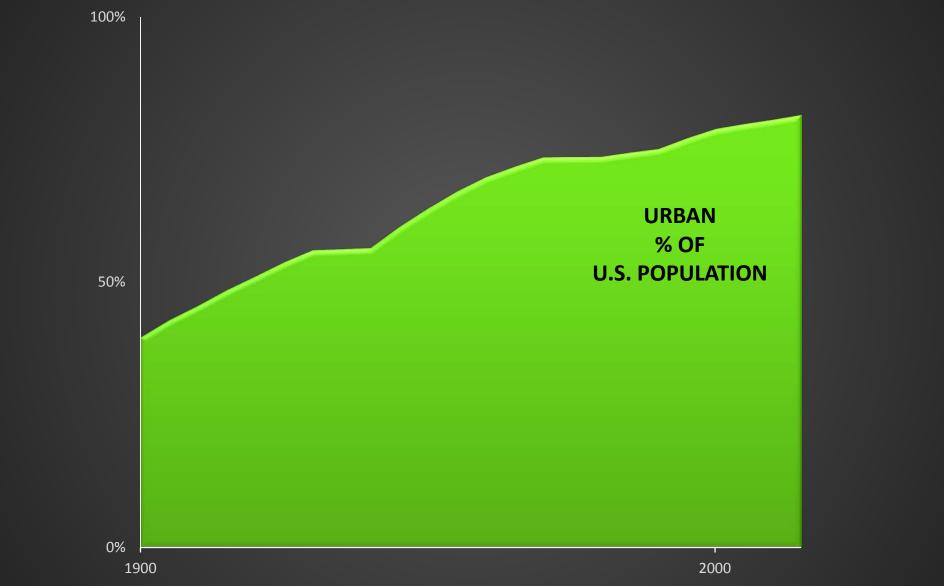


AUTO DISTRIBUTION: CURRENT ISSUES & FUTURE TRENDS

JAMES A. ANDERSON
PRESIDENT, URBAN SCIENCE

The U.S. automotive market is dynamic

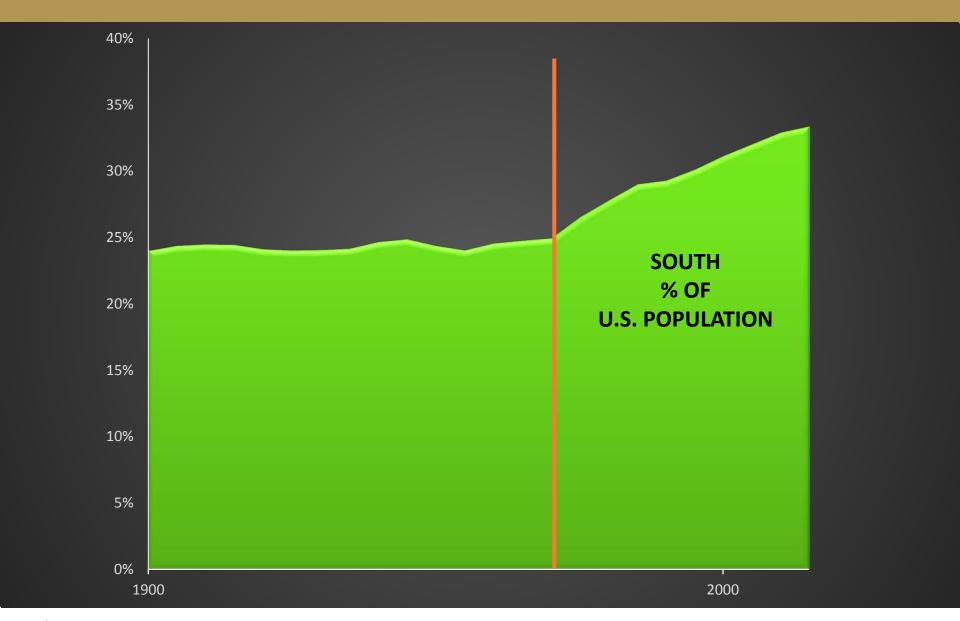
POPULATION SHIFTING FROM RURAL TO URBAN



POPULATION SHIFTING TO SUBURBS

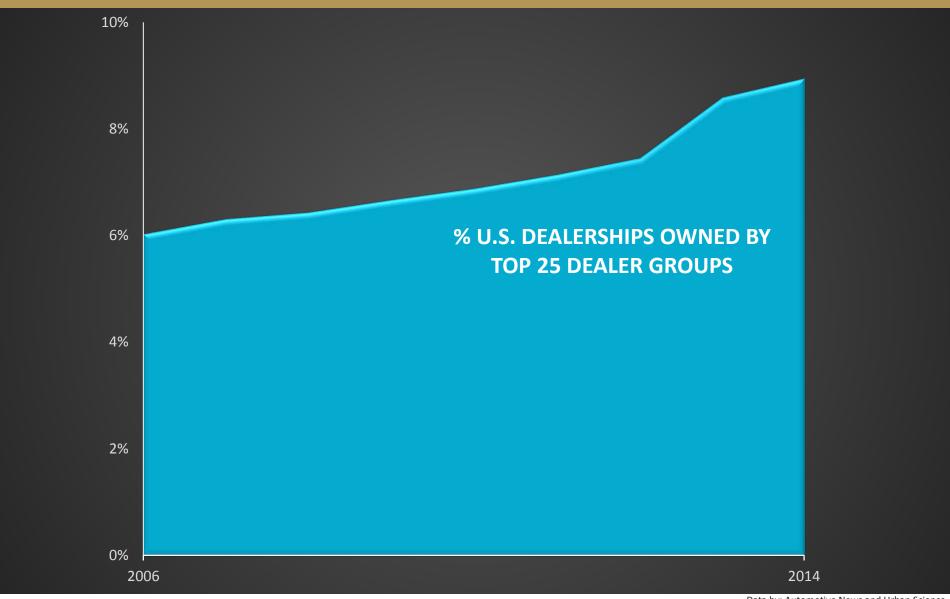


POPULATION SHIFTING TO SOUTH

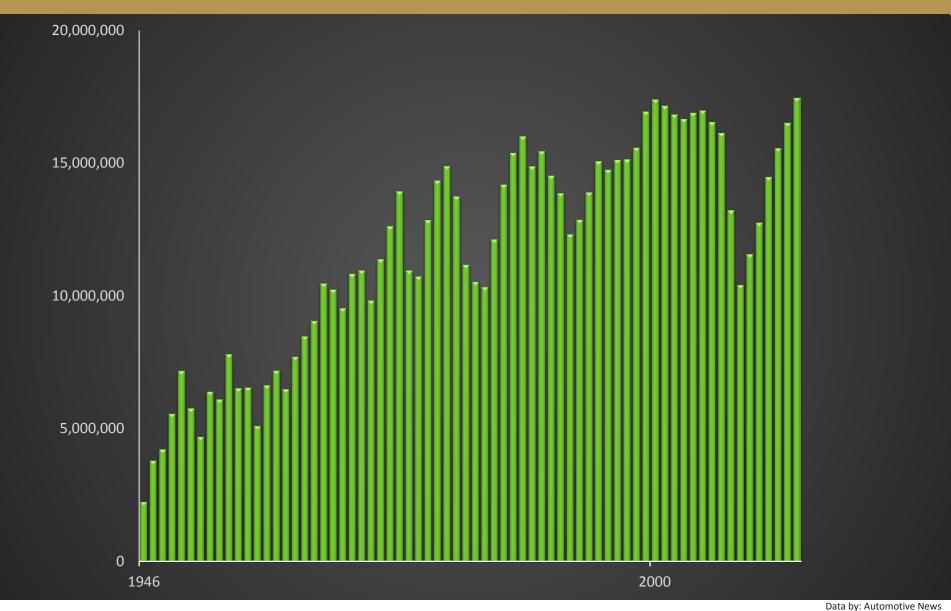




DEALERSHIPS ARE CONSOLIDATING



U.S. AUTOMOTIVE SALES FLUCTUATING



BRANDS EXITING U.S. MARKET

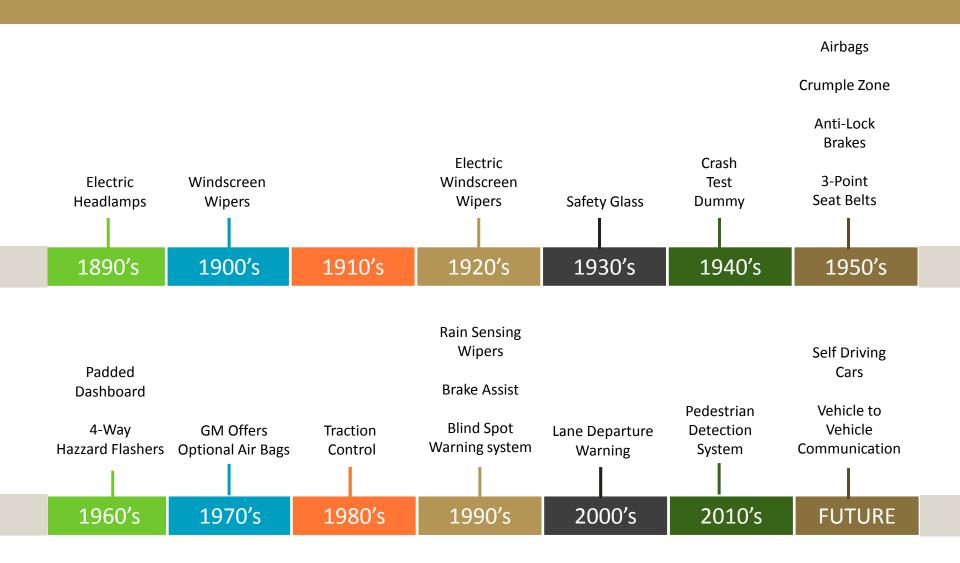
Plymouth
Pontiac American Motors Mercury Packard Hummer DeLorean Nash Geo Detroit Electric Imperial Suzuki Duesenberg American Electric Edsel Oldsmobile Eagle American Steam Saturn Fargo Hudson DeSoto Checker Studebaker

BRANDS ENTERING U.S. MARKET

Smart Google? Honda Infiniti Subaru Kia Hyundai Audi Volvo
Tesla Motors Nissan BMW Volkswagen

Mercedes-Benz Lexus Toyota Apple? Mazda Acura

CAR SAFETY INNOVATION EXAMPLES*



*Year of invention, not necessarily deployment



THE COMPLEXITY OF MAKING A DEAL







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