repair that would exacerbate the
9	fire risks arising from this mishandling.
10	So, again, PRBA's focus over the years
11	working with the Department of Transportation, OSHA,
12	Department of Energy, EPA, is all about the safe use,
13	recycling, and transport of these batteries. So when
14	the right to repair issue came up, I've attended some
15	of the state I've testified in some of the state
16	houses on batteries. And I've gone there to explain
17	the difference between a lithium-ion battery or a
18	lithium-ion cell and an alkaline battery.
19	So we, the consumers, can go to any store
20	and buy an alkaline battery that we're all very
21	familiar with, right? You can buy that at any
22	consumer any retail store. When you go to buy
23	lithium-ion batteries, or lithium-ion cells, as we
24	say, we have cells, individual cells like, these

25 18650s and we also have things called pouch cells.

1 Now, I know the folks that are here that do 2 repairs are very familiar with these pouch or polymer 3 cells. They're very thin. They're flexible. And these are the types of cells that you see in a lot of 4 5 your cellular phones, okay? The 18650 cells are used 6 in things like power tools. They're also used in 7 laptops and they're used in a lot of industrial 8 products. So, example, some of the electric vehicle 9 manufacturers will use, literally, 5-, 6-, 7,000 of 10 these individual cells to power their vehicles. 11 The bottom line is, though, these cells, 12 when they are electrically connected to form a battery 13 like you see here -- so again, I've got five individual cells that are electrically connected for 14 15 this power tool battery. This power tool battery is 16 designed with a system in mind. That is, the battery 17 talks to the charger; the charger talks to the device. 18 It's a safety system when those devices -- when that 19 entire system is tested. 20 So, for example, that battery is tested. 21 The drill is tested. It's tested to a safety 22 standard. And that battery was specifically designed 23 to power that -- for example, in this case, a power 24 tool. When you go into the store and you buy a AA 25

Duracell or Energizer battery, that's a swappable
 battery. You can put an Energizer and a Duracell in
 the same flashlight, it will work perfectly fine.

If you take one of these cells out of this 4 5 battery pack and swap it with another manufacturer's 6 18650 cell, that is a completely different battery 7 design, okay? And that's an important thing to 8 recognize, that these cells that are electrically 9 connected in this battery are designed specifically 10 for that particular product. It's not like you can 11 walk into a retail store and buy an over-the-counter 12 polymer cell like you see here, okay? This polymer 13 cell was designed specifically to power a particular 14 product.

15 So again, it's important to recognize from a 16 safety standpoint -- and that is our focus at PRBA, is 17 the safety of these batteries. We've recognized that 18 they're used widely by a lot of consumers. They're 19 designed to power specific products and they're also designed to be repaired by repair facilities that have 20 21 been trained on how to replace these particular 22 batteries. If you were to take one of these cells and 23 pull it out of this battery pack without the knowledge 24 of how that whole system works, that safety system, you're jeopardizing the design of that particular 25

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battery and that particular product when it's used.

2 So, for example, these two cells look 3 exactly the same. They have the same dimensions. They're 18650, 18 millimeters in diameter, 65 4 5 millimeters in length. This cell could have been 6 designed to power a notebook. This cell could have 7 been designed to power a power tool. If you mix these 8 up, while they are the same size, and you put these 9 batteries with these cells together, that's where 10 we're concerned on some of the safety issues when 11 consumers or repair facilities are unaware of the 12 difference between these individual cells.

13 And I think that's important, at least from 14 our perspective, where we have members who have as 15 many as 30 different models of 18650s. One of our 16 members, for example, the military came to them and 17 said, can you make me an 18650 that I can use in very 18 cold temperatures and high altitudes in Afghanistan? 19 So again, that manufacturer went and said, okay, we'll 20 make an 18650 cell specifically for that application. 21 And that's important to recognize, that when 22 you're going in and you're repairing products and you're not aware of the differences between the 23

25 different lithium-ion chemistries in the world today

different cell chemistries -- and there are about six

1 that are used, both for consumer and industrial 2 products. There's different chemistries. There are 3 different designs to power certain products. And without that knowledge, there's a lot of safety 4 5 concerns that we, as an industry, have. 6 And I think that's particularly important 7 for the FTC and others to recognize that ubiquitous nature of lithium-ion batteries. We know they're out 8 9 there. They're in hundreds, if not thousands, of 10 different products. But understanding the safety issues associated with batteries and the different 11 12 nuances with different chemistries, that's our biggest 13 concern. 14 Let me see if there's anything else here I 15 wanted to touch on before my time's up. 16 I think this was mentioned earlier. Our 17 members do have repair facilities and they're 18 authorized repair facilities. And as it was mentioned 19 earlier, these employees that work at these repair 20 facilities go through very extensive safety training, 21 technical training. They have to pass software exams, 22 hardware exams. And they're also trained on what 23 happens if a battery goes into thermal runaway. 24 Now, I know somebody mentioned this earlier. You know, these batteries, if they're badly damaged or 25

they're improperly manufactured, they can go into
thermal runaway. Temperatures when they go into
thermal runaway, over 600 degrees Centigrade. So 600
degrees Centigrade for somebody that is not aware of
the risks associated with that is a very serious
issue.

7 So again, focusing our attention here on the safety issues, again, is the key thing for at least 8 9 when we come into this right to repair issue. And, 10 unfortunately, we have seen a number of incidents 11 involving these batteries in transportation and use. 12 Someone mentioned earlier the hoverboards, right? 13 That was certainly the poster child of a badlydesigned product, a badly-designed battery, and cells 14 15 that were not properly designed to power that 16 particular product. 17 And I hate to pick on the e-cigarette 18 industry, but I'm going to have to, because that's 19 another example of an industry that is misusing 18650

20 cells that were never designed to power things like a
21 vaping device.

I'll leave it at that. My time's up. Thank you for the opportunity to speak, and I look forward to the questions.

25 (Applause.)

1 DR. CRANE: Good afternoon. My name is Earl Crane. I'm the other security guy, and that makes me 2 3 happy because we have two panelists up here to talk 4 about security in this important conversation. And I 5 think what you'll find what's going to be interesting 6 is Gary and I, by the end of this, are going to be 7 agreeing on more things than we may be expecting so 8 far.

9 So I'm going to go into it, and I'll 10 apologize up front, I am going to go over my time. 11 But I cleared that one already, right? Ask for 12 forgiveness rather than permission. I've been in the 13 field for 20 years. I'm a cybersecurity executive, and I'm an advisor to public and private sector 14 15 organizations. And I've worked with security 16 startups. I was at the White House on the National Security Council as a director for federal 17 18 cybersecurity policy. I've worked in the financial 19 sector and other Fortune 100s.

I'm also an adjunct professor at Carnegie Mellon, where I've taught cybersecurity to graduate students and executives since 2002. And I'm a cybersecurity fellow at the University of Texas -Austin Strauss Center. And, interestingly, for this conversation, back in 2010, when I was at Homeland Security, I was part of the task force where we helped
 to bring consumer devices into government, called
 "bring your own device."

4 As you can imagine, my entire perspective is 5 viewed through the enterprise cybersecurity lens. I 6 also personally want to say that I'm a tinkerer and I 7 am a fixer, and I appreciate the ethos of the repair 8 movement. I will admit it's very satisfying, the 9 feeling you get from repairing something you own and 10 helping others who want to repair their broken things 11 to help reduce cost, reduce waste, and help 12 hardworking Americans stretch their dollar.

However, there is a big misconception that this is without consequence. Specifically, it can cause harm to someone else. And that gets to the core of my concern. Forcing repair on third parties, like enterprise customers and manufacturers, can make security worse and not better for all of us. And here's how.

First is the loss of accountability for security. It's difficult to hold OEMs accountable for security of their products if we also legislate design changes that will negatively impact security. Second is the risk of backsliding the security progress that we've made. It's not just a consumer security issue, 1 because we've merged consumer and enterprise 2 technology. We can't think narrowly about how 3 consumers use technology today, but think of how all 4 of us will use technology in the future as our lives 5 are interconnected and digital, both at work and at 6 home.

7 And third is the loss of consumer choice in increasing costs. Consumers should have the choice to 8 9 determine what design decisions are most important to them. Maybe it's safety, security, repairability, 10 11 reliability, cost, and other features. The more 12 constraints, though, we add through legislation, the 13 higher the cost.

14 So first, I want to talk about 15 accountability for security. Consumers have an 16 expectation of privacy and security. They believe 17 that technology products and services should perform 18 as designed. However, without accountability, we have 19 no foundation of trust. And without trust, we lose 20 integrity. In the issue of repair, unauthorized 21 repair removes the accountability that a manufacturer 22 had for privacy and security, because an unauthorized 23 repair breaks the chain of trust in a digital 24 ecosystem.

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Some manufacturers have gone as far as to

1 remove their ability to access a device without user 2 credentials to preserve that accountability. However, 3 mandating design decisions runs in direct contradiction of policies that focus on manufacturer 4 5 accountability. And any repair legislation without a 6 consideration for security and the preservation of 7 trust is a risk and a danger to both the individual and our enterprise consumers. 8

9 The second piece I want to get into is the 10 cost, the backsliding of our security progress. I'm 11 concerned that repair legislation that's not 12 coordinated with security efforts, not coordinated in 13 the design process, will take a step backwards. To understand how, let's rewind back to 2007. When 14 15 smartphones were first coming onto the market, these 16 consumer devices were not designed with enterprise security in mind. However, people wanted to bring 17 18 them into the office and use their powerful features. 19 Fast-forward to today, and leading 20 smartphone manufacturers have incorporated enterprise

20 Smallphone manufacturers have incorporated enterprise
21 security capabilities into their consumer products.
22 The cybersecurity industry has been working for years
23 to improve security in our hardware and our software
24 systems. For example, at Homeland Security we
25 sponsored a Build Security In program to help develop

1 best practices and guidance to build security into 2 every phase of the software and hardware design. This 3 led to new efforts in security engineering by 4 government, industry, and academia. 5 Thankfully, industry has increasingly 6 embraced secure development principles, leading to a 7 safer and a more secure cyber ecosystem. And government agencies like the FTC and DHS have asked 8 9 manufacturers to take responsibility for product 10 security. The Government expects electronics 11 manufacturers to implement comprehensive privacy and 12 security programs covering not only new products, but

13 also legacy products, as well. And that is what 14 they've done.

15 Take, for example, where the US Government 16 has worked with manufacturers to improve security of 17 their products so they can process government information. We see this in programs like the 18 19 Commercial Solutions for Classified Use Program, 20 called the CSFC, and the Bring Your Own Device 21 policies, BYOD, that I mentioned earlier for 22 unclassified systems.

23 We worked with manufacturers to encourage 24 them to build security into their devices so they'd be 25 secure enough for enterprises to adopt, and this was

hugely successful. The consumer market drove demand for the latest innovations, like cameras and connectivity and battery life, while the enterprise market drove demand for security, privacy, and management.

6 What we did not do was mandate new security 7 features through legislation. We used other levers, 8 like the Government's buying power and the buying 9 power of the market and participating in that market. 10 And the participation was left to be voluntary on the 11 part of the manufacturer.

12 Now, while not all manufacturers have 13 embraced these programs, the leading ones have. And you can find their names. They're publicly listed on 14 15 the NSA website. Yet, with the proposals that we've 16 discussed, it feels like we're taking for granted the 17 progress that we've made. And now we're at risk of 18 backsliding to mandate design decisions on 19 manufacturers to open up a broad range of devices 20 without regard of preserving their integrity model. 21 It also sets a troubling precedent for the 22 future of connected product security and privacy. 23 Forcing repair requirements onto devices that were not 24 designed into the manufacturer's security model breaks

25 the device integrity. The security capabilities will

1 be less effective, both for enterprises and for 2 consumers. This is a big deal because it's a slippery 3 slope. If design decisions can be mandated by 4 government that compromise security and privacy today 5 for repair, what's to stop future legislation from 6 compromising security and privacy in light of some 7 other goal that was seen as altruistic at the time? 8 Today's most sophisticated 9 internet-connected device is our smartphone. What 10 happens in 5 or 10 years when smart internet-connected 11 devices are pervasive? According to Forbes, 12 internet-connected devices will continue to grow at 13 7.3 percent annually, with industrial IoT projected to be at \$123 billion in sales by 2021. 14 15 The same innovations that brought 16 smartphones into the workplace will bring smart 17 devices into all aspects of our lives. Not just our 18 lives as a consumer, but the way we work, conduct 19 commerce, and manage a global ecosystem will 20 fundamentally change over the next decade. 21 And, third, I want to talk about consumer 22 choice. Consumers should have a choice between a repairable device, a secure device, or a securely 23 24 repairable device, each one with increasing cost at each option, because we're putting more constraints on 25

the engineering process. But forcing this option outside of the design breaks the security model and it breaks the market. Forcing repairability to trump security is short-sighted and will drive up the costs for all consumers as this new constraint is mandated.

6 We're at risk of taking away the ability for 7 manufacturers to design their IoT devices for security and economic competitiveness, because we want dual-use 8 9 devices for work and for play. Additionally, mandates 10 for repairability and security will drive up the cost 11 for dual-use devices that are both highly secure and 12 consumer repairable. Consumers may not want to pay 13 for both, and they should be able to make that choice 14 for themselves.

15 Manufacturers make conscious decisions about 16 what they release publicly, what they share with only their partner networks, and what they keep 17 confidential. For example, many companies already 18 publish their documentation and APIs publicly so 19 20 organizations and individuals can build interfaces. 21 Today, authorized shops and dealers that provide repair have an obligation that a repair is performed 22 23 to manufacturer standards, addressing safety and 24 security issues. Forcing manufacturers to share codes and tools that push beyond what is necessary for 25

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repair inadvertently may cause harm.

2 In addition, it may also result in the 3 information sharing environment that we've built for 4 information security for partner networks to clamp 5 down, inhibiting innovation, growth, and the sharing of security information. So consumers have plenty of 6 7 choices in the marketplace and they can choose some 8 manufacturers that prioritize security and others that 9 prioritize repairability. But there's no reason that 10 legislation should mandate repairability and take away 11 consumer choice between repairability and security. 12 This is a complex issue. There are no easy 13 solutions, but I'd like to reiterate my three quiding 14 points. Don't give manufacturers an out of 15 accountability for security by mandating they open up 16 their devices for repair. Don't reverse the security 17 successes we've already had and don't remove the 18 consumers' options to get their devices repaired based 19 on their level of informed risk appetite and their 20 need for accountability. 21 Thanks for your time. I look forward to 22 your questions. 23 (Applause.) 24 MS. TODARO: Gary, I'm going to start with you. How do you respond to Dr. Crane's argument that 25

1 design and security don't necessarily go hand-in-hand? DR. MCGRAW: I don't think that's what he 2 3 said. I think what he said is designed for repair 4 and designed for security together would be so 5 expensive --6 DR. CRANE: It would be more expensive. 7 DR. MCGRAW: -- that we can't innovate. DR. CRANE: I wouldn't say that we can't 8 9 innovate, but you're absolutely right. We can design 10 for security --11 DR. MCGRAW: I'm just putting words in your 12 mouth. 13 DR. CRANE: But I appreciate you correcting 14 the question, was my point. Thank you. 15 DR. MCGRAW: So my view is that the cost 16 doesn't necessarily have to go up if you have repair 17 as one of your design objectives. So you may not have 18 security as a design objective, by the way. That's 19 not always important, and consumers can decide whether 20 they want something secure or not. Right now, the 21 problem is that consumers are woefully misinformed 22 about a lot of things. Security is one of them. 23 Repairability is another. 24 You sort of assume that you're going to be able to repair some stuff like, I don't know, a 25

1 tractor, you know. Because my father-in-law has 30 2 tractors in a tractor shed and they swap parts all the 3 time. And they keep about five of them running for apple-picking time. And guess what? When that's no 4 5 longer possible, that cuts into the tiny sliver of 6 margin that farming already has. That's a problem. 7 And we have to just recognize that that's a real 8 problem and try to design around it.

9 I think that the real answer is that we can, 10 as high-tech people, cooperate and think about both of 11 these aspects that we may want and create products 12 that can do both that may, in fact, even be cheaper 13 and may serve to open other aspects of the market that 14 would be otherwise closed because of monopoly.

15 So I do agree with your claim that having 16 two constraints is more challenging. But I don't 17 agree that that makes things more expensive. I just think we have to do it. And I think we should do it 18 19 ourselves. That would be great. We have a really 20 crappy track record on that, so it would be a super 21 bummer if the FTC had to make us do it because we 22 should just do it.

23 DR. CRANE: Do it ourselves.
24 DR. MCGRAW: So let's do it.
25 (Applause.)

1 DR. MCGRAW: Sorry, what was the question 2 again? 3 (Laughter.) 4 DR. CRANE: But I like the answer. 5 MS. TODARO: You tell me. 6 DR. CRANE: I like the answer, and I'm happy 7 to respond to any parts of it, too. But like I said, 8 I think we're more aligned than different, as security 9 folk. 10 MR. MCGRAW: So do I. 11 MR. KERCHNER: I should let these two sit together. 12 13 DR. CRANE: You're intentionally in the 14 middle. 15 DR. MCGRAW: There are dangerous batteries 16 between me and him. They might spontaneously combust. 17 So I'm really worried about that. 18 MR. KERCHNER: Nobody wants to sit next to 19 me when I bring these batteries. 20 (Laughter.) 21 DR. MCGRAW: Can you scoot over a little? 22 MS. TODARO: We're going to talk about those batteries in just a second, but Gay has something 23 24 she'd like to say. 25 MS. GORDON-BYRNE: I just wanted to make one

comment for Dr. Crane, is that I'm very personally involved with all the bills that have been presented for right to repair in state legislatures. And the only bill that had any kind of design requirement in it, which was shot down in Washington State, was that there be no glue.

7 Our proposals and our philosophy is that we don't want to make any design requirements. If 8 9 manufacturers want to make stuff that's unrepairable 10 and glued together, that is a consumer choice. It's a 11 design choice; it's a marketplace. The free market 12 will resolve those questions. So I just want to 13 please detach that right to repair legislation, as 14 being proposed, is headed towards, in any way, a 15 design mandate. Because it's not.

DR. CRANE: If I could respond to that, so I disagree. The legislation that I looked at, anytime you put a constraint onto a system that says it needs to meet a particular capability, that becomes a design constraint.

21 MS. GORDON-BYRNE: No, there's not a word in 22 any of these bills that says that.

23 DR. CRANE: I saw elements describing how 24 there were requirements for what manufacturers would 25 release and the necessity to be able to have 1 components and parts within those bills that was 2 more --

MS. GORDON-BYRNE: It does not. No.
DR. CRANE: -- it was taking it beyond
repair. And the problem is that the bills were
inarticulate.

MS. GORDON-BYRNE: Excuse me. Bring up a 7 bill. Put it up on your laptop, and let's read 8 9 through it together. Because you are making 10 extrapolations about the language in the bill that are 11 not there. They are, frankly, not there. And if 12 there are things that are there that are offensive to 13 legislators, they will be more than willing to help them and to revise the bill. But there are no design 14 15 requirements whatsoever.

16 The only requirements of the bill is 17 whatever the manufacturer currently makes available to its "authorized" locations. And that is only what 18 19 they're required to provide, is what they've already 20 created for purposes of repair. If they are selling a 21 service assembly, they don't have to sell a component. 22 They only have to sell the service assembly. If they 23 are putting documentation out on the internet, they 24 just need to make it available. It just needs to be the same. That's all it has to be, is the same. 25

1 MS. TODARO: I'm just going to interject 2 here for a second. The third panel, the next panel, 3 will be discussing some of the proposed legislation. 4 MS. GORDON-BYRNE: Okay, very good. 5 MS. TODARO: So if we can continue the discussion on the arguments in favor and against 6 7 limitations on the right to repair. 8 MS. GORDON-BYRNE: All right. I'll shut up. 9 MS. TODARO: It's a very important 10 discussion, but since there will be another panel that 11 will specifically address some proposed legislation, I 12 think we will move the discussion forward. 13 I'm going to turn a question over to George. There's been a lot of interest from the audience about 14 15 the safety of these batteries, the lithium-ion 16 batteries. And the question that several people have raised is, why don't the OEMs just release information 17 about the different types of batteries to third 18 19 parties? And if that information was out there, would 20 that eliminate some of the risks of the physical 21 safety associated with the batteries? 22 MR. KERCHNER: Yeah, that's a great 23 question. Thanks for asking that. So I think the 24 short answer is no. Because, again, last year, I think there were seven billion lithium-ion cells 25

1 manufactured last year, right? So having someone -- a 2 consumer, for example -- understand the difference 3 between that 18650 or the next 18650 or this polymer cell from another polymer cell is very difficult. And 4 5 I think it was mentioned on the first panel, there's a 6 lot of counterfeiting that's going on in the 7 marketplace, right? So having that information -just handing that information over to the consumer may 8 9 not be enough.

In addition, because these batteries -- when 10 11 you're electrically connecting batteries -- are 12 designed as a system -- again, the battery's talking 13 to the device; the device is talking to the charger. There's a lot of complexity there. And those 14 batteries and those devices were manufactured to 15 16 certain safety standards. And allowing consumers to 17 be in there to repair those without that knowledge of 18 those safety standards is a big concern for us.

In addition, and I have to mention this, that if a consumer repairs a battery, a multi-cell battery like this, that's a completely different battery design. And if that consumer takes that product or that battery on board an aircraft when they're traveling by air, that's a violation of US and international standards. Again, because that battery

1 design was tested to a certain specification. It's 2 required by the Department of Transportation, 3 international organizations. And any change to that design is going to be a different battery design. 4 5 It's not going to be the same battery that was tested 6 to a certain standard. 7 And in order to carry those onboard the aircraft as passengers, if it's an untested battery, 8 9 that's a violation of federal as well as international 10 standards. I just wanted to point that out. 11 DR. MCGRAW: Why do we want them again? 12 MR. KERCHNER: It's an awesome technology. 13 DR. MCGRAW: Oh, okay. 14 MS. TODARO: Gay, is there any evidence that 15 supports the argument that parts used by independent 16 repair shops are more likely to be counterfeit? Or 17 what's your argument or response to an argument that 18 independent repair shops are more likely to use 19 products that may be counterfeit? 20 MS. GORDON-BYRNE: I wouldn't say so much 21 counterfeit as I would say they may not be the same 22 quality. And the reason is that if the manufacturers 23 will not sell their parts, people are really highly 24 demanding repair and they will seek out parts. And they will seek out parts on eBay and on all sorts of 25

-- any way that they can, because the manufacturers
 won't sell the parts. And this includes batteries, as
 well.

So there is no certification for parts, as 4 5 was talked about earlier. There's no way for a consumer to know if a part has been blessed or not 6 7 blessed. Just as in the auto industry, when you go into a dealership and they say, do you want an 8 9 aftermarket alternator, an OEM original alternator, or 10 a rebuilt OEM original alternator? You have those 11 choices. In the electronics world, those choices 12 don't exist.

13 If you can't buy the OEM original, which is 14 the de facto situation right now, you're always buying 15 a brand X, and you don't know how good it is. It's 16 probably functional or you'll immediately reject it as 17 a buyer.

18 Whether it's counterfeit, I can't speak to 19 that. I know there's some evidence that there's a lot 20 of counterfeit electronics. But that, I think, is 21 more of a problem of the OEM policing their supply 22 chain more effectively than they do.

But, basically, consumers want original parts. And if they can't get them, they're going to get a substitute. The quality is variable, and a lot

1 of our small repair shops have a lot of trouble 2 acquiring parts. But in the enterprise scale 3 equipment, they are acquiring parts off of existing technology. So they're taking it -- like Jennifer 4 5 said, they'll take a power supply off of something 6 that's not working for some other reason and they'll 7 insert that. So it's an original part. It's an 8 authentic part. It's just really hard to do with 9 things that are consumable, like batteries and glass. 10 MS. TODARO: So, George, if the OEM parts 11 were sold directly to the independent repair shops,

would that alleviate some of the concerns that you

13 have?

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14 MR. KERCHNER: Well, again, not necessarily. 15 If it's an authorized repair facility that has been 16 trained in how to replace the battery, how to respond 17 to thermal events involving batteries, understanding 18 the entire safety system associated with that battery, 19 that's the model our members support. Again, there 20 are thousands of authorized service centers for the 21 products that our members manufacture. They've gone 22 to great length to train all those employees to understand how to properly install those batteries. 23 24 If it's installed improperly by an independent repair facility that's not authorized, 25

1 they could have installed it properly, but down the 2 road, if that phone or that notebook or that tablet 3 gets dropped and that battery gets jostled around, that's where the damage could come, especially for 4 5 these polymer cells. And, again, this is the preferred form factor for all those thin notebooks and 6 7 cell phones and such that we have. And it's flexible. 8 There's some flexibility there.

9 If you damage that separator -- and again, 10 in our comments that we filed with the FTC, there's a 11 great example of a phone that was repaired by an 12 unauthorized service center, where a screw was left 13 inside the phone. It punctured the cell, caused a 14 thermal event on an aircraft. And those are the kind 15 of things that, again, we have to deal with.

16 And at the end of the day, if it's a lithium-ion battery incident, it's a black eye for the 17 18 whole industry, right? It doesn't matter whose 19 battery it was, if it was an Apple product or a 20 Samsung product or an LG CAM product, whosever product 21 it is, their name is in the headline, right? So we're 22 very sensitive to the fact that our members are very supportive of the whole authorized repair facilities. 23 24 And that's why they go to great length to train their employees to understand those safety issues. 25

1 MS. TODARO: Dr. Crane, can you talk a 2 little bit more specifically about the cybersecurity 3 risks that you see associated with third-party repair? DR. CRANE: Fundamentally, if your -- so 4 5 there are two key aspects to that. One is to the 6 device and the other is to the design. So first to 7 the device is if you are changing out any component at 8 the hardware level with another piece of hardware, 9 you're not able to provide the same level of assurance 10 that something else didn't happen. So that's the 11 first key piece of that. 12 And we've gotten a lot better with built-in 13 security modules, TPM modules, signing keys on devices 14 to try to protect those crypto devices, protect those 15 secrets on the device, and making sure that the right 16 integrity and relationships with those components are 17 preserved helps to provide that security integrity on the specific device. 18 19 The second one is that it's a fundamental 20 rule of security that the best security is -- like 21 with a crypto algorithm -- that it's open to the 22 public. It's open for inspection. Good crypto 23 algorithms are those that are open for the public and 24 for inspection. What's not okay is when you open up the signing keys, the secrets inside. And the 25

1 challenge has been that in the repair conversation, it 2 has not been articulated enough. We haven't had 3 enough of a security discussion in here to make clear what will be mandated to be released and where the 4 5 overreach is. And that's why I'm glad that we're 6 having this conversation now. 7 MS. TODARO: Gary? 8 DR. MCGRAW: I've got a question. So do you 9 believe in free computation, that you should be able 10 to compute stuff? 11 DR. CRANE: You mean -- what do you mean? 12 DR. MCGRAW: People. Like should people be 13 allowed to compute things, run software, do computation or should that be controlled? 14 15 DR. CRANE: Well, it depends on what the 16 computation does. Computation to calculate the 17 nuclear control secrets, right? 18 DR. MCGRAW: Yes, good. So sometimes it 19 does need to be controlled, and other times, it may 20 not need to be controlled. 21 DR. CRANE: Yeah. It depends on what the purpose is and what you're doing. 22 23 DR. MCGRAW: So if we build a security model 24 for a consumer device that is the same model we use for nuclear secrets, is that overkill? 25

1 DR. CRANE: It depends on what the cost is 2 going to be, right? If a consumer device, that 3 security module, can be computed and it's the same one that you're providing and it's purchasable for a 4 5 consumer at the same price point, it's a good thing that it's more secure. 6 7 DR. MCGRAW: So I remember an iteration of this kind of conversation intellectually about, I 8 9 don't know, the late '90s, when Microsoft was talking 10 about putting a security code processor on some of 11 their motherboards. And the thinking was, well, 12 that's good for some aspects of security, but what if 13 Microsoft decides that only Microsoft signed code 14 should run on that platform because security? That's 15 taking away computation freedom. 16 And at the time, that was used to push back 17 against this overreach of a monopoly, at the time. 18 And I think it was done properly. And, frankly, I 19 think we're in the same place right now, where we're 20 using security as kind of this shield for a land grab 21 that is unnecessary. 22 DR. CRANE: Right. So the instance you're referring to was some of the restrictions where you 23 24 wouldn't be able to run other operating systems on Microsoft hardware? 25

1 DR. MCGRAW: Other software at all. DR. CRANE: Right. No Star --2 3 DR. MCGRAW: It turns out other operating 4 systems --5 DR. CRANE: Yeah, no StarOffice, no OpenOffice, no Linux systems. 6 7 DR. MCGRAW: No Linux. 8 DR. CRANE: No Linux systems on those. 9 DR. MCGRAW: Now Microsoft sells Linux. 10 DR. CRANE: Right. So the issue is, while I 11 think that's an important piece of the conversation 12 when we're talking, I don't think that that's germane 13 to the repair conversation. Because we're not talking -- what you're describing is being able to use 14 15 software outside of the original manufacturer design 16 specifications to have the openness to compute other things on it, as well. And that's a modification. 17 18 DR. MCGRAW: Because it was designed 19 incorrectly. DR. CRANE: That's a modification and an 20 21 enhancement, not a repair to manufacturer standards. 22 And it is a good and important conversation to have, 23 but not part of the repair discussion. 24 DR. MCGRAW: Yeah. I think you and I agree that they can be orthogonal and they probably ought to 25

1	be orthogonal. So I get worried when we tie this
2	notion of security as, oh, my God, that's going to
3	break you know, if we add repair, it will break
4	security. I think that's just indicative of really
5	bad security design.
6	DR. CRANE: Right, and there's plenty of bad
7	security out there.
8	DR. MCGRAW: Oh, man, there's
9	DR. CRANE: Already, yeah.
10	DR. MCGRAW: I'm with you on that. So
11	there's unwashed horribleness that we don't even want
12	to talk about. But among the people that are trying
13	to build stuff for people to use and be secure, we can
14	make different decisions. And we can make systems
15	that are able to be repaired and also secure at the
16	same time.
17	DR. CRANE: And we've had a lot of successes
18	in doing that as security engineering processes and
19	security engineering I mean, a lot of the seminal
20	work that you've done has been very helpful, right?
21	DR. MCGRAW: I did that?
22	DR. CRANE: Your top 10 security things that
23	need to happen when you're building secure software.
24	But all that is at the manufacturer elements, at the
25	and improving those elements. And we don't want to

1 begin putting constrictions on and lose any of that 2 because we now have this new constraint of repair. 3 DR. MCGRAW: I see your point. I don't think we have to, but I see your point. So let's have 4 5 the market figure that out. But the problem is that 6 if we're marketing these things -- they used to be 7 marketed towards tiny, so small was the new big, and 8 then skinny. Now, skinny is the new big, but big is 9 the new small. I don't know. It's very confusing. 10 But, apparently, it changes battery shape, right? 11 DR. CRANE: Right. 12 DR. MCGRAW: And people want the thing, 13 because -- I don't know. What's Apple's marketing budget again? Is it little? I think it's not little. 14 15 MS. GORDON-BYRNE: It's bigger than mine. 16 DR. MCGRAW: I'm an Apple shareholder, so that's cool. But, I mean, the thing is a lot of these 17 18 consumer wants and desires are driven by advertising 19 and they're just a coolness factor. They're not 20 driven by security or anything else. And many of the 21 factors are invisible to consumers. 22 Who said, in the first panel, nobody knows 23 whether something can be repaired when they buy it at 24 the store? Was it your mouse we were talking about? You bought a Logitech mouse? What the hell. 25

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(Laughter.)

DR. MCGRAW: I thought you were a geek.Sorry, that's Paul over there.

4 So the problem is that these things like 5 repairability and security are invisible to consumers. 6 And the claims that are made -- well, there aren't any 7 claims made. So maybe we should fix that so that 8 people can make a more informed choice when they buy 9 stuff.

10 MS. TODARO: George, I just want to have a 11 followup question to that. Do you agree that the 12 design decisions are not made for security or safety 13 reasons?

14 DR. MCGRAW: What?

MS. TODARO: I think on -- for George, I'm sorry.

On the earlier panel, we heard that design decisions are often just made in response to consumer demand. And there was some discussion about it. He says to keep the devices together. So I'm wondering what your thoughts are on whether or not certain design decisions are made specifically with regard to the safety of the lithium batteries.

24 MR. KERCHNER: Oh, absolutely. And, again, 25 characterizing the design choices and repair policies 1 as repair restrictions, I think, is incorrect. I 2 mean, again, our members manufacture the safest 3 batteries in the world, right? And our members manufacture the safest products in the world. And 4 5 that battery manufacturer works very closely with that product manufacturer. And that product manufacturer 6 7 goes to visit that battery manufacturing facility to 8 make sure they're designing and manufacturing the 9 safest batteries in the world.

10 And, again, that relationship between the 11 product manufacturer and the battery manufacturer to 12 manufacture a product that the consumer wants, whether 13 it's a thin -- you know, as Gary said, a thin phone, that's the direction those manufacturers or products 14 15 are going to go. If the industry or the consumer 16 wants those thin products, those are the products our 17 members are going to manufacture. But, again, for our 18 members, it all goes back to making sure it's the 19 safest product they can put in the marketplace.

20 DR. CRANE: Christine, can I address that, 21 too?

22 So I need to recharacterize, also, the way 23 you stated that. You said, are design decisions not 24 made for security and safety. And I think it's the 25 complete opposite, where there is this challenge of

1 this assumed element of the restriction component of 2 this panel. Because I want to bring up what Gary just 3 shared, is it would be great if we could get people to make consumer-based buying choices because of the 4 5 security of the device or the repairability of the device, in addition to the features of the device and 6 7 all those -- those are design functions. But saying 8 that a product is designed without any of those 9 considerations -- it doesn't magically show up on the 10 market.

11 Take, for example, like I mentioned during 12 my opening remarks, the improvements over the past 13 decade in security so that we're able to take what was just a consumer device that we would never let into 14 15 the enterprise -- that's where BlackBerry was. That 16 was the domain of -- you had enterprise-focused 17 technology and consumer-focused technology. And, now, 18 you've got the smartphones that are the same device 19 both in the consumer space and in the enterprise 20 space.

21 DR. MCGRAW: In between, what caused that 22 was this thing called the internet.

23 DR. CRANE: And all the other great features 24 of it.

DR. MCGRAW: I'm totally serious. That

1 changed everything. So the idea of going, well, there 2 was some enterprise stuff and then there was the 3 consumer stuff, and the consumer stuff was better, 4 well, they adopted the internet. 5 DR. CRANE: Well, it was the demand that drew it in, right? 6 7 DR. MCGRAW: Yeah. DR. CRANE: So my point being that it wasn't 8 9 done without consideration of security. It was done 10 because consumer choice came in. And enterprise 11 buyers are consumers, too, when you have a dual-use 12 device like the ones we're talking about. 13 MS. GORDON-BYRNE: Okay. I just kind of 14 want to see if we can pull ourselves back from 15 batteries and talk a little bit more generally about 16 repair. Because batteries are really a consumable, 17 and they are -- they determine the lifetime of a product if they are not replaceable. And I think the 18 19 battery industry could do a heck of a lot better job, 20 or at least the designers of products could do a heck 21 of a lot better job, selecting batteries that are 22 safer to replace. 23 So we're not saying you can't design things 24 that are unsafe, which is apparently common. And it would be nice to know if they are safe. But for 25

1 goodness sake, at least make them safe enough to
2 remove and replace, because that determines whether or
3 not a \$1,000 product is at end of life in 18 months or
4 a \$600 -- or it doesn't really matter, but as soon as
5 you insert something that has a finite lifetime into a
6 product, that is the end of the product.

7 So I don't see batteries as being a problem 8 for repair. I think it's a design problem. And if 9 federal agencies want to get involved and say, we 10 don't want to have batteries in our consumer products 11 that don't do X, Y, and Z, fine. That doesn't alter 12 the need for repair.

Same thing with security. I have yet to see 13 14 an argument that says that if you open this product 15 and you replace a memory card with another memory 16 card, particularly if the memory card is the same 17 brand as the memory card, that creates a cybersecurity risk for anybody. So I want to live in the world of 18 19 the practical. I'm dealing with things like 20 refrigerators that have password protection on parts 21 for no reason other than to require a service call. 22 Example, refrigerator has a bad digital 23 thermostat. Customer who's a friend of mine, smart 24 enough, figured out what the part was, ordered the part. Part shows up, puts it in. It says, input 25

password. Calls up GE. They said, we can't give you the password, you have to have a service tech come out and input the password.

That's the kind of stuff that's thwarting 4 5 repair. And I don't think anybody here is seriously 6 thinking that's a problem of batteries or a problem of 7 cybersecurity. That is a problem of the manufacturer 8 trying to monopolize repair because maybe they want 9 the repair revenue or maybe they want the dealerships 10 to have a supporting revenue base so that they can 11 stay in business. But whatever it is, it's not 12 security and it's not safety. It is money. And we 13 have to work on that.

14

(Applause.)

MS. TODARO: Gay, do you have any evidence that supports the argument that repairs done by OEMs or authorized repair centers are a profit center of any kind?

MS. GORDON-BYRNE: Oh, absolutely. I used to work for OEMS. Our average profit margin on an enterprise repair was 95 percent, which meant that if a competitor were to come in and say, I could do 50 percent off, the customer was like, wow, how can you possibly do that? And everybody in the back is going [snickering]. Of course.

1	The cost of parts is negligible. It's all
2	cost of labor. And if you can have competition for
3	repair, just like you do with cars, a manufacturer's
4	labor rate could be \$800 an hour, as was Tufts
5	University told us.
6	DR. MCGRAW: By the way, that's beginning to
7	change now. I have one of those new cars that has
8	more computers than car parts, and getting that thing
9	repaired is a pain in the ass.
10	MS. GORDON-BYRNE: Yeah.
11	DR. MCGRAW: We tried to get a windshield
12	replaced. Nope.
13	MS. GORDON-BYRNE: Yeah. So there's a lot
14	of competition will make everything better. You'll
15	either get better service, better availability,
16	possibly lower costs, not necessarily. Cost is just
17	one of many elements. But, right now, we're being
18	blocked from having any of those choices as consumers
19	and we're being told we're going to hurt the
20	manufacturer.
21	We're not hurting the manufacturer, folks,
22	when we repair our stuff. It's our stuff. We bought
23	it. They've already been paid for all of their IP.
24	They've been paid for all of their R&D. Their
25	investors have been rewarded or not. And there's no

reason that they have to then monopolize repair in
 order to get more money, because that's a tying
 agreement, which we're not supposed to have.

So let's get away from this whole battery 4 5 thing and this whole security thing and focus on things have to get fixed. And we can't fix them now 6 7 because we're being told we can't buy the parts, we 8 can't buy the tools, we can't get the diagnostics, we 9 can't get the manuals, and, oh, by the way, we're 10 going to sell you things that are unsafe and they're 11 going to blow up, and, therefore, you shouldn't be 12 allowed to fix them. I find this absolutely 13 ludicrous.

14 The cure for unsafe products is more repair. 15 The cure for getting rid of faulty parts is more 16 repair, not less. If you have something -- like the 17 famous Samsung exploding Galaxy, they designed that 18 battery with such poor tolerance it went off in flames 19 by itself. Had they made that battery designed so 20 that the battery was replaceable, it wouldn't have 21 been a \$7 billion loss. They would have recalled the batteries, popped in the new batteries. Things would 22 23 have been fine. It's just the money. It's just the 24 money.

25

MS. TODARO: Dr. Crane, do you agree that

1 there are certain types of repairs that could be made 2 without compromising a product's security? 3 DR. CRANE: Well, yeah, I think we already 4 covered that. But since you've given me the mic, I 5 need to say here, I'm a security guy, so I don't 6 understand --7 DR. MCGRAW: I also have a mic, so I'm a better security guy that can use my mic. 8 9 (Laughter.) 10 DR. CRANE: Yeah, but I spoke first. So I do not want to dismiss security or 11 12 safety from this conversation. And it's important to 13 keep it part of it. I'm excited that we're able to have a conversation about security outside of our 14 15 little nerd world of security wonks. So please don't 16 dismiss it. 17 MS. GORDON-BYRNE: How about an example? 18 DR. CRANE: It's important. 19 MS. GORDON-BYRNE: How about an example on 20 an iPhone? How does a consumer -- how does Theresa 21 repairing an iPhone create a security problem? 22 DR. CRANE: So you actually led to that when 23 you said if you open a product and you change the 24 memory card and it's the same model memory card, how does that cause an issue? And the issue, while you've 25

1 got one instance there, which -- ignoring the fact 2 that you would have to validate if that really was the 3 same model memory card --4 MS. GORDON-BYRNE: Let's say you bought it 5 from Apple. 6 DR. CRANE: -- and not just one where they 7 had scratched off, because I had to deal with this before with counterfeit. 8 9 MS. GORDON-BYRNE: No, but let's say you 10 knew --11 DR. CRANE: Hold on. Let me finish. Where 12 you had to scratch off the manufacturer and you write 13 in a new manufacturer. Now, you're dealing with 14 counterfeit parts. I mean, I had to deal with these 15 before. And so you have to then do validation and 16 testing and verify that this really -- you know, 17 because there might be a serial number embedded in the 18 silicon to be able to get to that level. So all that 19 is a higher level of due diligence that needs to 20 happen during the repair process to get it back to the 21 point where there actually was a concern. 22 And if you don't do all that, if you just 23 have to go with whatever part you can get your hand 24 on, you're putting an unknown into your trusted environment. And that's where the security issue 25

1 shows up.

2 MS. GORDON-BYRNE: So if the product has a 3 part replaced and it executes all the manufactured 4 diagnostics, what's wrong? 5 DR. CRANE: I think I just covered that, 6 right? 7 MS. GORDON-BYRNE: No, if the part isn't an authentic part and it still works fine and it executes 8 9 all the manufactured diagnostics, what's wrong? 10 DR. CRANE: Because when you -- we've all 11 taken our car in before and had them run a diagnostic 12 and they can't find the noise while it's in the shop. 13 So you have to drive it down the road and, all of a 14 sudden, the problem comes back and you bring it back. 15 MS. GORDON-BYRNE: We're just talking 16 electronics right here. 17 DR. CRANE: Just because it runs the 18 diagnostic at that point doesn't mean that something 19 else doesn't happen later with a failure or something 20 else. 21 MS. GORDON-BYRNE: Okay. So the standard 22 for the billions and billions of dollars that have been traded in used equipment around the world since 23 24 the beginning of the computer industry has always been it runs manufacturer's diagnostics. If you buy a \$10 25

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1
      million IBM mainframe in London and you ship it here
 2
      and you turn it on and it runs IBM diagnostics, IBM
 3
      puts it on maintenance, perfectly good product, what's
      different? If it runs diagnostics, it runs
 4
 5
      diagnostics.
 6
                 DR. CRANE: Are you running it continuously?
 7
                MS. GORDON-BYRNE: No. There's a whole
      process in repair --
 8
 9
                 DR. CRANE: Are you continuously monitoring
10
      to make sure that the device is still operating with
11
      the same security parameters, that the certificate
12
      hasn't been compromised?
13
                MS. GORDON-BYRNE: But this is hardware.
14
                 DR. CRANE: I mean, in security, we do it
15
      all the time.
16
                MS. TODARO: This is not a security
17
      certificate.
18
                 DR. CRANE: It's continuous monitoring. We
19
      continuously --
20
                MS. GORDON-BYRNE: Okay, but that's
21
      software.
22
                 DR. CRANE: -- monitor for security
23
      requirements.
24
                MS. GORDON-BYRNE: But that's software.
      We're talking about a hardware repair, a defined,
25
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1 discrete event.

2	DR. CRANE: No, it's because software embeds
3	in the hardware software embeds in hardware. So
4	we're always looking to see if a certificate has been
5	recalled because it's been compromised.
6	DR. MCGRAW: Wait, is that kind of like
7	MS. GORDON-BYRNE: Hold on, this is crazy.
8	DR. MCGRAW: Is that kind of like pancake
9	mix has flour in it, so if you're the flour seller,
10	you should own the pancake mix market?
11	DR. CRANE: No.
12	DR. MCGRAW: Okay.
13	DR. CRANE: Yeah.
14	MS. GORDON-BYRNE: All right.
15	DR. MCGRAW: That's the monopoly market.
16	MS. GORDON-BYRNE: I'm finding this insane.
17	MS. TODARO: Excuse my ignorance, but if
18	there are certain repairs that can be made that don't
19	compromise security, but those don't necessarily
20	those aren't necessarily hardware repairs, what types
21	of repairs could be made that wouldn't compromise
22	security?
23	DR. CRANE: Now we're getting to some great
24	where there needs to be some more security research
25	done.

1 DR. MCGRAW: The answer is it depends on the 2 design. And if we allow the people who control those 3 design decisions to also control the right to repair, then we have the wrong people controlling all of the 4 5 variables. 6 (Applause.) 7 MR. KERCHNER: You've got a lot of fans here, don't you? 8 9 DR. MCGRAW: Yeah, I hired them. You should 10 see Twitter, man. 11 MS. GORDON-BYRNE: I'm not good at keeping 12 my temper. 13 MS. TODARO: We talked a little bit earlier 14 about consumers making a choice at the time of 15 purchase, whether or not they're aware of the fact 16 that a product would be particularly repairable. What 17 type of information would consumers need to have at 18 the time of purchase? And is anyone on the panel 19 aware of specific products currently that do make that information available? 20 21 DR. MCGRAW: I think you can start it out 22 the other way, like can't be repaired. If it can't be repaired, it should say, can't be repaired. And then 23 24 we'll do the other thing later. 25 MS. TODARO: But would it be certain aspects

1 of the product couldn't be repaired? I mean, are 2 there limits on --

3 DR. MCGRAW: There are certain products now 4 that my --

5 MS. TODARO: -- the disclosures that would 6 need to be --

DR. MCGRAW: -- understanding is they can't be repaired, like the whole damn thing. So can't be repaired. Just if the whole thing can't be repaired, you have to say so. And then we'll see if that gets us anything. Yeah.

12 MS. GORDON-BYRNE: Chances are that if it's 13 been manufactured and it's not glued together, it can be repaired. It's a question of access to parts and 14 15 also time. Because you can repair a lot of things 16 that nobody wants you to repair if you're diligent and 17 you have a multimeter and an oscilloscope and a whole 18 lot of time on your hands. You can figure it out. 19 But it doesn't -- consumers wouldn't do that.

20 DR. MCGRAW: I mean, security's always had 21 the same problem. It's a really good question and no 22 one knows what the answer is. Because you see things 23 like military grade cryptography.

24 DR. CRANE: Right.

25 DR. MCGRAW: To this day, I don't even know

what the hell that means. That is a meaningless
 statement. But some people think that that's a
 requirement and they even put it in the procurement
 stuff.

5 DR. CRANE: It goes back to marketing. So I 6 do want to share, though, I like it from the snark 7 side of it, but I do want to highlight the Government 8 has put out good security standards from NIST and NSA 9 and some of the crypto standards that they've had. 10 And the more that we can have manufacturers follow 11 that -- and the good ones do -- to build better 12 security into their devices based on those open 13 standards and security patterns, it helps protect all 14 of us. 15 DR. MCGRAW: Here, here. Excellent. But 16 that's not a government mandate. 17 DR. CRANE: No, that is not a government 18 mandate. 19 DR. MCGRAW: Just to be clear, it's really 20 not. 21 DR. CRANE: Or legislation. It is voluntary to adopt those, absolutely right. 22 23 MS. TODARO: Gay, are you aware of any 24 evidence that consumers research the repairability of

25 devices at the time of purchase?

MS. GORDON-BYRNE: I think you might want to ask Kyle Wiens in the next panel about that, because he does rate products for repairability on his website.

5 MS. TODARO: And a followup to that 6 question. We've heard anecdotally that consumers may 7 care about this issue. Do you have any research that 8 suggests that consumers do care about the 9 repairability at the time of purchase?

10 MS. GORDON-BYRNE: Yes, and the answer is is 11 that when we started asking consumers to write their 12 legislators in support of right to repair, we've had over 80,000 of them write their legislators in support 13 of right to repair, and only in those states where 14 15 we've actually had bills moving. So in New York, it's 16 over 30,000. And they write letters. They write 17 whole letters saying, I can't fix this and I couldn't fix that, and my mother is this. They're very 18 19 poignant. Consumers really do want to fix their stuff. 20

But I can't tell you that we had any kind of non-response survey, because we didn't approach it that way.

MS. TODARO: Is there any way for a consumer who brings their product to a third-party repair shop to know whether or not that third party -- to vet that third party, I guess, to know if they have the expertise to fix a particular device?

4 MS. GORDON-BYRNE: There's no formal way. 5 It's exactly the same process you'd go through in 6 hiring a plumber or an electrician or a car repair quy 7 or a babysitter. You look for reviews. You ask for 8 recommendations. You know, there's so many online 9 review sites now, it's hard to say that consumers don't have those tools. But in most states, there's 10 11 no legislation -- there's no licensing process. 12 There's no certification process.

13 All your certifications are either industry 14 certifications that are created by the manufacturer as 15 a testing program for their employees or their 16 extended programs, or they may be some of these 17 low-level certifications that kids get in high school, like the CompTIA A+ certification. There's no 18 19 national one way to do any of this stuff. So it does 20 fall on the consumer to use their own due diligence. 21 MS. TODARO: Did you have a thought? 22 MR. KERCHNER: Yeah. I mean, it's a great 23 question. But, again, that's the reason why our 24 members have these authorized repair facilities. The consumer knows that if they're at the authorized 25

1 facility, the employees in there, the engineers, the 2 technicians or whatever have been trained on how to 3 properly repair that \$500,000, \$2,000 device that the 4 consumer wants repaired. So, again, that's the 5 benefit of those authorized repair facilities. 6 DR. MCGRAW: So when cars become electric, 7 because I think that's happening, are there going to be only authorized car repair dealers because of the 8 9 battery? 10 MR. KERCHNER: Well, there are specific 11 garages now, absolutely, that can only repair that 12 battery if that's what needs to be repaired, 13 certainly. 14 DR. MCGRAW: What about the rest of it? 15 MR. KERCHNER: What about the rest of it? 16 DR. MCGRAW: That was the question. If you don't have a battery problem, but you have a car 17 18 problem in your electric car --19 MR. KERCHNER: So again--20 DR. MCGRAW: -- isn't it too dangerous to --MR. KERCHNER: So if I have a General Motors 21 Volt or a Bolt, whatever, I'm going to go into a GM 22 23 garage that has that ability to repair that particular 24 product, whether it's the battery or whether it's the electronics in that car that helps operate -- that 25

1

connects with that battery.

DR. MCGRAW: So all the car guys are SOL? 2 3 MR. KERCHNER: Well, no. I mean, if they get the proper training, they're going to be able to 4 5 fix those cars, just like they have over all these 6 years. All those guys that work in those garages for 7 the last --8 DR. MCGRAW: Not the ones who work for 9 whatever, Corporation X, the ones who repair cars, 10 like say in Vermont. 11 MR. KERCHNER: What's the question? 12 DR. MCGRAW: They're SOL? Is that right? 13 MR. KERCHNER: The guys in the garages? 14 DR. MCGRAW: Yeah. 15 MR. KERCHNER: Well, if they have the proper 16 training, they can certainly fix the cars, certainly. 17 DR. MCGRAW: Well, if they get the parts, 18 right? 19 MR. KERCHNER: At, again, authorized service 20 centers. 21 DR. MCGRAW: The prosecution rests. 22 MS. TODARO: Sounds like (inaudible) 23 (Laughter.) 24 MS. GORDON-BYRNE: The authorized network is a marketing advantage, absolutely, a marketing 25

advantage for the manufacturers. They are not going to suddenly go out of the repair business, by no means. Back before 2000, when repair was widely, widely competitive and available in the computer industry, the manufacturers, even with these huge discounts, were still getting 85 percent of the business.

8 So right to repair allows for competition. 9 It doesn't guarantee anyone will win. It doesn't 10 guarantee that a lousy repair shop will stay in 11 business and it doesn't mean that a lousy dealership 12 will stay in business. It just means opportunity. 13 MS. TODARO: We've talked about some of the 14 security and safety risks associated with or 15 potentially associated with third-party repair, but 16 aren't those risks still present if you have an 17 authorized repair provider making the --MS. GORDON-BYRNE: Yeah, absolutely. 18 19 MS. TODARO: -- repairs?

MS. GORDON-BYRNE: If a product is made so that it's dangerous to repair, it's just as dangerous for an authorized tech to repair it as anybody else, which is why there's things called recalls. There's a lot of electronics that get recalled from time to time, primarily power supplies and power cords because

1 that's where the most risk is. Almost all of your 2 electronics are transformed low voltage, and so it's 3 very hard to actually hurt yourself once it's detached from live voltage. 4 5 So the necessity of -- HP recalled 6 million 6 power cords not long ago and it wasn't because they 7 wanted to. They had a flaw. And it wasn't a big 8 deal. They just replaced all the power cords. It's 9 not unusual for these things to happen. But they are 10 called recalls. 11 MS. TODARO: George, you have any followup? 12 MR. KERCHNER: No. 13 MS. TODARO: In terms of connected devices, 14 are the security risks greater when you have a 15 connected device? And if so, can you elaborate? I 16 guess this goes to Dr. Crane and Dr. McGraw. 17 DR. MCGRAW: You want to go first? 18 DR. CRANE: Sure. 19 MS. TODARO: Can you elaborate on that? 20 DR. CRANE: I don't have the cute quips that 21 you always keep coming up with. Very clever. 22 DR. MCGRAW: That's okay. I'll sell you 23 one. 24 DR. CRANE: I'll take it. 25 (Laughter.)

1 DR. MCGRAW: I just used it, though. 2 DR. CRANE: I'll take used ones. So today, 3 it sucks, right? I mean, so really, we need to talk about today and then tomorrow. We have some 4 5 manufacturers who have better security processes 6 than others. And they're the ones that consumers 7 really are drawn to. We then have a whole lot of 8 manufacturers that aren't there because it costs money 9 to do good security. We see that problem all the time 10 with everything from flaws in IoT devices, invasions 11 of privacy, botnet proliferation going through smart 12 devices. But the risk is that as we adopt those smart 13 devices into our lives more, security needs to come 14 along with it. 15 And if security isn't built into the design 16 process or if it's made as a trade-off so that we can

have more open access to the device, that's something that's going to cause -- it could have an increased risk than if we weren't just to be able to hold better security, engineering, and design principles.

21 DR. MCGRAW: Yeah, I think that's exactly 22 right. The problem is when you connect something to 23 the internet, you connect it to -- it's just like 24 putting it out there in the street. So stuff can 25 arrive. It can be bad stuff. People can do bad

things. They can hit your thing with a hammer. They
 can do all sorts of bad things to your device because
 you put it on the internet.

But we're rushing to put a bunch of stuff on 4 5 the internet. And as Earl said, sometimes people don't care about security, so they might just ship an 6 7 IoT light bulb that has a username and password that are admin/admin and everybody knows. And all of a 8 9 sudden, you get the Mirai botnet out of that. 10 So the challenge, though, is that once we're 11 connected, maybe we can actually fix some of those 12 security problems, too.

13 So back in the old days, we used to worry 14 about patching software. But we've come to realize 15 that we can't build perfect software, even if 16 everybody reads my books, which I hope everybody does. 17 The problem is that it's very hard to do, and so 18 unanticipated things happen. The threat landscape 19 changes. All the things you said about continuous 20 monitoring are right on the money. The issue is we've 21 got to be able to get to that device to fix it, to 22 repair it, even if you're the manufacturer and you want to repair it. A patch is a repair that comes 23 24 from the manufacturer of that software.

25

DR. CRANE: Yeah.

1 DR. MCGRAW: And so those mechanisms already 2 need to be in place, in some sense, for software to be 3 patched when we have internet connectivity. So internet connectivity is a double-edged sword. It's 4 5 like a security disaster and it's also our only 6 security hope. 7 DR. CRANE: Yeah. I would love to see the FTC -- rather than trying to look at issues kind of 8 9 just like from a restriction standpoint, how could we 10 encourage better security in our connected devices? 11 And if we could start making it more aware so that 12 consumers can make a more informed decision about 13 security and giving them that choice would help all of 14 us, especially as our neighbors all get 15 internet-connected devices. 16 DR. MCGRAW: That's exactly right. 17 MS. GORDON-BYRNE: Yeah. One of the 18 distortions we see in the repair marketplace -- and I 19 think it's increasing -- is the number of 20 manufacturers -- again, because repair has a very 21 lucrative aspect -- is the increased number of links 22 to getting the software patches and fixes that belong 23 for security as a condition of allowing a hardware 24 repair. So they've linked two pretty different things in terms of skill sets. 25

1 You've got a hardware tech like Theresa 2 that's going to open stuff up and make physical 3 repairs, but if she can't do that because there's some software certificate that she doesn't have or the user 4 5 can't get, then the device isn't getting updated and 6 the consumer's not getting a repair. So these things 7 are blocking each other, too. 8 DR. MCGRAW: Yeah, so that's bad design. 9 DR. CRANE: That's bad design 10 MS. GORDON-BYRNE: I agree. It's totally --11 DR. CRANE: That is not an issue of repair, 12 though. 13 MS. GORDON-BYRNE: No. 14 DR. CRANE: That is an issue of the 15 engineering and the market. 16 MS. GORDON-BYRNE: Yes, very much of the 17 market. DR. CRANE: I'm glad you brought this up, 18 19 because kind of one of my favorite examples -- you 20 would be surprised how many instances of Windows XP 21 are still out there and still running critical 22 systems, critical ICS systems. 23 DR. MCGRAW: ATMs. 24 DR. CRANE: Yeah. 25 MS. GORDON-BYRNE: COBOL.

1 DR. CRANE: I've got hacked into a few of 2 those by the bank. So this is an issue that's not 3 unique to repair. It's an issue that's unique to all 4 of us needing to improve security so that we have --5 so that we're able to build good software, deploy good 6 software, and put security out there to be paramount. 7 But the important takeaway is that that's not unique 8 to repair -- I'm repeating myself -- not unique to 9 repair and doesn't need to be driven by any legislation around repair. That gets really to having 10 11 better security and putting security first in the 12 marketplace. 13 MS. GORDON-BYRNE: We agree. Stunning. 14 MR. KERCHNER: First time. 15 MS. TODARO: A question from the audience 16 about IoT devices. Dr. Crane and Dr. McGraw, do you think consumers should have access to internet off 17 switches for connected devices in the event that 18 19 there --20 MR. KERCHNER: Run, Earl, run. 21 DR. CRANE: I was going to say I want you 22 to --23 MS. TODARO: In the event that there is a 24 vulnerability or compromise. DR. CRANE: I'll let you answer this one 25

1 first. Go ahead.

2 DR. MCGRAW: So if you have wireless at your 3 house, you probably have an ISP. So here's a wire 4 that comes in and you can unplug it. Internet off. 5 MS. GORDON-BYRNE: There you go. Good 6 point. 7 DR. MCGRAW: So that. Is that what you mean? Who asked that? 8 9 DR. CRANE: Don't call them out. Don't call 10 them out. I don't want them to -- you can talk to us 11 afterwards. Happy to. 12 DR. MCGRAW: So the problem is that these 13 Internet of Things devices are invading the consumer space. We used to do stuff like buy a light bulb and 14 15 now we get a smart light bulb that you have an app. 16 It takes, like, an hour and a half to get the light 17 bulb to turn on. And you have to, like, watch a 18 YouTube video of some kid, and you're like, oh, that's 19 how. I just did that, really. It's totally 20 ridiculous. And we expect them to be for normals, for 21 normal people, not geeks like me. 22 DR. CRANE: How many security people does it 23 take to screw in a light bulb? 24 DR. MCGRAW: Yeah. It's like way more than it used to. So that's a real challenge. And security 25

1 is not something that's kept in mind and neither is 2 repairability. In fact, one of the biggest issues is 3 just getting the damn thing to work at all out of the box. I'm serious about this. 4 5 I've played with a bunch of IoT things at a 6 facility I've got, and it's just -- I'm glad I have a 7 PhD in computer science and built computers for a few years, like you, and code. But that's not a consumer 8 9 device really, yet. 10 DR. CRANE: So just to add a little bit 11 more, there is no such thing as an internet off 12 switch. You can't have an internet off switch. We're too connected. This was a question that came up all 13 14 the time at the White House. 15 DR. MCGRAW: You can unplug at your 16 house. 17 DR. CRANE: You can unplug at your house, 18 but do that for a power grid, right? We had this 19 discussion a lot at the White House when we were 20 working on all of our national security policy 21 elements and how can we help protect the nation. And 22 every so often, the idea of an internet off switch would come up to say, well, if I unplug it, then no 23 24 bad things can get to it, right? But as we discussed earlier, we have to 25

1 continuously always be monitoring these devices and 2 providing patches and updates and configuration. And 3 the IoT devices aren't static. They are always dynamic and always changing. That's why they're 4 5 internet-connected. And so what we need is to be able 6 to have security built into that ecosystem, which is 7 the core of what we've been pushing manufacturers to 8 build into and improve. And anything that kind of 9 stops that, I'd say, is a bad thing. 10 DR. MCGRAW: I'm not sure why we're talking 11 about that. 12 MS. TODARO: I guess as a possible solution. 13 So if a consumer experienced a vulnerability or a compromise because their device was repaired and 14 15 compromised in some way, is there a way that they can 16 just --17 DR. MCGRAW: Throw it out. 18 MS. TODARO: -- disconnect? 19 DR. MCGRAW: Yeah, smash it. 20 MR. KERCHNER: Recycle it. 21 DR. CRANE: Right, recycle it. 22 DR. MCGRAW: Don't smash it. Not yet. 23 MS. GORDON-BYRNE: I disagree that the 24 premise is that the repair caused the vulnerability. 25 DR. MCGRAW: Yeah, that's an interesting

1 premise.

2	MS. GORDON-BYRNE: I start not liking that
3	premise because I don't see how it happens. I see
4	software all of the networking, all of the internet
5	connectivity is fundamentally software. There's very
6	few things that are on the hardware platform that are
7	in the consumer level I'm not talking enterprise
8	that are going to create a vulnerability other than
9	by accidentally downloading some lousy piece of
10	software, which, again, is software. So I just don't
11	agree with the premise.
12	MS. TODARO: Any followup?
13	MR. KERCHNER: Definitely not from me.
14	(Laughter.)
15	DR. MCGRAW: You can't download batteries
16	yet.
17	MR. KERCHNER: No. Just wait.
18	DR. CRANE: They'll start beaming energy,
19	wireless energy.
20	MR. KERCHNER: Wireless energy.
21	DR. MCGRAW: Yeah. Just don't stand between
22	(inaudible).
23	MS. TODARO: One question that I want to ask
24	on the physical safety of certain repairs is years ago
25	cars were repaired by independent repair shops or by

1 individuals in their driveway --

MS. GORDON-BYRNE: They still are. 2 3 MS. TODARO: And they still are. 4 (Laughter.) 5 DR. MCGRAW: You don't drive, do you? 6 (Laughter.) 7 MS. TODARO: I certainly don't fix my So is the conversation shifting now because 8 car. 9 we think that products are more dangerous than cars 10 have been or do we just think that certain products 11 that are used in devices today are more dangerous so 12 we need to take repair out of the hands of consumers 13 and -- or an argument is made that we need to take the repair out of the hands of consumers or third 14 15 parties?

16 MS. GORDON-BYRNE: I definitely want to 17 speak to that because the safety question is raised 18 constantly in legislative settings where various 19 opponents come forward and say, oh, consumers are 20 going to be unsafe. And I'm like, how can that -- if 21 you're willing to drive a car and accept all the 22 safety risks of driving, the idea that you could hurt 23 yourself while repairing a non-line voltage product is 24 pretty out there. Everything in your car is way more dangerous in use than it is any piece of electronics 25

1 in use or under repair.

2	So I regard that as a stall tactic or a
3	"let's see if we can scare the legislators so they
4	don't want to let anybody fix their stuff." And as
5	soon as they realize that, oh, yeah, taking an
6	alternator out of a car and putting it up on a hoist
7	and dropping it on my foot is pretty dangerous, but
8	it's a hell of a lot less dangerous to open up the
9	back of a computer and put in a new motherboard or a
10	new screen. So the relative danger I think it's very
11	much of an excuse.
12	MS. TODARO: George?
13	MR. KERCHNER: Yeah. That one, I'll have to
14	chime in on.
15	So I think your question is, are products
16	more dangerous? I think the short answer to that is
17	yes, absolutely. So I'm old enough, unfortunately, to
18	remember when phones were powered by nickel cadmium
19	batteries. Nickel cadmium, you know, no flammable
20	electrolytes in there. They're not regulated as a
21	hazardous material by the Department of
22	Transportation. But as soon as that switch from
23	nickel cadmium to lithium-ion, you now have a battery
24	that has a flammable organic solvent in there. It's a
25	regulated

1

MS. GORDON-BYRNE: What about lead acid

2 batteries?

3	MR. KERCHNER: It's a regulated hazardous	
4	material by the Department of Transportation	
5	international standards. And, yes, the short answer	
6	is it is a more dangerous product than 25 years ago	
7	when these phones were powered by nickel cadmium	
8	batteries.	
9	DR. MCGRAW: Coming to cars soon.	
10	MS. GORDON-BYRNE: They are in cars.	
11	MR. KERCHNER: And you as a consumer have	
12	the choice of whether you want electric vehicle,	
13	hybrid electric vehicle, or that flammable gas-powered	
14	vehicle we've all been driving safely for, what, 100	
15	years.	
16	DR. MCGRAW: I want a horse.	
17	DR. CRANE: They bite.	
18	MS. TODARO: Well, I want to thank all of my	
19	panelists today. I think this was a very lively and	
20	informative discussion. So I very much appreciate it.	
21	So if everyone can give them a round of applause.	
22	(Applause.)	
23	MS. TODARO: We are now going to take a 15-	
24	minute break and we'll concluded with Panel 3.	
25	Just as a reminder, the cafeteria is closed,	

1	and if you leave the building, yo	ou'll have to go back
2	through security. Thank you.	
3	(Break.)	
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1	PANEL 3: WHAT'S THE FIX?	
2	MR. SALSBURG: Could you please take your	
3	seats? We're going to get started in about a minute.	
4	(Pause.)	
5	MR. SALSBURG: Good afternoon and welcome	
6	back to Nixing the Fix, the FTC's workshop on	
7	manufacturers' repair restrictions.	
8	I'm Dan Salsburg from the FTC's Office of	
9	Technology Research and Investigation. A reminder,	
10	please turn off your cell phones. Do not try to take	
11	out the batteries though here, apparently. We want to	
12	avoid that.	
13	(Laughter.)	
14	MR. SALSBURG: But if you could silence them	
15	in some other way, that would be great.	
16	If you have questions, please write them on	
17	a card like this. The cards are available outside or	
18	from one of the FTC staff that are circulating. And	
19	you can just give it to the FTC staff if you have a	
20	question. And we will try to ask some of these. If	
21	not, I can assure you that the FTC staff reads all the	
22	questions that are submitted and they often are very	
23	helpful for us understanding the ideas that people	
24	have about what they're hearing.	
25	So for our third and final panel of the day,	

1 we'll be discussing possible industry and legislative 2 approaches for ensuring consumer choice in repair 3 markets. I am joined by Minnesota State Senator David 4 Osmek to my left; on Skype, who you can see on the big 5 screens here, Vermont State Senator Chris Pearson; 6 Aaron Lowe, who is the senior vice president of 7 regulatory and government affairs for the Auto Care 8 Association; Sarah Faye Pierce, the director of 9 government relations for the Association of Home 10 Appliance Manufacturers; and Kyle Wiens, the 11 co-founder of iFixit, the repair community known for 12 open source repair manuals and product tear-downs. 13 We're going to start by having each of our 14 panelists give a three-minute statement. I know this 15 is a little bit less -- a little shorter time than our 16 previous panelists, so hopefully you don't feel like 17 you're being a little bit ripped off here. But we 18 want to just have a brief statement and then get 19 straight into the questioning and discussion. 20 MR. LOWE: Is there someone we can protest 21 to? 22 MR. SALSBURG: You can submit a comment card 23 and I assure you we'll read it. 24 State Senator David Osmek, would you like to begin? 25

STATE SENATOR OSMEK: Sure. And for 1 2 politicians, limiting us to three minutes actually 3 might be a good idea. So just to let you know, thank you folks for importing this wonderful warm weather. 4 5 If you want to know what it feels like to be a snowman 6 in June, I can tell you what it is right now. We are 7 in the process of continuing to do our legislative 8 research and working on legislative -- or 9 legislatively digital right to repair or the fix-it 10 laws. 11 We have gotten some traction. We have 12 gotten some movement. I actually can read, for those

13 who want to, the two paragraphs that actually are 14 Minnesota's right to repair law. And as Gay sort of 15 gently said no to, it really is very specific to, we 16 just want to be treated equally. And I can read it if 17 you're interested.

18 But I did come up with one solution, maybe. 19 Of course, asking a government official for a solution 20 might not be a good idea in this town because they 21 don't come up with any of them, it seems like. 22 However, for our friends in the FTC, why not create a repair score? And we put stickers and scores and 23 24 everything on every piece of equipment. Go look at a pop can. You get to see what every chemical is you're 25

1 drinking.

Why not say, if you're manufacturing a 2 3 digital piece or an electronic piece in the United States that you can -- you need to look at the top 20 4 5 repairable items that you have to do. And one of them 6 for a cell phone would be battery replacement. Why 7 don't you, say, take the top 20 issues that any 8 electronic has and create a score that says, of that 9 number, 70 percent or whatever the percent is 10 repairable. So it's going to tell the consumer right 11 away -- and I wish this thing would stop chirping at 12 You can tell the consumer right away and they can me. 13 make the decision on what they want in a device. If 14 they want to have a repairable device, they will look 15 for a high repairable score.

16 And then not only put on there, let's say, 17 70 percent is repairable, then you put another number, 18 slash 20. Of that 70 percent, or of the repairable 19 items, the top 20 repairable items, 20 percent of them 20 are ones you can fix. So that will also tell the 21 consumer, hey, you can repair a lot of stuff on this 22 thing, so if it goes bad, but you can also fix a certain portion of it yourself. You know, let the 23 24 consumers make a decision.

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Minnesota has sent you a guy named Al

1 Franken and recently sent you somebody called Ilhan 2 Omar, active Socialists as far as I'm concerned. If 3 you look at my legislative career and you look at what 4 people in my state say about me, I'm one of the most 5 conservative people that you're going to find. Hard to believe Minnesota has any, but there are a few of 6 7 us. But we actually believe in consumers making the 8 choice, and I'll talk maybe more about that as we go 9 along.

10 But for the Federal Trade Commission or some 11 other enterprising congressman or senator in the room, 12 which there aren't any, why not create a repairable 13 score to let the consumer make the choice. And you know what's going to happen? You're going to drive 14 15 people to the devices and drive the industry in the 16 direction you're going without forcing them to do it 17 by a legislative mandate. So thank you.

MR. SALSBURG: Thank you, Senator Osmek.
Let's turn to Senator Pearson from Vermont.
STATE SENATOR PEARSON: Well, thank you for
having me on the panel engaging in this important
consumer issue. And I share my colleague's thought
that this is not a partisan issue. It brings together
fun coalitions.

I was the original sponsor of the right to

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1 repair bill in Vermont. From that discussion, we 2 developed a task force which spent about six months in 3 late 2018 exploring the issues you've been talking about today. Vermont may well make progress on this, 4 5 but I would frankly rather see a federal answer. I 6 think consumers everywhere in the country want and 7 deserve these rights. And the industry deserves the certainty of one rule rather than a patchwork of 8 9 solutions that we cobble together as states because 10 we're trying to fill the void left by a lack of federal action. 11

12 Just personally, I've owned several iPhones. 13 I've never opened one up, but I've watched skilled 14 people do it. I've had screens replaced with original 15 parts culled from other phones, iPhones, and I've had 16 knockoff parts, and I can tell you there was a huge 17 difference in quality. I also had my camera break 18 once and, according to Apple, nobody in Vermont could 19 fix it. They wanted me to send it to them. But in 20 addition to being a legislator, I run a small 21 consulting business from my phone. So sending them my 22 phone for a week was like evicting me from my office. 23 It was a non-starter.

In the end, I set up an appointment at an Apple store when I was traveling out of state, and it

1 was fixed in an hour. You know, the fact is, that's 2 not a realistic option for most Vermonters. We don't 3 have broad access to authorized repair. But Vermonters have a tradition of fixing things and, 4 5 frankly, wearing them out. 6 And one of the interesting points we heard 7 in our task force was, as I think you've heard today, over 90 percent of repairs to cell phones are screen 8 9 replacements. We could certainly start there. The 10 next most prevalent repair for smartphones is battery 11 replacement. And I found it curious -- it was 12 repeated today -- the Battery Association is very 13 worried about giving access to authorized parts, 14 saying it will be unsafe for consumers. But they 15 ignore that today, we can get our batteries replaced. 16 And so they are shutting shops out of having the 17 proper battery and creating the very dynamic they tell 18 us we should worry about. 19 Virtually all of the principles we talk 20 about with smartphones apply to appliances like 21 vacuums, refrigerators, TVs, on and on and on. In our 22 task force, we were told by the Appliance Association 23 appliances used to last 30 years. Now they last 24 something like 13. It's, frankly, a problem when you have an \$8 part break on your refrigerator and you 25

toss the whole thing out and go buy a new one for \$1,200 because you can't get that part.

3 To me, the issue here is a balance between 4 manufacturers' rights to innovate and sell products 5 for profit and consumers and our ability to use 6 products as we like. Right now, the equation 7 completely tilts to manufacturers. The system hurts 8 our pocketbooks. It curtails small local businesses. 9 Meanwhile, we fill our recycling plants and landfills, 10 while companies sell us more and more products with an 11 ever-shorter lifespan. 12 The security and safety issues we heard 13 earlier today were similar to what we heard during the 14 task force. And to me, the arguments are largely 15 bogus, and they fall apart. When we think about motor 16 vehicles, I think we would all agree an automobile is 17 one of the more dangerous products that we own and we 18 control. To say that consumers should not be 19 permitted to take electronics to a repair shop is 20 basically insisting that our cars have to be repaired 21 at the dealer. 22 We've rejected this argument as a society, and this has to do with a ton of steel that we're 23 24 hurtling down the road, you know. We'd be wise to do

25 the same when it comes to lightweight electronics,

1 heavy washing machines, everything in between. 2 I appreciate being here, and I look forward 3 to our discussion today. 4 MR. SALSBURG: Thank you, Senator. 5 And, Aaron Lowe? MR. LOWE: The Auto Care Association 6 7 represents the independent aftermarket, so company -we're vertically integrated. We represent companies 8 9 that manufacture, distribute, retail, and install and 10 repair -- install parts and repair vehicles. 11 So about 70 percent of car owners, after 12 their warranty expire, go to the independent repair 13 shops to get their work done because of price, 14 convenience, trust. It's been that way since the 15 invention of the car. 16 In a way, I feel kind of a little, I guess, 17 embarrassed to talk. We have a right to repair law as 18 has been discussed to some point. We had to fight 19 really hard to get it. We started the battle in 2001 20 in Congress and fought really hard against the 21 manufacturers and dealer networks to get it. We were finally successful in Massachusetts, but we had to go 22 23 to a ballot measure. And if there is any question 24 about consumer support for choice in repair, it was our ballot measure. It passed Massachusetts by an 86 25

percent to 14 percent margin. I mean, nothing passes
 by that margin in ballot measures or legislation.

3 So in that ballot measure, it required that 4 the same tools, information, software that are made 5 available to dealers have to be made available to the independent aftermarket at a fair and reasonable 6 7 price. It also required -- and beginning last year --8 required that all the manufacturers' proprietary tool 9 software had to be maintained in the cloud and then 10 available to an independent shop via subscription --11 day, month, year -- to download onto a PC and then 12 interact with the vehicle using a standardized 13 interface.

14 So it was all to make it -- to provide more 15 information, better capabilities to the independent 16 shop because the thought was the better the 17 information and tools they have, the better the repairs and better service they're going to provide to 18 19 the car owner. And it's been hugely successful. 20 There are issues, of course, but it's had a lot of 21 good impacts.

But notwithstanding all the benefits to our industry and to consumers, I do want to emphasize that we are not without problems that we're facing. We're still seeing Magnuson-Moss as a big issue. We're seeing owner's manuals, TSPs, we're seeing marketing
literature put out by the vehicle manufacturers that
really scare the motorist or inform the motorist that
they have to get their car repaired in order to
maintain their warranty.

6 We're seeing wireless technology take over 7 more and more right now and restrictions on the onboard diagnostic port that are making the vehicle 8 9 manufacturer more and more the gatekeeper of the data 10 from the vehicle that we need to repair those cars. 11 And then we're seeing more embedded software that's 12 forcing people to only purchase parts from the vehicle 13 manufacturer if they even can get those parts.

14 ADAS, Advanced Driver-Assist Systems, on 15 vehicles, which we all see as a major safety benefit, 16 are also raising the price of repair by a large 17 amount. So that's another issue. And then we're 18 seeing actions taken by manufacturers to limit the 19 availability of parts in the collision industry. So 20 we're seeing a lot of issues that are still facing our 21 industry, and I'm not even talking about some of the problems that the heavy-duty market is facing in 22 commercial vehicles, as well. 23

24 So I want to thank the FTC for holding this 25 workshop. I think this has been a great workshop so

1 far. I know I've learned a lot. But I hope this 2 isn't the end, and I hope that the FTC will use this 3 as a beginning to talk about some of these really 4 important issues impacting the repair industry. 5 MR. SALSBURG: Thank you, Aaron. 6 And, now, Sarah Faye Pierce? 7 MS. PIERCE: Thank you. Good afternoon, and thank you for the opportunity to provide comments 8 9 regarding the broad availability of repair options for 10 consumers and to specifically discuss what my work at 11 the state level has made clear. Legislative action on 12 so-called right to repair issues is not needed. Year 13 after year, the states have retreated from moving any right to repair bill past the committee stage. 14 15 This fact was further documented by a 2018 16 Vermont task force that was created to study whether legislation in this area is needed. And the final 17 18 report, which I have here, has unequivocally 19 recommended against legislation. My comments today 20 will further illustrate this conclusion. 21 I'd like to first start by saying that I'm 22 not an expert on Magnuson-Moss. Our members are aware of the existence of federal and state obligations and 23 24 take them seriously. Other than the need recently to respond to state legislative proposals, we do not have 25

discussions within AHAM about warranty terms or other
 customer service terms and conditions. Those issues
 are considered competitive, and we leave them to the
 companies to ascertain their own legal obligations.

5 If consumers choose to attempt to fix their 6 own connected product or hand it over to someone else, 7 that is their prerogative. That does not mean, however, that manufacturers should be forced to hand 8 9 over proprietary information to anyone with a business 10 license. And in the case of home appliance repair, 11 repair technicians enter the private homes of 12 consumers, which presents additional circumstances 13 that should be given careful consideration.

14 Home appliance manufacturers are 15 continuously innovating in order to make better and 16 more functionally-convenient products for consumers. 17 This includes ensuring that consumers have access to 18 specially trained and certified repair technicians. 19 The people who repair appliances across the United 20 States are mostly the local independent mom-and-pop 21 repair businesses in our cities and towns. In fact, 22 90 percent -- let me repeat that -- 90 percent of 23 repair shops that affiliate with the members of AHAM 24 operate businesses with 10 or fewer employees. Furthermore, AHAM members identified over 25

1 19,000 authorized servicers, repairers that are 2 available to consumers across the country. In 3 addition, our data shows that manufacturers typically require technicians to have certifications in several 4 5 areas, state certifications to handle products that 6 use electricity and gas; the EPA 608 certification to 7 handle refrigerant gases for servicing and disposal; 8 background checks, as well as local service or company 9 requirements.

10 Also, constant communication and followup 11 with local servicers is common when service tickets 12 are issued. And this would include the type of 13 service performed, the condition of the appliance, 14 replacement parts used, if applicable, and follow up 15 to ensure that safety and quality standards have been 16 met.

Today, there are more than 860 million
appliances in use, largely without incident. And 93
percent of consumers believe home appliance
manufacturers do a good job in providing safe and
quality appliances. Safety is the top priority.
Product safety, for instance.
Authorized servicers are directly trained

24 and tools are provided to, number one, allow
25 technicians to understand the systems included on

1 every model and, two, repair those products 2 appropriately. Most appliance products are required 3 by the National Electric Code, as well as other applicable building mechanical codes, to be listed or 4 5 certified under applicable North American safety standards like UL for electrical products or CSA for 6 7 gas products. These safety standards ensure a product 8 and all of its components will operate in a safe and 9 reliable manner.

10 An untrained and uncertified repair person 11 may not understand how to properly repair the product 12 to ensure it continues to meet or exceed the safety 13 standards, particularly, a connected product, which 14 then raises cybersecurity issues. All of this puts 15 consumers in jeopardy. A product that once was safe 16 could be rendered unsafe by an improper repair or 17 unintentional use of a counterfeit part.

Property safety, appliance repairs, when not performed correctly, can be the cause of property damage, like fires and flooding. Insurance claims, as well as increases in homeowner's insurance and premiums, could result if the independent third parties improperly perform in-home repairs. And, finally, consumer security, the nature

25 of major appliance repairs requires that repair

1 technicians enter the homes of consumers. In-home 2 safety and security is of paramount importance to 3 appliance manufacturers. Manufacturers who certify 4 technicians require extensive background checks, as 5 well as drug screening and, as previously mentioned, 6 technical and safety training. If manufacturers are 7 required to make all their technical information public knowledge, they decrease their ability to 8 9 address whether the technicians who are entering the 10 homes of consumers have completed the necessary 11 technical and safety security checks. 12 Thank you very much. 13 MR. SALSBURG: Thank you, Sarah Faye. 14 And, Kyle? 15 MR. WIENS: I thought I'd tell you my story. 16 I went to Cal Poly to study computer science a few 17 years ago, and I had worked as a Apple authorized repair technician at a little Mac shop. I remember I 18 19 was making \$6.50 an hour. And the iBook that I bought 20 cost \$1,849. So you can do the math and figure out 21 how much time I had invested in that computer. And I 22 was in the dorms, and I dropped it off the bed onto 23 the power supply. And if I held the plug just right, 24 I could get it to work. And I thought, okay, this is fine. I'm just going to Google how to fix this thing, 25

1 and then I'll be set.

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2 And I was naive, and maybe still am, and 3 assumed that because the information existed, it would be on Google, right. This is how this works. And so 4 5 I Googled around for the service manual and I couldn't 6 find it. And I did a little more research and I still 7 couldn't find it. And so then I did maybe what any 8 engineering student would do and I just started taking 9 it apart. And eventually, I was able to find my way 10 through, but it was rather frustrating. All it took 11 was a little drop of solder on the cracked joint. I 12 put it back together, and it was fine. 13 I did some more research, and my question 14 was, why in the world was the service information not 15 available because I had seen what the authorized world 16 was like, and I knew what the service manual looked 17 like. And it's just step by step, this is how you 18 remove the thing. And I learned that there had 19 actually been several people that had posted that 20 service manual online, but that they had gotten DMCA 21 copyright takedown complaints from Apple saying, we 22 don't want you to share this information. 23 And since then, I learned that that's a 24 trend across the board. You have medical device

manufacturers sending takedown notices to biomedical

technicians at hospitals saying, do not share this information on how to fix this equipment. And there is a whole host of problems around people just not having access to this.

5 And I said, well, this is crazy. But I 6 already know at least how to fix this one iBook 7 because I took it apart. So I said, let me -- I'll take it apart again. And I'll take pictures and I'll 8 9 put them online, and we've been doing it ever since. 10 And, now, iFixit is the largest public repair manual 11 ever. I think that Boeing may have some larger 12 service manuals internally, but iFixit is rather 13 large. We help over 10 million people a month learn how to fix things. I'm from California, and in the 14 15 last 12 months, about 20 percent of Californians 16 accessed iFixit to learn how to fix something. So 17 clearly there is demand.

18 We had some questions in the last panel, is 19 there demand? Are consumers interested in this? And 20 the answer is overwhelmingly yes. We've had millions 21 of people access iFixit instructions just on changing 22 iPhone batteries. Apple has sold something like a billion iOS devices and they have 500 retail stores. 23 24 Those stores cannot service the market. In the auto world, you said the independent supplies 70 percent of 25

the repairs. I think you're going to find that's the
 case overwhelmingly in lots of markets.

3 And as I step back and I say, what is the type of America that I want to live in, what's the 4 5 type of society that we want to have, it's a society 6 where we value repair. Right now, repair jobs are 7 about 3 percent of American employment. Would the 8 country be better if it was double that, if we were 9 fixing things, if we had more jobs here at home? 10 If you look at manufacturing this, yes, we'd 11 like to bring manufacturing back here. But it's only 12 \$4 or \$5 in labor paid to an overseas worker to 13 assemble this product, where Theresa is probably charging \$40 to put a new battery in that phone and 14 15 then happily employing people in her community. 16 So repair is something that at the aggregate 17 level we need to be encouraging. And I applaud you 18 for hosting this workshop and looking to 19 systematically address and tackle these barriers. 20 Because at a macro level, if we can solve some of 21 these specific technical issues that are getting in 22 the way of the repairs and a system working, we have a 23 real opportunity, I think, to give the economy a shot 24 in the arm.

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MR. SALSBURG: Thanks, Kyle.

1 So let's turn back the clock to the mid-2 1970s. Some of you may not have been alive, so I'll 3 tell you what it was like back then. I was quite 4 young. But, apparently, at the time that Congress 5 passed the Magnuson-Moss Warranty Act, there was a 6 real concern over manufacturers tying their warranty 7 coverage to the use of the repair processes of the 8 manufacturer. And that led to the prohibition on 9 untying that's in Mag-Moss.

10 So the first two panels today, we looked at 11 how has the repair market changed and, really, does 12 Magnuson-Moss do an effective job at protecting 13 consumer choice in the repair market. We're going to turn our attention now to look at whether the law 14 15 needs to be changed and, also, are there other things 16 short of a law change that industry can do 17 voluntarily. And let's begin by looking at industry 18 initiatives.

Sarah Faye Pierce, you've explained that the
repair market for home appliances is already really
competitive. I think you mentioned that there are
19,000 home appliance repairers in the United States.
MS. PIERCE: Correct.
MS. SALSBURG: Can you tell us more about

25 this market? Are repair shops typically -- they do it

1 for one manufacturer or are they authorized repairers 2 for multiple ones? 3 MS. PIERCE: Sure, and perhaps we did have 4 slides. 5 MR. SALSBURG: Do you want -- would you like to put your slides up? 6 7 MS. PIERCE: We were sitting down, and so I 8 didn't grab the clicker. But if you could --9 MR. SALSBURG: You can grab it now, if you'd 10 like to just put your slides up if that would be 11 helpful. 12 MS. PIERCE: Oh, yeah. I just thought we 13 could flip it back a couple, but I'll just grab it really quick. 14 15 Okay, so here this slide depicts on the 16 screen the availability of independent authorized 17 repair technicians for home appliances in America. 18 This represents the 19,000 number that I shared with 19 you. There is a subset of those that are actually an 20 in-network authorized repairer, which is distinguished 21 from the independent mom-and-pops, right. So that 22 only makes up about 20 percent of that 19,000. So we're looking at 17,000 independent small businesses 23 24 that have an affiliation with our manufacturers. And what those independents have the ability 25

to do is to go through a certification process with the manufacturer. And they have to take a number of steps, as I articulated in my opening remarks, to affiliate and then make sure that their technicians have the proper training and certifications to safely and properly conduct repairs on appliances.

7 MR. SALSBURG: So how expensive is it for an 8 independent repair shop to get affiliated with a 9 manufacturer?

MS. PIERCE: Price is a conversation we do not have at AHAM on any matter.

12 MR. SALSBURG: Okay. Senator Pearson, let 13 me turn to you. Recently, Apple announced that it was expanding its authorized repair services to include 14 15 every Best Buy in the country. Thinking about that 16 and also this graphic that I don't know if you can see 17 -- but the graphic that Sarah Faye Pierce put up, 18 which shows lots of green dots all over America of 19 repair shops -- is having authorized repair shops 20 available for folks in Vermont, is that sufficient? 21 STATE SENATOR PEARSON: Well, I think that's a big part of the issue and some of where the 22 23 interests of rural states really shines through. Ι 24 mean, I would say my little story with the camera and my phone, Best Buy couldn't fix it. They were already 25

authorized. But, of course, most Vermonters are probably several hours from the nearest Best Buy. So it's only a part of it, whereas every mall in the state and around the country has a little kiosk there that will replace your battery, will replace the screen. It's a question of what parts they get.

7 You know, I wonder if I can just address, too, something that Sarah said about the task force 8 9 which I was the co-chair of. And she suggested that 10 we strongly recommended that we should not move 11 forward. That is [broken audio] false. What we 12 acknowledged was that the legislature, if they wanted 13 to move forward, needed to recognize this was going to be a court challenge. It was abundantly clear --14 15 every little meeting we had in a corner room in 16 Montpelier, Vermont, folks from the industry came from 17 [broken audio] the country to watch what we were doing 18 in our little state.

19 So the fact is, the industry likes the 20 profit center that [broken audio] and obsolescence 21 gives them. They're not going to give this up without 22 a major fight. And so as somebody who is helping the 23 legislature understand the dynamics here in our 24 report, we would say, you know, you've got to be 25 conscious of this dynamic if you're moving forward.

1 So authorized repair is part of the 2 solution. We need more, probably, although we heard 3 earlier today that it is not so much a training as a business arrangement to favor some businesses over 4 5 others. It doesn't necessarily signal skills. And so 6 I think we're nibbling around the edges here, and I'd 7 like to go back to the automobile parallel where it's 8 up to me to decide if my neighborhood mechanic has the 9 skills that I want to trust. It's not up to Honda or 10 Ford.

MS. PIERCE: Dan, maybe I could just jump in 11 12 there really quickly, and just to harken back to what the senator said about an affiliation rather than 13 skills training, and that is not what we would call 14 15 accurate for our technicians. Our technicians are 16 handling refrigerant gases and, currently, we are in a 17 process of transitioning away from the higher 18 global-warming-potential refrigerant gases down to 19 something that's much better for the environment.

Those gases are different and look different and operate differently in a product than the higher global-warming-potential. And we need to have technicians and service technicians who are working on these products who have the safety certifications, who also have the understanding and the training on how

those gases interact differently and which gases go into which products. And so it's very critically important.

4 STATE SENATOR PEARSON: But by that logic, 5 our neighborhood mechanic shouldn't fix the air 6 conditioning in your car, right? In many cases, it's 7 the same coolant. I mean, over and over, we're going 8 to hear these themes where, in fact, the reality is 9 much more basic than the industry would like to have 10 us believe.

We have skilled people that want to do the work. Are they going to be flawless? No. Will some of those businesses close because they're incompetent? Sure. But some of them will thrive. And the bottom line is I buy a product, I pay for it outright, I should be able to take it where I want to be looked at by whomever I choose.

18 MR. SALSBURG: So, Aaron Lowe, let's have 19 you follow up on that, too.

20 MR. LOWE: Yeah. I mean, we don't have any 21 problem if they want to have authorized repair shops. 22 We have dealers in our industry, but the consumer 23 makes the choice. They base it on trust. They base 24 it on reputation. There's this feeling, almost, that 25 the consumer is just too stupid to figure out where they're going to get their car repaired, that there aren't resources out there to figure it out. Having an independent repair industry keeps everybody competitive, keeps everybody honest. It makes people better at what they do. It makes people better repairers.

7 You know, this whole issue of air conditioning fluids, I mean, refrigerant, we have to 8 9 do the same thing in the independent industry. We 10 have to train our technicians to work on the new air 11 conditioning refrigerants that are out there, 1234yf. 12 There are regulations that EPA has put out requiring 13 individual technicians to pass certain certifications. 14 So you have to do that by federal law anyway. So the 15 fact that they're going to be -- air conditioning is 16 -- you know, no independent could work on that, they 17 have to do the same thing that an authorized shop 18 would do in order to work on those refrigerants either 19 in stationary or the independent part of the industry. 20

So, I mean, I think competition always seems to make a better world for the consumer and makes even the authorized people better at what they do. And to say that we're only going to allow authorization is really -- now you're just setting them up to become

-- to not provide those services at the best cost at
 the best level of service that they can.

3 STATE SENATOR OSMEK: Or what seems to happen is -- and I've run into this with a number of 4 5 different constituents that have come to me -- is that 6 they would like to take the training and they would 7 like to have the authorization and they would like to 8 be certified, but the manufacturer for that particular 9 device or that particular item isn't currently 10 training anyone and doesn't provide that as an option, 11 that an independent person can take that 12 certification. 13 And also, Ms. Pierce actually made a great 14 point by just saying, well, we don't know what that 15 cost is. I mean, if the manufacturer says, we'll tell 16 you what we're going to do. We'll give you the 17 training and we'll give you the -- if you pass the 18 certification, well, that'll be \$10,000, please. Well 19 you can make it so cost prohibitive that the 20 authorized dealer is the only one that can afford to 21 be the one that can do the repairs. 22 And, really, we've got two different things happening here. We're talking about devices -- and 23 24 actually, I really like that the home manufacturers are really doing the model that we want to do across 25

1 the rest of the industry, which is have more 2 availability, as Mr. Lowe said, have more independence 3 that drives competition, that drives innovation, that also drives pricing. And then you go to other items, 4 5 which actually the previous panel talked about, which 6 are just flat out software being loaded onto hardware 7 that are poison pills. 8 So you've got many different issues going 9 on here today, but I think we're talking through the 10 same issues, that we need to have more of that 11 competition. MR. SALSBURG: Kyle Wiens, let's say the 12 13 gasket on my refrigerator door breaks. What's wrong with me having to go to an authorized repair 14 15 facility? 16 MR. WIENS: Well, the interesting thing with 17 refrigerators is there has been a spate of manufacturing defects over the last couple of years 18 19 with LG and Samsung refrigerators. And there's a 20 class action suit going on right now. But all of my 21 friends that are appliance repair technicians have 22 just had the time of their lives the last couple of years because they have been working flat out doing 23

nothing but changing out LG and Samsung compressors.

And they are so busy, they don't have time to change

24

25

1 my gasket.

So from everything I hear, LG and Samsung 2 3 have hired out every single authorized repair tech, and they're just so flat out swamped dealing with all 4 5 these defects and the problem -- part of the reason that they're so busy is they go out to somebody's 6 7 house, they install a compressor, three months later, 8 they go out and they put in a new compressor in that 9 refrigerator. Like they've got a fundamental 10 manufacturing flaw and it's soaked up all of their 11 repair capacity. 12 And that's the kind of thing that you would expect to happen. Like I'm sure that this is not 13 planned obsolescence. I'm sure they weren't sitting 14 15 there saying, ha ha, we're going to make these 16 compressors fail in three months. It was a 17 manufacturing mistake. I'm sure they're fixing it and that the next refrigerators won't have this problem. 18 19 But, in the meantime, you need the free market to be 20 able to absorb that. And that's where in the auto 21 world, it's so healthy having manufacturers have maybe 22 24 percent of the market; the rest is independent. 23 And that independent market can swell and absorb more 24 impact.

25

If you look at what happened with the iPhone

1 battery situation a year ago, it came out in the press 2 that Apple had been slowing down phones with older 3 batteries. And, all of a sudden, everybody was like, wait a second, my phone has a battery? It wears out? 4 5 Maybe I should get a new one. And so the whole world 6 said, let me go into Apple and get a new battery for 7 my phone. And Apple was booked out, and it was weeks 8 and weeks and weeks to get an appointment at an Apple 9 store.

10 And so I imagine your business did fairly 11 well those couple months. Mine did as well, right? 12 We had consumers installing kits themselves. We had 13 repair markets. If it wasn't for the independent 14 iPhone repairers, Apple would've been screwed. They 15 would've never been able to make their way through the 16 crisis. So this is where the economy as a whole is 17 resilient. Any individual company's network is not.

18 MR. SALSBURG: So, Aaron, let's turn to an 19 existing industry initiative. You were describing the 20 MOU that the auto industry has. It came into being 21 about five years ago, is that right?

22

MR. LOWE: Right, 2014.

23 MR. SALSBURG: And technology has changed in 24 five years. If you could turn back the clock -- not 25 to 1970, but to 2014 -- knowing what you do now, how 1 would the MOU look different?

2 MR. LOWE: Well, first of all, the MOU came 3 about to save the patchwork of legislation that would 4 have been created had we gone state by state to do 5 right to repair. And so what we agreed to in the MOU is that we would enforce the Massachusetts law 6 7 nationwide. All the manufacturers -- with the exception of Tesla, and we could do a whole day on 8 9 Tesla -- signed the MOU. It's been successful. 10 However, there are issues, which I mentioned 11 when I started, of the fact that telematics, or data 12 that's transmitted wirelessly, was excluded from the 13 MOU. Would we have liked to have had that in there? 14 Yes, but this is pretty early in 2014. 15 And, right now, we're facing the issue of 16 data starting to be transmitted by vehicles which we 17 have no access to and which is now -- also with more 18 of these parts of the onboard diagnostic system being 19 locked out, we need access to that data wirelessly, 20 both to compete with the dealers but also to perform a 21 lot of repairs. 22 So we would have liked to have that included 23 in it, but we are now working to revise the law in 24 Massachusetts to include wireless data and to ensure

25 that you cannot restrict access to the onboard

1 diagnostic system without doing it in a standardized 2 way.

3 MR. SALSBURG: Kyle, do you --4 MR. LOWE: In Massachusetts, I'm sorry. 5 MR. SALSBURG: And, Kyle, do you see any way to expand an MOU from auto care to all products? 6 Is 7 that conceivable or cognizable? 8 MR. WIENS: I think so. I think that's the 9 direction that we need to go in. And it's a question 10 of, you know, do you need the regulatory framework, 11 can you do it in a voluntary fashion. I'm totally 12 open-minded. It's been really interesting that over 13 the course of -- you've had 20 different states 14 introduce right to repair bills this year, there has 15 not been discussion of a compromise at all. So I 16 think maybe we need to get a little bit farther and 17 set a baseline for kind of good practices on the part 18 of the industry.

19 There was a great academic paper that 20 analyzed the current situation with right to repair 21 and saying, basically, where are we on a spectrum of 22 repair freedom where you'd have a totally free, open 23 repair market and you have a closed market. Cars are 24 somewhere in the middle. They said the current 25 situation with most products is that the default is

1 repair is not an option.

2	MR. LOWE: Can I just say one thing? I
3	don't think we would have had the MOU at all unless we
4	had gotten the law passed in Massachusetts. That
5	served as the bedrock that then moved the negotiations
6	forward because it was a fear of having a patchwork
7	that really drove having the MOU and the realization
8	that we needed to you know, a national solution was
9	in everybody's best interest. We wouldn't have gotten
10	to that step until we had gotten the law in one state
11	that would have made that happen.
12	MR. SALSBURG: Let me ask this to Senator
13	Pearson and Senator Osmek. Is that your modus
14	operandi here, that you're assuming that if one of
15	your states passes a right to repair law, then there
16	will be some sort of MOU generally?
17	STATE SENATOR PEARSON: If you're looking at
18	me, I mean, I think I serve in the state
19	legislature, so I have modest influence on the Federal
20	Government. I have more influence in my legislature,
21	and we're trying to move this forward. That's one of
22	the things that excites me about the conversation
23	you're having today is, clearly, federal action would
24	be better.
25	And I just want to point out, you know, we

1 were asking earlier in the day, do consumers want 2 this. What was the vote result in Massachusetts? I 3 think it was on the ballot a couple of times. Did it 4 ever get less than 80 percent support? 5 MR. LOWE: It was only on one. It was only 6 one time. It was 86 percent to 14 percent. There 7 wasn't even a question. 8 STATE SENATOR PEARSON: I'd love to win my 9 election by 86 percent. That is a pretty compelling 10 result. I'd be curious what the senator from 11 Minnesota thinks. 12 STATE SENATOR OSMEK: First, I agree with my 13 colleague from Vermont. This shouldn't happen in the states. It really shouldn't. It's a federal issue. 14 15 However, it seems to me, this place is dysfunctional 16 as hell, and it's just not going to get done unless 17 somebody pushes it. 18 And I've been working on this since I came 19 to the legislature. I've worked on it every summer in 20 bits and pieces and not gotten anywhere. And what's 21 happened is is the -- one of the first times I finally 22 got a manufacturer to show up -- they're represented 23 by a piece of fruit; I won't say who they are -- and 24 they sat in the back of the room, crossed their arms, and said no. That's all they did. They said no, no, 25

1 no.

2 Then you get John Deere. And I don't know
3 if John Deere is in the room, but they said no, no,
4 no. That's all they said.

5 Consumers are demanding this. Consumers are demanding this. You're talking to a conservative 6 7 Republican from Minnesota who is locking arms with 8 liberal environmental Democrats who hate putting 9 things in the landfills any more than I do. I mean, 10 I'm a conservative at heart. I don't want to fill up landfills. There's no reason for it. The first word 11 12 of conservative is conserve. And it's moving down the 13 tracks.

14 My suggestion to -- and I don't want to 15 threaten people in the room that are in an industry --16 but I just want to tell you, you need to come to the 17 table and get something that works before it's too 18 late because it may be just in Minnesota that it may happen. But if there's changes in Washington, it 19 20 could be very ugly what could happen. Let's get 21 something that works for businesses and works for 22 consumers. That's what I want to do. And no is not 23 the answer.

(Applause.)

24

25

MR. SALSBURG: So, Aaron, the auto industry

MOU generally worked because you have a discrete industry with parties that can negotiate an MOU. Is that correct?

MR. LOWE: Yeah, I think -- we have a broad industry in the aftermarket. So the two associations, us and the Coalition for Auto Repair Equality, negotiated the MOU with a broad -- with the Alliance and the Global Automakers.

9 MR. SALSBURG: And, Kyle, when you think of 10 that, can you think of -- are there associations that 11 represent every manufacturer and every repair shop? I 12 mean, are there parties that could actually negotiate 13 such an MOU?

14 MR. WIENS: Yeah. It's harder. I mean, the 15 CTA who spoke earlier I think is the closest thing to 16 an association. But even they're not comprehensive. 17 I mean, it is a large fragmented industry. And this 18 is something that I think is interesting. We've had 19 conversations with folks inside a lot of these large 20 electronics manufacturers that are arguing internally 21 to support the legislation. What they're saying is, 22 look, we're already doing a lot of this. The big 23 brands are maybe the closest to complying. They have 24 already this information they're providing to their authorized network. It wouldn't be very burdensome to 25

1 make it available to the public.

2	But then they look at a lot of the knockoff
3	products that are flooding into the market from China,
4	saying there's no regulatory floor for these folks.
5	They can just glue something together, make it
6	disposable, not make a service part supply chain. So
7	that would be the concern is that let's say that
8	you had the good actors at a large association sign an
9	MOU, that they might be undercut by foreign
10	competition.
11	I mean, it's interesting. So Vermont has
12	one of the leading electronics recycling programs.
13	And the regulators in Vermont are regularly going to
14	Amazon and Walmart saying, hey, this tablet that
15	you're selling on Amazon, they didn't register it with
16	Vermont's recycling program, so you need to remove it
17	from the market. And it's fascinating to see Vermont
18	step up and take that kind of barrier to the market
19	approach, which is necessary because you have to have
20	a baseline. Before we start talking about repair,
21	you've got to make some kind of recycling program
22	available.
23	MR. SALSBURG: So let's stick with Vermont.

23 MR. SALSBURG: So let's stick with Vermont. 24 Senator Pearson, why don't you -- we're going to shift 25 now and talk about proposed legislation since we only have about 15 minutes left in this session. You're, as you mentioned, the co-chair of the Vermont Right to Repair Task Force. You're the chief sponsor of the right to repair law there. Maybe you could tell us a little bit about what your task force did and what your takeaways were.

7 STATE SENATOR PEARSON: Well, by the end, we had a lot of the same conversations you're having 8 9 today. We had industry folks in, telling us their 10 side of the story. By the end, we [broken audio] 11 looking at what other states have already done, laws 12 on the books around warranty expansion in California. 13 For instance, if you buy a product -- I think it's over \$500 or over \$100 -- you have the right to have 14 15 that repaired -- it's a little bit different, but same 16 wheelhouse -- for maybe it's five or seven years. You 17 have similar laws in Rhode Island, in Indiana, New 18 Hampshire.

So we started moving in that direction, recognizing that the discussion is going to take time before we really decide to welcome the court challenge that the industry would bring to us if we were to pass the straight-up right to repair bill. We decided to keep the discussion going forward and see if we could land where other states have landed and, in some 1 cases, had laws on the books for years.

2 It's my impression that those laws have not, 3 frankly, been taken advantage of very much. People don't realize they have these rights. Repair shops 4 5 may not realize it. But since the discussion has 6 started anew, maybe there's more awareness events like 7 today. You see it in the media. I notice when public 8 radio covers my bill, I'm getting a lot of feedback. 9 There's something about this just kind of 10 old-fashioned idea. I bought something, I should be 11 able to fix it. I should take it to my uncle if he's 12 knowledgeable or down the street to a repair shop if 13 they are reputable. This is kind of an old-fashioned idea. To me, I see the political problem of trying to 14 15 keep this going, trying to keep it in the limelight 16 and see if we can't actually enhance the rights that 17 consumers have and deserve. 18 MR. SALSBURG: Senator Osmek, about 20 19 states or so have introduced legislation on right to 20 repair, including Minnesota. None have gone anywhere. 21 Is that going to change? And if so, why? 22 STATE SENATOR OSMEK: Well, I would hope so. 23 And I'm just going to read quickly what our 24 requirements are in Minnesota. It's very straightforward. For digital equipment and parts for 25

1 equipment sold or used in Minnesota, the original 2 equipment manufacturer must make available, on fair 3 and reasonable terms, documentation, parts, and tools inclusive of any updates to information or embedded 4 5 software to any independent repair provider or owner 6 of a digital electronic equipment manufactured or on 7 behalf of, sold by original equipment manufacturer for 8 the purposes of diagnosis, maintenance, or repair. 9 That's a long sentence. But that's really it.

10 Nothing in this section requires the 11 original equipment manufacturer to make a part if the 12 part is no longer available to the original equipment manufacturer. That's it. There's another section 13 that basically repeats itself for security and locked 14 15 and related devices. That's it. We just want to have 16 independent folks available to get the same things 17 that the certified ones do. It seems common sense to 18 me.

We haven't gotten a lot of movement because, to be perfectly honest, I have some members in my own caucus that are more rural in nature and they do hear from tractor manufacturers. I'll tell you what -- and not so much the auto dealers, because you've already got your somewhat of a carve-out. I'll tell you what, if there is security or safety issues, I'm willing to listen to what you want to have for a carve-out. I'm willing to include that in here. I do not want people creating unsafe conditions in a combine. I don't want an auger to turn on mysteriously and suck somebody into it. That's not going to be good on my campaign literature.

7

(Laughter.)

STATE SENATOR OSMEK: So, honestly, it's 8 9 just something that we want to let people make changes 10 to. An example -- I mean, I'm going to go to the server example. I went to OceanTech at Eden Prairie, 11 12 very close to where I used to work, and they had piles 13 of servers, piles of them, they were rehabbing from a 14 Fortune 100 company. What they were doing is 15 refurbishing them and reselling them to a school 16 district in Alabama.

17 Everybody wins. The manufacturer wins 18 because, quess what, if there's value in these servers 19 that are not poison-pilled with software that can't be 20 dealt with -- you already heard somewhat about that; 21 if a company can get better value, rather than running 22 it to the end of life, can renew it quicker before the end of life, sell it -- put it onto a resale market 23 24 that goes to a school district that does not need top-of-the-line equipment, they save money. The 25

manufacturer gets a faster turnover. A small business
 in Minnesota makes money and has good jobs.

3 Who's losing? Who's losing? Who's 4 fighting? And why would you fight this? That's what 5 drives me nuts out of this whole thing. Why would you 6 fight this situation because it just makes sense? 7 That's the direction we're trying to go and that's why 8 this legislation will be so common sense.

9 But let's get the people in the room and 10 let's just not say no and solve some of these 11 problems. Let's solve -- we had security guys. Let's 12 solve the security issue. Put things behind 13 firewalls. You want more in the legislation to punish 14 people that are going in behind firewalls and going 15 into encryptions and blowing things up and creating 16 problems? We'll do that for you. But it just -- no is not the answer. We all benefit by this, not just 17 18 by not throwing things away, but also being able to save them and recoup them. And that school district 19 20 in Alabama, their taxpayers are happy.

21 So let's all win out of this situation and 22 get some great jobs. And, actually, one of the --23 it's real selfish. Minnesota is a hub for this 24 activity right now. I'm selfish. I want Minnesota to 25 be first because I want us to suck it all from Vermont and New York all into Minnesota and have all those
 jobs there. Sorry, folks. I'm selfish.

3 MR. LOWE: Can I just make one point to -4 STATE SENATOR PEARSON: Dan, can I jump in?
5 MR. SALSBURG: Hold on one second, Senator
6 Pearson.

7

25

Aaron?

MR. LOWE: The average age of a car right 8 9 now is 11.8 years, which continues to grow. One of 10 the reasons is, of course, cars are being made better. 11 But the other reason is that those cars are repairable 12 and people of all income streams can have affordable 13 transportation to do what they need to do. It keeps cars out of the landfill sooner. It allows cars to 14 15 keep running. Now, it may not be great news for 16 Detroit all the time, although they've been selling 17 cars the last couple of years. But it is good for the 18 motoring public. It's good for the environment. And 19 it's been good for our industry as well, obviously. 20 MR. SALSBURG: Senator Pearson, do you want

21 to comment on sending all Vermont's money to 22 Minnesota?

23STATE SENATOR OSMEK: Yes. He will. He24will.

STATE SENATOR PEARSON: We actually have a

guy that's been helping me on the legislation who is a regional expert on iPhones. People in Albany and New England send the tough repairs to him. And he'll tell you [broken audio] diagnostics, for a \$2 part he could save your iPhone that's dead. If he can't do it, you buy a new 8 or other iPhone.

But a funny thing -- I'm getting a bit of an
echo. Can you guys hear me?

9 MR. SALSBURG: Yeah, we're getting a little 10 echo, too, but we can hear you.

STATE SENATOR PEARSON: Okay. When I first 11 12 introduced the bill, industry didn't come and ask for 13 a little modification. They asked for carve-outs. And the industry that caught my eye was the medical 14 15 manufacturers. And I thought, gee, you know, maybe we 16 do want to take X-rays and MRIs and stuff and treat 17 them differently. It's a little different than my 18 laptop or my coffee maker. And I just had that 19 thought privately. I didn't respond right away to the 20 outreach from the industry.

The hospital up the street from me is a level one trauma center, a teaching hospital. The techs there sent me a letter and said, I'm so glad you're doing this. We are barred from repairing so much of the equipment in the hospital. It costs us tons of money. We have the ability to do it, but we're not allowed to. It costs us money. It takes more time because we've got to wait for the authorized repair dealer to get there. And that really surprised me.

I mean, over and over -- we have the expertise in our rural parts of the country, in our urban parts of the country. The industry doesn't want us to make progress. It's not surprising to me that it takes time. They're enjoying the profits and having us buy new stuff at a highly frequent rate.

12 MR. SALSBURG: In the lead up to this 13 workshop, we've heard from associations that represent manufacturers of a variety of industries and 14 15 associations of repairs for a variety of industries, 16 including medical devices. Have you thought about whether there should be carve-outs for other 17 18 industries besides the medical devices, for instance, 19 tractors, aircraft, home appliances, products with 20 lithium-ion cells, or gaming systems and video games? 21 Are folks coming to you, Senators, to try to get these 22 sorts of carve-outs and have any of them convinced 23 vou?

STATE SENATOR PEARSON: They are all coming,and none of them have convinced me.

1 STATE SENATOR OSMEK: Well, I'll say that 2 one of them did convince me. We did put a section 3 into my bill that says nothing in this -- it says in 4 section B, subsection 6, nothing in this section 5 applies to medical equipment as defined by the United 6 States Food and Drug Administration under the Federal 7 Food, Drug and Cosmetic Act.

I do have concerns from a safety issue about somebody who doesn't have training and certification fixing something, and I'm having open heart surgery and, all of a sudden, they didn't fix it right and, now, I'm flat-lined. So I think there is a good reason. I also don't think they should be working on pacemakers. I think that's probably a bad idea.

15 But you know, we can talk through that, 16 whether it makes sense or not. Maybe there's some 17 things in a hospital that should be fixable by the 18 custodial staff and there probably -- you know, I 19 don't know. But let's talk through those. Up until this point in time, I haven't gotten that far. I've 20 21 moved the ball to the 10-yard line, but I'm not 22 getting very far.

23 MR. SALSBURG: So, Aaron, I'm not sure 24 whether we can equate a pacemaker with a spare tire. 25 But if I change my tire really incorrectly and forget

to put the lug nuts on, I can cause quite a lot of mayhem on the highway. Were arguments about safety and repairs made throughout the process leading up to the MOU?

5 MR. LOWE: The arguments for safety -- IPU is a big issue. There is a ton of issues very similar 6 7 to what's been raised by the manufacturing industry in these device right to repair bills. But in the end, 8 9 those didn't win out and we didn't put restrictions on 10 right to repair. There were security issues that 11 needed to be worked out. And so one of the things we 12 did is we created a system called the -- I'm blanking 13 out on what it is. But it allowed security codes to 14 be monitored or tracked.

15 When a repair shop or an independent 16 locksmith needed to replace a key or to re-energize a 17 system that has a key code, we developed a system that 18 allows a group to track that. So if there's a problem 19 with it, we can monitor and law enforcement can take 20 action. So we were able to address that issue, a 21 special issue. And so the same things would come with 22 any security issue, they would have to be developed. 23 There are ways to address them and there are ways to 24 allow for competition.

25

And so in the end, we passed the law. It's

1 been in effect. The world didn't end. Cars are being 2 repaired safely and, you know, more and better 3 information is out there. So I think -- you know, we 4 heard the world was going to end. It didn't. It 5 continues to be a very viable industry. And I think car owners can continue to trust their independent 6 7 shops and technicians. 8 MR. WIENS: And one thing that I would note

9 is that the law says the mission has to be available 10 to consumers, and it is. If you go online, you can 11 pay GM for information, for access to your car. It's 12 not very much to get access for the day. And even the 13 Korean manufacturers -- correct me if I'm wrong, but I 14 think Hyundai and Kia went so far as just to make it 15 available for free to everybody.

16 MR. LOWE: They did, but that was just 17 really basic information. They did develop a site 18 that was more for technicians.

19 MR. WIENS: Okay, got it.

20 MR. LOWE: We could talk about the 21 Kia-Hyundai issue, but --

22 MR. WIENS: Sure, okay. But, I mean, 23 fundamentally, this information has been made 24 available to consumers for years, and it's been very 25 successful and useful. And one thing I think is really interesting -- we talk about safety. Well, let's get a baseline of information out there. If we're concerned about people doing repairs improperly, it seems like maybe the right reaction to that would be to train them better, not to withhold information. I see this in the forklift world. All the forklift manufacturers make all their service manuals

available very carefully. And it's their lawyers that 8 9 are driving it because they know that if you repair a 10 forklift improperly, you're going to have a problem. 11 And so they see the way to mitigate their legal risk 12 is, let's publish the exact precise right way to do 13 it. And then if there is an improper repair, we can say, let's look at what they did. Let's look at the 14 15 procedure we showed them on how to do it. And if they 16 differed from the procedure, it's their fault.

Where if you put a system out there that it's complicated and challenging to work on and you withhold the information on how to safely work on it, maybe you're opening yourself up to some more liability.

22 MR. SALSBURG: Senator Osmek, one of the 23 things that struck me when you were reading 24 Minnesota's bill was what kinds of repairs it would 25 cover. We've heard people argue that right to repair

1 would enable somebody to enhance products and modify 2 them in a way that would be dangerous. Is there 3 anything in what you read that would allow for modification that wasn't bringing something back to 4 5 its original state? 6 STATE SENATOR OSMEK: True, there's nothing 7 specifically written into the requirements that says 8 thou shalt not enhance or make it better. It may be a 9 byproduct of what happens. But then, again, why 10 should I stand in the way of somebody knowing how to 11 create a better -- creating a better mousetrap? I 12 mean, if somebody figures it out, that's how 13 innovation happens in the United States is somebody 14 looks at it, looks at the manuals, figures it out, and 15 says, I can enhance the usability of this product by 16 50 percent by doing this without breaking any law, 17 without breaking the device, without breaking into the 18 security of the device, without breaking into the 19 intellectual property of the device. I mean, we 20 already have enough intellectual property laws on the 21 federal books and the state statutes to kill a horse. 22 So nothing stops it from happening. But, 23 again, come to the -- the industries need to come to 24 -- we've laid out -- the advocates here have very well laid out today all of our concerns. We've put 25

1 everything on the table. Industry needs to come to 2 the table and work with us because if you don't, as I 3 said a little earlier, it's not going to turn out well. 4 5 Because I know the other side and they're 6 not going to listen to business guys like me that 7 understand the issue and want to help make it a manageable situation. You're going to get something 8 9 rammed down your throat. That's what will happen. 10 MR. SALSBURG: And we're going to end on 11 that note. 12 (Laughter.) 13 MR. SALSBURG: So I'd like to --14 STATE SENATOR OSMEK: Mister Positive. 15 MR. SALSBURG: I'd like to thank our panel. 16 (Applause.) 17 MS. SALSBURG: And I'm pleased to introduce 18 for closing remarks Lois Greisman, who is the 19 associate director of the Division of Marketing 20 Practices. 21 22 23 24 25

CLOSING REMARKS

2	MS. GREISMAN: Thank you, Dan. Well, thanks
3	to everyone. It's been quite an afternoon. I think
4	it will come as no surprise to anyone in this room or
5	anyone who's been listening on the webcast, people
6	have different views about repair restrictions. And
7	some of these views are fairly well entrenched.
8	What I'd like to do is just call out a
9	couple of the points that were made today, the ones
10	that at least stuck in my mind.
11	Repairs can cause harms to someone else and
12	forcing repairability will drive costs and undermine
13	security. On the other hand, we heard that security
14	demands being able to fix things. The market's been
15	characterized as one providing OEMs with a monopoly on
16	repairs. At the same time, we heard that repair
17	limits may have a negative impact on innovation. And
18	some spoke at length about consumer demand for design
19	as very relevant to repair limits.
20	Others indicated that safety concerns
21	necessitated on who can do repairs. We also heard
22	that repair limits are simply not realistic if you
23	live in a rural area or if you just don't have access
24	to authorized dealers. And there's an interesting
25	lack of data on the quality of repairs by those who

1 are authorized to do the repairs versus independent 2 repairers. And, of course, there was a robust debate 3 over environmental issues. 4 So the good news, there were no thermal 5 runaways. 6 (Laughter.) 7 MS. GREISMAN: And that's good. We came maybe a little bit close on some occasions, but 8 9 nothing terribly worrisome. And all seemed to agree, 10 at least, that it's not a question of whether devices 11 should be repaired; it's a question of who can do the 12 repairs. Are they the authorized repairers? Though, 13 even with them, there's some debate whether that's a business relationship or a serious certification 14 15 process. Should it be independent shops or should it 16 be consumers themselves? 17 And then, as this panel discussed, there are some interesting issues concerning proposed 18 19 legislation, the auto industry's MOU and whether that 20 serves as a template that can be expanded to other --21 if not all industries, some discrete segments of 22 industries. 23 So you're all wondering, what next? Well, 24 as Commissioner Wilson said this morning, this is what we do at the FTC. We do workshops. We do 25

conferences. We do roundtables to look at, probe,
 poke interesting issues that affect consumer welfare
 and competition hopefully to inform us at the agency
 so we can do our jobs better and also to stir public
 debate. And I think I can fairly say we stirred a
 little public debate today.

Research and comments on this are open until September 16. Please, there were gaps in information and research that were flagged today. Also, I'm sure there are some arguments that were made or issues that were framed that can be more fine-tuned, and that would be very helpful as we think about and consider what steps, if any next steps, we should take.

14 So again, my particular thanks to the 15 panelists and for those who traveled to be here today. 16 Also my thanks to all those who participated and 17 watched via webcast and, of course, to the FTC staff 18 who put this on. So give yourselves a big round of 19 applause, and we are adjourned.

20 (Applause.)

21 (The workshop was concluded.)

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